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# ANNUAL REPORTS



## *TOWN OF HUDSON* *NEW HAMPSHIRE*

**1981**

University of New Hampshire  
Library

## OFFICE HOURS

Assessor's Office	Monday thru Friday: 8 a.m.-4:30 p.m.
Building Inspector's Office	Monday: 8 a.m.-12 noon; 4:30 p.m.-5 p.m. Tuesday: 8 a.m.-10 a.m. Wednesday: 8-10 a.m.; 4:30-5 p.m. Thursday: 8-10 a.m.; 1-5 p.m. Friday: 8-10 a.m.
Selectmen's Office	Monday thru Friday: 8 a.m.-5 p.m.
Town Clerk/Tax Collectors Office	Monday thru Friday: 8:30 a.m.-4:30 p.m. Monday Evenings: 6:30-8:30 p.m.
Sanitary Landfill	Year Round Exclusive of Holidays: Open: Mon., Wed., Fr. & Sat., 8 a.m. - 4 p.m. Sundays: 8 a.m. - 12 noon <b>CLOSED:</b> Tuesdays and Thursdays

## SCHEDULE OF MEETINGS OF TOWN BOARDS AND COMMITTEES

Regular Selectmen's Meetings	7 p.m. — every Monday — Town Hall
Conservation Commission	7:00 p.m. — 3rd Monday of each month — Town Hall <b>Tuesday</b>
Recreation Commission	1st Tuesday of each month — Youth Center — 7:30 p.m. <b>Wednesday</b>
Planning Board	7:30 p.m. — 2nd and 4th Wednesday of each month — Town Hall
Budget Committee	7:30 p.m. — 3rd Wednesday of each month — Town Hall <b>Thursday</b>
Zoning Board of Adjustment	7:30 p.m. — 4th Thursday of each month — Town Hall

**ANNUAL REPORTS  
OF THE TOWN OF HUDSON**

**HUDSON, NEW HAMPSHIRE**

**July 1, 1980 - June 30, 1981**

**of the**

**SELECTMEN, TOWN CLERK,  
AUDITOR, TOWN TREASURER,  
TAX COLLECTOR, BUDGET COMMITTEE,  
TOWN ENGINEER, TRUSTEES of the TRUST FUNDS,  
TRUSTEES of the HILLS MEMORIAL LIBRARY,  
PLANNING BOARD, POLICE, HEALTH, HIGHWAY,  
BUILDING INSPECTOR, FIRE DEPARTMENT,  
and various other committees of the Town**

**for the Year Ending**

**JUNE 30, 1981**

**—**

**SCHOOL REPORT**

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# **1981 TOWN OFFICERS**

## **SELECTMEN**

Leon F. Malouin, Jr., Chairman, 1984

George A. Arris, 1983

John P. Lawrence, 1982

## **TOWN MANAGER**

Philip C. Laurien

## **MODERATOR**

Richard E. Dolbec

## **TOWN CLERK/TAX COLLECTOR**

Karen R. Wisnosky, 1984

Nada Herbert, Asst. Tax Collector

Karen Burnell, Deputy Town Clerk

## **TREASURER**

Therese M. Dubowik

## **REPRESENTATIVES TO THE GENERAL COURT**

Leonard Smith

John Lawrence

Philip Rodgers

George Baker

Juanita Kashulines

Richard Dolbec

## **POLICE DEPARTMENT**

Charles E. Foster, Chief

## **POLICE DEPARTMENT**

Lt. Edward Palladino, Acting Chief

### **Detective Division**

Off. Kevin Richardson

Off. William Hurst

Off. Charles Gilbert

### **Secretary**

Sandra Lajoie

## **SERGEANTS**

Sgt. Gerard Brousseau

Sgt. James Smith

Sgt. William Closs, Jr.

## **PATROLMEN**

Ptl. Scott McCobb

Ptl. Donald McCrady

Ptl. Richard Gendron

Ptl. Robert Tousignant

Ptl. Dermot Quinn

Ptl. Albert Brackett

Ptl. Thomas Pelletier

Ptl. Richard Nantel

Ptl. Peter Lindsay

Ptl. Alan Semple

Ptl. Robert Demoura

Ptl. Anthony Evangelous



## **DISPATCHERS**

Lillian Senneville  
Wendy Fick

Karen Mattson  
Ronald Bordeau

## **SPECIAL OFFICERS**

Ptl. Teichmann  
Ptl. Flight  
Ptl. Lelachuer

Ptl. Lindsay  
Ptl. Burns  
Ptl. Cassalia  
Ptl. Ogiba

## **CROSSING GUARDS**

Wanda Hamden  
Gloria Rancourt  
Sandra Desautels  
Judith Netto

Anne Welcome  
Gloria Larose  
Harold Rowell

## **ANIMAL CONTROL**

Judith E. Shiebler

## **FIRE DEPARTMENT**

\*Chief Frank A. Nutting

\*Deputy Ray C. Carter  
Capt. Harry Chesnulevich  
Lt. Roger Boucher EMT-A  
\*Lt. George Fuller EMT-A  
\*Lt. Richard Marshall EMT-A  
Lt. Clyde Collishaw EMT-A

Deputy Robert Campbell  
Capt. Robert Hackett EMT-A  
\*Insp. John Abbott EMT-A  
\*Lt. Gerard Paquette EMT-A  
\*Lt. Roger Spooner EMT-A  
Lt. Peter Silver EMT-A

### **Company #2**

\*John Brewer EMT-A  
\*Michael Boilard EMT-A  
\*George Mason EMT-A  
\*Duane Morin EMT-A  
\*Mary Miller EMT-A  
Richard Millard EMT-A  
Phillip LeBlanc  
Richard Tyler  
Joseph Keuenhoff  
Steve Dube  
Michelle Guill EMT-A

### **Company #3**

\*George Roy EMT-A  
\*Leo McClure  
\*Gary Rodgers EMT-A  
\*David Cassavaugh EMT-A  
\*Clint Weaver  
Richard Phillips EMT-A  
Howard Dilworth EMT-A  
John Wilcox  
Peter Thompson EMT-A  
Norman Dumont  
Deborah Towers EMT-A  
Ann Dearborn EMT-A

### **Robinson Rd. - Company #1**

Thomas Blinn EMT-A  
Alden True  
Bruce Nichols  
Chester Matiash  
Pedro Perez  
Arthur Towers  
Peter Collishaw  
Matthew Erickson  
Richard Bujnowski  
Robert Boucher EMT-A

### **Burns Hill Rd. - Company #4**

\*Donald Cole EMT-A  
\*Brian Mason EMT-A  
William Elliott EMT-A  
Edward Lorrey  
Daniel Gervais  
Dale Schofield  
Richard Dolbec  
Dave Moran

\* Full Time Employees

### **PLANNING BOARD**

Paul Inderbitzen, Chairman, 1983  
Bernard Manor, 1984  
Leonard Smith, 1985  
Kathy Osberg, Secretary

Leon F. Malouin, Jr.  
Selectmen Member  
Robert Jasper, 1982  
Marilyn McGrath, 1985

### **ALTERNATE MEMBERS**

Fidel Bernasconi  
Darrell Wagner

Andrew Renzullo

### **ZONING BOARD OF ADJUSTMENT**

Madeleine Gagnon, Chairperson, 1985  
Harry Piper, 1982

Leslie H. Erb, 1986  
Paul Caron, 1984

### **ALTERNATE MEMBERS**

Abbott Rice  
L. Gene Gibson

Patrick Connolly  
Sylvia Haley

### **TRUSTEES OF HILLS MEMORIAL LIBRARY**

Judith Boska, Chairperson  
Mildred McCoy, Secretary

Donald McIntyre, Treasurer  
Alice Jones, Director

### **BUILDING BOARD OF APPEALS**

Leonard A. Smith, Chairman

Richard E. Dussault  
Leonard Thibault

Alvin H. Rodgers  
Paul W. Buxton

### **CONSERVATION COMMISSION**

Curtis Laffin, Chairman  
Ruth Burnell  
Ted Roome  
Emery Nadeau  
Phyllis Appller, Corresponding Secretary

George A. Arris, Selectmen Member  
Kathleen Osberg  
Denis Boisvert  
Town Engineer's Representative

### **RECREATION COMMISSION**

Joyce Cloutier, Chairman, 1982  
Clarence Girouard, 1983  
Robert Makinen, 1984

Patricia Robertson, 1985  
Paul Hamilton, 1982  
Peter Jean, Director

### **ALTERNATE**

Virginia Mosnika

### **SELECTMEN'S OFFICE**

Beverly Hanks, Accountant

Chris Tavares, Secretary,  
Welfare Administrator

### **ASSESSOR'S OFFICE**

Richard Ethier  
Assessor

Elaine Dolbec  
Assessing Clerk



### **BUDGET COMMITTEE**

Joseph Jacquet, Chairman, 1982  
James Hetzer, 1983  
Margaret Erb, 1982  
Susanne Gordon, 1981  
Raymond Breton, 1982

John Lawrence, Selectmen Member  
Shawn Jasper, 1983  
Robert M. Keeser, Jr., 1983  
Sandra Blanchard, 1984  
Rebel Allard, 1984  
Robert Cote, School Board Member

### **BUILDING INSPECTOR**

Richard Millard

### **TOWN ENGINEER**

Robert A. Perreault, Jr., P.E.  
Denis Boisvert, Asst. Town Engineer  
Vilma Ratte, Draftsperson  
Loni Weston, Secretary

### **HEALTH OFFICER**

Dr, Lazar R. Sion, D.C.

### **SUPERVISOR OF THE CHECKLIST**

Norwood H. Keeney, Jr., 1984  
George H. Baker, Sr., 1986  
Sandra LeVasseur, 1982

### **TRUSTEES OF TRUST FUNDS**

Anita Beaumont, Treasurer  
John A. Eagar, 1982  
Edward P. Carter, 1981

### **HIGHWAY DEPARTMENT**

Al Hogan, Road Agent  
Roland Pelletier, Hwy. Foreman  
Carla Anger, Secretary  
Roger Bordeleau  
Richard Pointer  
Carl Davis  
Albert Rondeau  
Alfred Bastien  
Joseph Anger  
Dave Dobens  
James McCormick  
Phil Moody  
James Carlson  
Paul Sharpe  
Edward Lamper  
Arthur Heald  
Billy Williams

## SELECTMEN'S REPORT FISCAL YEAR 1981

Fiscal year 1981 (July 1, 1980 through June 30, 1981) was nearly a duplicate of FY '80. Sewer litigation continued but it appears quite unlikely that it will be scheduled for an early court date; public awareness and concern over zoning violations kept the reporting of violations at about the same level as last year; and, from our standpoint, little or no progress has been made on the circumferential Highway, although phase I (Environmental Impact Study) did get started.

The Solid Waste Study Committee (all Volunteers) has been doing a tremendous job for Hudson. Another all-volunteer group pitched in to render invaluable assistance during the hectic days of encouraging people to have their private water supplies tested for the presence of arsenic and later to highlight a public concern for additional coverage of some former asbestos waste dumping areas. Some of that same group of volunteers formed the nucleus of what is now Hudson's Hazardous Waste Advisory Committee.

Noise abatement appears to be well on the way to becoming a mandatory item for the Board to act upon in the ensuing years. Noise complaints made up nearly one-fourth of all complaints stemming from a wide variety of sources (varying from loud music to loud machinery).

Burns Hill Road was re-located and the Town's third fire station became a reality. In addition, the State re-worked Lowell Road from the Sagamore Point Bridge to the Presentation of Mary Academy and released it in January 1981 to town maintenance. Wason Road was realigned with Lowell Road to make a safer intersection. In addition, the intersections of Burnham Road/Central Street and Belknap Road/Central Street were realigned to improve sight distance and safety.

The residents of Buttercup Hill celebrated the first anniversary of that development. Some of the residents have assisted us in the Town Hall on a volunteer basis. For their hours of unselfish help we hereby express our sincere "Thanks".

Drainage problems in at least three residential and one industrial development have pointed out the need for intense critique of proposed drainage plans as more and more former ground water recharge areas become paved streets and parking lots.

The Ordinance restricting electioneering in front of the polling place has been well received by the vast majority of voters. Some voters have openly expressed their thanks because they can now enter the voting place without being accosted by vote-seekers who have no apparent regard for the right and dignity of the voters. The Ordinance has been strengthened by the 1981 session of the Legislature by Amendment to RSA 31:41 and 47:17.

Contract 4 to the Sewer Construction Program was executed by the Board and actual work began in late March, early April 1981.

1981 was the required year for Selectmen to jointly perambulate the Town bounds. Some critical boundary markers need repair and restoration and this will be budgeted for (jointly) by the Towns affected.

The 1980 Federal Census count was formally announced in 1981, showing Hudson with an official population of 14,022 (and, from observing the ever-increasing traffic densities, the Board of Selectmen is beginning to think that the ratio of vehicles to people in our Town ranges somewhere between 5 to 0 and 10 to 1).

We think that 1981, in spite of the problems which became manifest, will be remembered by the Board of Selectmen as "the year of volunteers". Never in our recollection, have so many interested and concerned citizens come forward to volunteer their assistance, both as unpaid individuals and as unpaid members of various committees. It is truly gratifying to know that Hudson's strength is in its people—not in its form of government.

Respectfully submitted,  
Selectmen of Hudson

**ANNUAL TOWN MEETING  
HUDSON MEMORIAL SCHOOL  
SATURDAY, MARCH 14, 1981**

Moderator Richard Dolbec calls the meeting to order at 9:10 a.m. Father Paul Groleau from St. John's Parish gives the invocation and the Hudson Fire Department Explorer Cadets lead in a flag ceremony and the Pledge of Allegiance.

It is noted that a section has been set up for the press on the floor of the meeting, and that John Carter, architect for the library project and the Town Manager, Phil Laurien are permitted to be on the floor of the meeting as they are both non-voters.

Selectman Chairman, Leon Malouin Jr. leads in a memorial service in honor of citizens who served the people of Hudson. A moment of silence is observed in memory of: Ernest E. McCoy, Erich L. Parker, Wallace G. Baker, Walter Panko, Philip J. Connell, Alphonse Smilikis, Dorothy Spaulding, Lake Munday and Arthur H. "Skeet" Shepard Sr.

Mr. James Hetzer, Chairman of Budget Committee, explains the committee's position on the articles and the Moderator reads the warrant one article at a time.

**Article #1** — Mrs. Judy Boska moves its adoption and Mr. Fred Connell seconds and Jane Pfarner also seconds the motion. Mrs. Judy Boska gives an explanation and history of the project and Mrs. Mildred McCoy explains the slides that are being shown on the library expansion project and speaks in favor of this article. Mr. Fred Connell amends by adding after the words "Hudson Library addition" the words 'and the new proposed parking area' at the end of the article, and also add 'that the parking area be used by library personnel and patrons of the library, no all-day parking for others'. Mr. Wristen seconds this amendment. Mr. Leonard Smith speaks against the amendment. Mrs. Mildred McCoy asks that John Carter, architect of the library expansion be permitted to speak and the house unanimously permits him to speak. Jane Bowles explains that the parking proposal is already included in the article as written. The amendment is lost by voice vote.

There are 13 speakers wishing to speak in favor of this article. Mr. George Arris asks for a parliamentary inquiry and also moves that debate be limited to one hour or less for those speaking in favor and one hour for those speaking against. Mr. Malouin seconds this motion and the motion carries and the debate is limited. The Moderator states that equal time will be given to both sides and that the vote will be taken at 12:10 p.m. Architect John Carter speaks on the library design and he answers questions from the floor. Fire Chief Frank Nutting speaks concerning the fire hazards at the library and he states that there aren't enough proper exits. He thinks that the structure is relatively safe although the contents in the building and the exits pose a problem.

Many speak and there are questions of the speakers from the floor and the time for these questions is deducted from the debating time. This article will be by secret ballot and a  $\frac{2}{3}$  majority vote is required as it is a bond issue. There are 15 speakers in favor with a total time of 37 minutes and 53 seconds. There are 11 speakers against with a total time of 33 minutes and 15 seconds of debating time. At 12:10 p.m. the Moderator explains the balloting on Article #1. Brown **YES-NO** Ballots will be used and the voters will pass through the checklist and the balloting starts at 12:15 p.m. The Moderator calls the meeting back to order at 12:45 p.m. after the majority of the voters have passed through the checklist. The polls will remain open for 1 hour.



**Article #2** — Mr. MacIntyre moves to table this article and Mrs. Boska seconds. The motion carries with 1 person against. Mr. Bednar votes against as he believes that all bond issues should be taken up first in excess of \$100,000, by state statute. Mr. Leonard Smith records his vote in favor of tabling this article.

**Article #2 is tabled.**

**Article #3** — Mr. Joseph Jacquet moves its adoption in the amount of \$4,004,649. and Mr. Shawn Jasper seconds this motion. Mr. Alfred Hogan amends by changing \$10,000. to \$40,000. in the Selectmen's contingency fund. The \$30,000. to be used for wage adjustments for town personnel and for payments required to the retirement funds etc., to be given to full-time employees of the town at the discretion of the selectmen and to be given on or before January 4, 1982. Mr. George Arris seconds this motion. Alfred Hogan speaks in favor of this amendment and Mr. Jacquet speaks against. Mr. Robert Keeser offers another amendment, but it is not taken at this time and he speaks against this amendment.

**Article #1** — Mr. Harry Piper moves that the polls on Art. #1 be closed and Dr. Cuff seconds this motion and the motion carries and the polls close at 1:24 p.m.

A ballot vote is taken on the amendment to Article #3. A Blue ballot #2 is used on this question of adding \$30,000. to the contingency fund. Mr. George Mosnicka records his vote of (YES) Voting on this amendment closes at 1:30 p.m.

A two minute recess is called at this time and the meeting is called back to order at 1:39 p.m. The state of the ballot on this amendment YES 123 NO 212. The amendment is lost.

Mr. Paul Drew amends by adding \$60,000. to account (5406) Town Construction Fund, to cover the asbestos dumps in town. Mr. Ray Parkhurst seconds this motion.

State of the ballot on **Article #1 as written**: 533 votes cast and 533 voters passed through the checklist. YES 256 NO 277 The  $\frac{2}{3}$  majority vote required had to be 356 votes — **Article #1 is lost**. Carol Roberts records her vote with assistant moderator — Stanley Boska records his vote with assistant Moderator Robert Hill also. Carol Roberts votes YES, Stanley Boska votes NO.

Mr. John Lawrence speaks against the amendment to Article #3, for he feels that the town monies can not be used for asbestos problems on private property. Town Manager Phil Laurien explains the town's position on the asbestos dumps. The amendment is lost.

Mr. Bednar amends by removing the \$10,000. from the contingency fund and striking this fund from the budget. Albert Kashulines seconds this motion.

Mr. Kenneth Clark moves the previous question and this motion is seconded by several and the motion carries. Voice vote on the amendment to delete 10,000 contingency fund from the budget is in doubt. Ballot vote taken at 2:36 p.m. Blue ballot #3 is used. Mr. Mosnicka records his vote against on this amendment. Polls close at 2:40 p.m.

Moderator recognizes Mr. Joseph Jacquet and he offers an amendment to decrease the budget by \$36,000, because Article #1 is lost and the amount to be paid in interest of (36,000) will not be needed. This amendment is seconded by several and the motion carries. State of the ballot on the amendment to strike contingency fund for 10,000. from the budget YES 144 NO 147 The amendment is lost. **Article #3 as amended to 3,968,649. by Mr. Jacquet is unanimously adopted.**

**Article #4** — Mr. George Arris moves its adoption and Mr. Jacquet seconds and the article is **unanimously adopted**.

**Article #5** — Mr. Arris moves its adoption and Mr. Jacquet seconds this motion and it is **unanimously adopted**.

**Article #6** — Mr. Arris moves its adoption and Mr. Hogan seconds this motion and the article is **unanimously adopted**.

**Article #7** — Mr. John Lawrence moves its adoption and Mr. Jacquet seconds and the article is **unanimously adopted**.

**Article #8** — Mr. Lawrence moves its adoption and Mr. Jacquet seconds this motion and the article is **unanimously adopted**.

**Article #9** — Mr. Malouin moves for its adoption and Mr. George Arris seconds the motion. Mr. Arris amends by changing the word 're-establish' to 'continue' and Mr. Malouin seconds this motion. The amendment carries and Article #9 as amended is on floor. Mr. Malouin moves the previous question and this motion is seconded by several and the motion carries. **Article #9 as amended is adopted**.

**Article #10** — Mr. Malouin moves its adoption and Mr. Wristen seconds and the article is **unanimously adopted**.

**Article #11** — Mr. Malouin moves for its adoption and Mr. Lawrence seconds the motion and the article is **lost**.

**Article #12** — Mr. Lawrence moves its adoption and Mr. Malouin seconds.

Mr. Paul Drew makes the motion to move the previous question and this motion is seconded by Mr. Arris.

Mr. Lionel Boucher is permitted to speak as he feels that he should be able to speak for a first time.

Mr. Drew's motion to move the question is taken at this time and the motion is seconded by Mr. Arris. The question is moved.

**Article #12 is adopted.**

**Article #13** — Mr. Malouin moves its adoption and Mr. Arris seconds. Mr. Charles Coughlin amends by adding to the end of the article the words 'upon the completion of a lease of at least 3 years with the present owners'. Seconded by Mr. Bernasconi and Mr. Shawn Jasper. The amendment carries and **Article #13 as amended is adopted**.

At 3:55 p.m., Moderator Dolbec asks if Richard Laliberte is present, as he was elected on a write-in as Trustee of the Trust Funds, for 3 years, on March 10th election. He has not been sworn in as yet.

**Article #14** — Mr. Richard LeVasseur moves its adoption and Mr. Fred Connell seconds this motion. Mr. LeVasseur amends by adding to the end 'The 1970 Cadillac must be sold by bid on trade.' The amendment carries and **Article #14 as amended is unanimously adopted**.

Mrs. Kathleen Osberg moves that Article #17 be taken up at this time before Article #15 and #16. Mr. Richard LeVasseur seconds this motion and the motion carries.

**Article #17** — On the floor at this time — Mrs. Osberg moves its adoption and Mr. Erb seconds and the article is **lost**.



**Article #15** — Mr. Malouin moves its adoption and Mrs. Osberg seconds the motion and **Article #15 is lost.**

**Article #16** — Mr. Malouin moves its adoption and Mr. Ray Parkhurst seconds the motion. Mr. Lawrence moves to indefinitely postpone this article and Mr. Ken Clark seconds this motion and the motion carries. **Article #16 is indefinitely postponed.**

**Article #18** — Mr. Malouin moves its adoption and Mrs. Delnette Clark seconds this motion. Mr. Malouin amends by adding a (.) after the word 'consultant,' and adding the words 'The consultant is to be jointly selected by the existing solid waste study committee and the selectmen. The minimum goals of the consultant shall be to:' Then the remainder of the article remains the same with a) and b). Solid Waste committee members speak in favor of this article as our landfill site is not adequate for the town. Mr. Ken Clark moves the previous question and Mr. Piper seconds this motion. The motion carries and the question is moved.

**Article #18 as amended is adopted.**

**Article #19** — Mr. LeVasseur moves its adoption and Mrs. Erb and Mr. Malouin second. It is amended by adding at the end of the article a new sentence "The recycling facility is to be planned and constructed under the joint guidance of the existing Solid Waste Study Committee, the Town Engineer, and the Board of Selectmen. This is seconded by Mr. Arris and Darcy Langdon. Mr. Kenneth Clark moves the previous question and Mr. Wristen seconds and the motion carries. Amendment to Article #19 carries and Article #19 as amended is on the floor — Mr. Ken Massey moves to indefinitely postpone and Mr. LeVasseur and Mr. Parkhurst second this motion. Mr. David Miller, member of Solid Waste Study Committee speaks in detail and speaks in favor of the adoption of this article. Mr. Ken Clark polls the Board of Selectmen to see how they feel on this article. The (3) selectmen are in favor. Mr. Bernasconi moves the previous question and Mr. LeVasseur seconds this motion and the question is moved. The indefinite postponement of Article #19 as amended is in doubt by voice vote, so a standing count is taken YES 80 NO 134. The postponement is lost. Mr. Ken Clark moves the previous question and this motion is seconded by several and the question is moved. Article #19 as amended — the voice vote is in doubt and Albert Kashulines requests a secret ballot. Blue ballot #4 is used. Ballot count taken at 5:05 p.m.

Mrs. Judy Constantian offers a resolution: 'That a portion of the selectmen's contingency fund be used for a solution to the hazardous waste problems in Hudson.' Mrs. Parkhurst seconds and the **resolution is adopted.**

**Article #20** — Mr. John Lawrence moves to adopt and Mr. John Eagar seconds this motion. Mr. Ken Massey amends by adding at the end 'No franchise will be granted until public hearings are held.' Mr. Bernasconi seconds this motion.

Recess is called at 5:12 p.m., so the count on Article #19 can be completed and the meeting is called back to order at 5:14 p.m.

State of the ballot on **Article #19 as amended** — YES 134 NO 103. **This article is adopted, as amended.**

Voice vote on amendment to Article #20 is in doubt — Standing count taken: YES 97 NO 32. The amendment carries. **Article #20 as amended is adopted.**

**Article #21** — Mr. Malouin moves its adoption and Miss Joyce Wilder seconds the motion. Mrs. Elizabeth Frost offers an amendment by striking out the article and inserting in its place — "to see if the Town will vote to allow the Selectmen to sell

approximately 1/3 of an acre of land at the Ottarnic Pond for a price of \$10,000.00 per acre to the only abutters, Oscar and Elizabeth Frost of 12 Marshmallow Path on the terms and conditions to be set by the Selectmen. Any surveys to be done to be paid by Oscar and Elizabeth Frost.' This motion seconded by Joyce Wilder. Mr. Charles Coughlin makes the motion to move the previous question, seconded by Mr. Wristen and the motion carries. **Article #21 as amended is adopted.**

**Article #22** — Mr. Malouin moves its adoption and Mr. Hetzer and Mr. LeVasseur second the motion. Mr. Malouin amends by deleting entire article and inserting in its place — 'To see if the town will vote to direct the selectmen to write, enact, and publish a town ordinance which, to insure the public welfare and safety, enables the following actions to be taken on all public streets and roads (hereinafter called 'Roadways') within the Town of Hudson, which have not yet been accepted by vote of a Town meeting: a. Authorizes the Road Agent to only sand and/or plow such roadways during the winter plowing season; b. Authorizes the Police Department to exercise all rights of law enforcement normally exercised on accepted roadways; and, c. In no way relieves the respective developers from their total legal obligations for maintenance, which shall remain theirs, until such time as the roadway for which they are responsible is accepted by a vote of a town meeting.' Mr. LeVasseur seconds this motion. Mr. Coughlin moves the previous question and Mr. Wristen seconds and the question is moved. Amendment to Article #22 on floor and the amendment carries unanimously. **Article #22 as amended is adopted.**

Mrs. Mildred McCoy moves that Article #2 be removed from the table. This motion seconded by Mrs. Jones and Mrs. Pfarner. This motion is lost.

**Article #23** — Mr. Arris moves its adoption and Mr. Malouin seconds and the article is **unanimously adopted.**

**Article #24** — Mr. Arris moves to indefinitely postpone and Mr. Hetzer seconds this motion. Mr. Shawn Jasper moves the question and Mr. Arris seconds this motion, and the question is moved by more than the 2/3 required vote. **Article #24 is indefinitely postponed by voice vote.**

**Article #25** — Mr. Al Hogan moves its adoption and Mr. Don MacIntyre seconds this motion and the **article is lost.**

**Article #26** — Mr. Hetzer moves its adoption and Mr. LeVasseur and Mr. Lawrence second this motion and **Article #26 is adopted.**

**Article #27** — Mr. Malouin moves its adoption and Mrs. Kashulines seconds. Mr. LeVasseur moves the previous question, seconded by Mr. Wristen and the motion carries. **Article #27 is lost.**

Mr. Malouin offers a resolution as follows: Be it hereby resolved that the voters of the Town of Hudson in the County of Hillsborough in the State of New Hampshire are opposed to the following activities being allowed and/or conducted anywhere within the boundaries of our town, to wit: Any and all gambling or gambling events, consisting of or associated with Jai-A-Lai, horse racing, and casino gambling, except that those activities which have traditionally been conducted by non-profit Hudson organizations such as Beano, Bingo, raffles, and Monte Carlo, and all businesses of Hudson participating now, or in the future, in the New Hampshire sweepstakes, shall be permitted to continue these activities subject to existing laws of the State of New Hampshire and a town of Hudson ordinance which this resolution asks the Selectmen to formulate, enact, and publish by the end of the current fiscal year, I.E by June 30, 1981. Mr. Shawn Jasper and Mr. LeVasseur second this motion and the resolution is unanimously adopted.

Mr. George Baker makes a motion to adjourn and this motion is seconded by several. Mr. Hetzer states at this time that the amount of money spent today is \$4,231,649., which is 18,826. less than last year.

The meeting is adjourned without day at 6:05 p.m.

It is noted that on March 17, 1981, Richard Laliberte, newly elected Trustee of the Trust Funds, as a write-in candidate is sworn in by Town Clerk, Karen Wisnosky.

Karen R. Wisnosky, Town Clerk

A true copy attest:

Karen R. Wisnosky

**ANNUAL TOWN & SCHOOL ELECTION  
HUDSON LIONS CLUB  
MARCH 10, 1981**

Deputy Town Clerk, Karen L. Burnell, will be serving at the polls due to the disqualification by state statute of Karen R. Wisnosky as an election official as her name appears on the school and town ballot for the joint position of Town Clerk/Tax Collector for three years and School Treasurer for one year. Karen Burnell will be serving as Town Clerk and School District Clerk today.

At 6:55 a.m. it is noted that Selectman Malouin is present. Moderator Dolbec declares the polls open at 7:00 a.m. At this time it is also noted that the list of absentee ballots has been posted. Total absentee ballots—46.

Absentee ballots are processed beginning at 3:00 p.m. Mr. Dolbec notes that the absentee ballot of Ruth Paul is accepted. She had punched on the voting guide and then a duplicate card was punched. (D-1)

At 6:03 p.m. we received a complaint that John Bednar was electioneering in the hall.

At 6:30 p.m. Moderator Dolbec makes a motion that the school district polls remain open until 7:00 p.m. It would normally close at 6:00 p.m. Lorraine Madison seconds the motion. The school district polls will remain open until 7:00 p.m.

At 7:00 p.m. Richard Lavasseur makes a motion that the polls remain open until 7:15. Mr. Hetzer seconds the motion. Voice vote was taken. The polls will remain open until 7:15 p.m.

Mr. Lavasseur makes the motion to close the polls at 7:15. Bernard Manor seconds the motion. Mr. Arris moves the previous question. He makes the motion to let everyone in the polls that wants to vote to do so. Mr. Cote seconds the motion.

Voice vote in favor of closing the polls after everyone has voted. Moderator Dolbec declares the polls closed at 7:15 p.m.

At 8:55 p.m. the ballot results are read.

At 9:05 Moderator Dolbec begins swearing in the new elected officials.

Ann Seabury is sworn in as Clerk for the Hudson School Dist.

Mr. Cote is sworn in as a School Board Member.

Mr. malouin is sworn in as Selectman.

Karen R. Wisnosky is sworn in as the Town Clerk/Tax Collector and also as Treasurer for the School District.

Donald MacIntyre is sworn in as Trustee of the Library.

Mr. Dolbec is sworn in as Moderator for the School District by the new clerk, Ann Seabury.

Also Rebel Allard, Sandra M. Blanchard and Suzanne Gordon are sworn in as Budget Committee members by Karen R. Wisnosky, town clerk.

The meeting was adjourned at 9:15 until Saturday, March 14 at 9:00 a.m. at Hudson Memorial School where action will be taken on the town warrant articles.

Karen L. Burnell  
Deputy Town Clerk

Karen R. Wisnosky  
Town Clerk

A true copy attest:



**TOWN OF HUDSON, NEW HAMPSHIRE  
HILLSBOROUGH COUNTY  
ANNUAL TOWN AND SCHOOL ELECTION, MARCH 10, 1981  
Karen R. Wisnosky, Town Clerk  
Karen R. Wisnosky, School District Clerk**

**VOTING RESULTS**

**BALLOTS CAST      2455**

**For SELECTMAN (3 Years)**

JOHN M. BEDNAR	564
ALBERT E. KASHULINES	225
RICHARD D. LeVASSEUR	469
LEON F. MALOUIN, JR.	1113*

**For TOWN CLERK/TAX COLLECTOR  
(3 Years)**

KRISTINE M. OTTERSON	609
KAREN R. WISNOSKY	1767*

**For BUDGET COMMITTEE (3 Years)**

REBEL ALLARD	1184*
SANDRA M. BLANCHARD	1195*
FIDELE J. BERNASCONI	840
RAYMOND E. BRETON	1138
SUZANNE GORDON	1322*

**For TRUSTEES OF THE TRUST FUNDS  
(3 Years)**

**Vote For Not More Than One**  
NO CANDIDATE FILED

**Write Ins—Trustee for Trust Funds**

RICHARD LALIBERTE	22*
SANDRA LAVASSEUR	12
KEN CLARK	7
DANIEL ZELONIS	12
SCATTER	22

**For TRUSTEE OF THE LIBRARY (3 Years)**

DONALD C. MacINTYRE	1945*
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NOTE: \*Elected

**TOWN REFERENDUM QUESTIONS**

- Are you in favor of increasing the Board of Selectmen to five members? (By Petition)
 

YES	976
NO	1295*
- Do you favor the continuation of the Town Manager Plan as now in force in this town? (By Petition)
 

YES	1448*
NO	868

**ZONING REFERENDUM QUESTION**

- Are you in favor of adoption of the Revised Zoning Ordinance as proposed by the Hudson Planning Board? (Approved by the Hudson Planning Board)
 

YES	1101
NO	1274*

DESCRIPTION: The proposed ordinance is a reorganization and revision of the entire Hudson Zoning Ordinance. The proposed ordinance conforms to the Master Plan developed by the Planning Board with assistance from the Hudson Sounding Board. It clarifies and codifies the old ordinance and includes the changes proposed by the Planning Board.

## HUDSON SCHOOL DISTRICT

### For MODERATOR (1 Year)

RICHARD E. DOLBEC 1991\*

### For SCHOOL BOARD MEMBER (3 Years)

ROBERT L. COTE 1316\*

JOHN A. EAGAR 936

### For CLERK (1 Year)

ANN SEABURY 1930\*

### For TREASURER (1 Year)

KAREN R. WISNOSKY 1962\*

NOTE: \*Elected

A true copy attest:

Karen R. Wisnosky  
Town Clerk



## **REPORT OF THE TOWN ENGINEER**

As with previous years, 1981 proved to be a continuation of substantial activity for the Office of the Town Engineer.

### **THE CIRCUMFERENTIAL HIGHWAY**

Although no decisions have been formulated since last year's report, the bridge location study and environmental impact study being performed by VTN Consolidated, Inc. progressed forward. At the request of the Selectmen, state officials held an informational hearing at the Memorial School on May 6, 1981. By September 1981, VTN had published their draft copy of the "phase one final report." Meanwhile, the F.E. Everett Turnpike study proposals met with defeat in the Legislature, but still remains a project that could severely undermine the Nashua-Hudson circumferential highway if not properly coordinated. 1982 is likely to be the year in which the decisions are made that will influence the final outcome of this important Hudson highway need.

### **THE SEWER PROJECT**

Litigation previously filed in regards to Contract 1, 2, and 3 generated much activity for Town officials in 1981 in the form of depositions and research. Clearly, the time spent with sewer project litigation reduced attention that would otherwise be given to other Town priorities but was nevertheless proven necessary as Town roadways continued to experience cave-ins and other construction work was found to be not in compliance with the contracts. Importantly, the NH Water Supply and Pollution Control Commission authorized the Town's present sewer consultant to perform a final inspection. A July 1982 trial date will hopefully remain true.

In the way of visible progress, Contract 4 construction continued relatively without incident. All contract sewer lines have been installed, except Bay Street, which awaits pump order finalization. The contractor has experienced delivery problems with the pump station materials, but expects to complete basic construction items in early 1982.

Contract 5, which will serve the Clement Industrial Park and Centronics, is continuing ahead slowly due to attention required by the first four contracts. However, solicitation of bids and resolution of the funding agreement with Centronics remains hopeful prior to the 1982 Town Meeting.

An apparent victim of President Reagan's funding cuts in 1981 was the Hudson Facility Plan, i.e., sewer master plan. Although the March 1980 Town Meeting appropriated the Town share for a joint Town/State/Federal plan, funding manipulations at the higher levels has left Hudson without eligibility for funds. Unfortunately the importance of the sewer project requires that the Town have a master plan if the capacity of the recent projects is to remain unnecessarily impeded for its fifty-year design life.

The Selectmen also held public hearings on the several grant conditions associated with the receipt of State and Federal funds. Hearings were held on October 20, 1981 at the Library Street School and on November 9, 1981 at Town Hall for the revised sewer ordinance, an ordinance relating to betterment assessment, and the sewer users fee ordinance.

## PERSONNEL

The position of Civil Engineer was filled by Denis M. Boisvert, EIT in March 1981 and his report follows.

Mrs. Vilma Ratte worked jointly as a draftsperson in this Office as well as the Assessor's office. In addition to tax maps, and filing activity, she performed timely research for the sewer project litigation and participated in the mapping of the existing landfill.

James Stirk, EIT was able to provide a few weeks on research in the sewer project litigation before heading to Chicago for his first permanent career position. Best wishes go with him.

## MISCELLANEOUS

Participation of the Town Engineer as a member of the Highway Garage Task Committee continued in 1981.

Purchase of new flat files for the office as well as a new typewriter for the Secretary has clearly increased office efficiency, although under the present crowded conditions, the full potential for improvement is somewhat diluted.

Outside professional activities of the Town Engineer continued with his re-election as a director of the NH Section, American Society of Civil Engineers and with his election to the executive committee of the NH Municipal Engineers Council.

## COMMENTARY

As completion of my fourth year as Town Engineer approaches, it is evident to me that the challenges ahead will not diminish, but will instead become more necessary that they be properly addressed from an engineering point of view. As I re-read part of last year's commentary, I find it justified to repeat it here verbatim:

"Many improvements still remain immediately before us. And, as Hudson continues to experience many of the growing pains of a small city, this Office will remain responsive to the ever-changing needs of the Town. It is at this point that I suggest that the Townspeople give serious thought to the creation of a director type of position that would have responsibility over engineering, planning, public works, and code enforcement. As Hudson already knows, the days of easy living are over. Solid waste systems, water policy and consumption, electric and oil/gasoline matters are no longer minor expenses easily accommodated in the budget. They join sewerage and highway construction/maintenance as sizeable expenditures to be carefully controlled. With full time engineering management and advice, the complex interface of the different decisions would be to Hudson's benefit."

In closing, appreciation is once again extended to Selectmen Malouin, Lawrence, and Arris for their respectable working relationship with this Office. Town Manager Phil Laurien is also thanked for his liaison efforts between the Selectmen and this Office. Too numerous for specific mention here are the commendable services performed for the Town by members of the Planning Board, Conservation Committee, and the SWSCOM. And, of course, Road Agent Al Hogan, as well as his secretary, Mrs. Carla Anger, are deserving of special mention in their prompt and positive response to my ever-constant demands. Finally, there must be special praise afforded to the three individuals who share the Office of the Town Engineer with me: Denis Boisvert, EIT, Mrs. Loni Weston, and Mrs. Vilma Ratte all contribute an above-average presence to the attitude and professionalism of the Office in our efforts to improve its dedication to service for the people of Hudson.

Respectfully submitted,  
Robert A. Perreault, Jr., P.E.  
Town Engineer

## **SUBDIVISIONS**

Although new subdivision activity was at a relatively low level compared to recent years, substantial attention was given to bonding matters. Negotiations with the Cheney Acres developer failed and escrow funds now being held will be spent on construction items in early 1982. Likewise, the Winding Hollow Road subdivision, which received final course paving in 1981, is scheduled for final construction items during 1982. In addition, the Planning Board and this Office initiated bond default considerations with the developers of Wildwood Terrace, David Drive, Melba Drive, Green Meadows Subdivision, and Hawkview Road. The Hillside Acres (Brook Drive) Subdivision required an inordinate amount of attention during 1981.

## **SITE PLANS**

Site plan activity in the Town was at its highest level in recent years. Most notable was the Market Basket shopping center and its resultant drainage concerns at the Merrimack River. Numerous sites were also developed in the Hampshire Drive subdivision and other projects receiving approvals were the Teledyne site plan and the Fox Hollow condominium site plan. Officials of the Digital Equipment Corporation also initiated discussions with Town Boards and officials. The common threads of the above projects are their impact on Lowell Road (NH Route 3A) traffic. Accordingly, the Planning Board conducted several traffic studies at developers' expense to identify the site specific impacts. Yet to be completed is the full corridor study that will define the future scope of upgrading Lowell Road.

## **HIGHWAY PROJECTS**

The Derry Street Reconstruction Project remains in limbo as of the end of 1981.

The Kimball Hill Road Project had been previously scheduled for 1981 construction. Apparently, state funding remains the only obstacle.

The Central Street Reconstruction Project, including intersections with Burnham Road (NH Route 111) and Lowell Road (NH Route 3A) continued forward under NHDPW&H administration at a slow pace.

Final course paving on the Burns Hill Road Relocation Project was placed in 1981.

Specifications for the 1981 Townwide Paving Project were prepared by this Office.

This Office was also involved in the construction administration of the Sullivan Road Project.

Activity on the sidewalk program was deferred until the end of the fiscal year in 1982 due to other Town priorities.

## **SOLID WASTE**

This office became more involved in solid waste matters than in previous years. Assistance was provided to the Solid Waste Study Committee (SWSCOM) in their selection of a consultant to perform the solid waste study authorized by the March 1981 Town Meeting. During the study, the Town Engineer served as liaison between the Town and the consultant.

At the same time, work continued on the landfill extension application. Topographic surveying of the entire site was authorized by the Selectmen as well as the drilling of additional borings. Close coordination with the NH Bureau of Solid Waste will continue as the application is finalized by in-house personnel.

## REPORT FROM POLICE DEPARTMENT

This year as in all previous years, the total calls for service has increased. To cope with the "Call For Help" in the area of criminal offenses, we have established what we refer to as an aggressive patrol from our uniform division. Basically this means that Hudson has four primary patrol areas known as sectors, and so designed to have our patrol units overlap so that any person(s) contemplating to comit an offense in Hudson, will have a difficult time in establishing any type of routine and never know exactly when to expect the cruiser back in the area.

The uniform officers assigned to the sectors, handle all initial responses and follow up on each case as much as they possibly can during that tour of duty. The uniform division is supplemented by our investigational unit which assists during the initial response if needed or mainly after the preliminary reports are in.

To enable the Town to receive full benefit from our detectives, they are on duty seven days a week up until midnight and two o'clock in the morning on Saturdays.

What bearing has the above been for the criminal element in Hudson? Well, it's meant that we have brought nearly one hundred felony cases before the Grand Jury for indictment, not including the several hundred misdemeanor offenses brought before our own District Court. These offenses are crimes against person or property and not to be confused with Motor Vehicle Violations.

The annual police report is not always the most popular because it relates to reality, it shows us that we are not exempt from the criminal element and that its citizens, police, other Town Departments, and Town Administrators must at all times work together so that Hudson will always be a nice place to live and watch our families grow.

Charles E. Foster  
Chief of Police (Resigned February 8, 1982)



# LOG TALLY

## FISCAL YEAR JULY 1980 - JUNE 1981

Abandoned Vehicle .....	93
Accident .....	650
Alarms .....	1,289
Ambulance .....	49
B&E .....	580
Bad Checks .....	81
Bail Comm. ....	203
Bomb Scare .....	8
Civil Complaints .....	1,298
DMV's & Motorists .....	783
D.W.I. ....	265
Dept. Req. Assistance .....	1,493
Directions .....	211
Disturbing the Peace .....	639
Drug Related .....	230
Emergency Runs .....	115
Family Trouble .....	415
Fight in Progress .....	129
Gun Complaints .....	50
Insurance Co. for Info. ....	83
Larceny .....	1,276
Malicious Damage .....	1,345
Mini Bikes, Motorcycles .....	94
Missing Person .....	107
Money Transfer .....	987
Pistol Permits .....	103
Police Info. ....	14,231
Prowlers .....	48
Recovered MV .....	24
Sex Offense .....	103
Stolen MV .....	49
Summons, Warrants .....	297
Suspicious MV .....	395
Suspicious Person .....	314
Town Info. ....	5,121
Transfers .....	106
UP .....	238
Vacant Homes .....	239
Vehicle Stops .....	4,190
Miscellaneous .....	8,084
Cows, Horses, Pigs .....	29
Dog Complaints .....	510
Fire Business .....	31
Fire Calls .....	41
TOTAL TALLY .....	51,153

## ANIMAL CONTROL DEPARTMENT

Fiscal Year 1980-1981

This has been one of the toughest working years yet for me; with the ever increasing number of calls for both domestic and wildlife animals. Animal Control is an important department to the Town of Hudson; geared in aiding relief to stray, sick, or injured animals. Serving you, the public, for the past two and one half years, I am proud to say: "We have worked well together solving problems close to your homes and Town related in general." The close bond of understanding each complaint with each person is vital in my job and I strive to meet those expectations to better myself and enhance the quality of work from within the Animal Control Department.

This past year, the Animal Control Department, has been separated from the Police Department. Although changes made were for the better as it took quite a while for the public to become aware of a new location and a different answering service. We believe, now, more calls are being recorded and more are definitely getting to the Animal Control Officers themselves, thus reducing the number of upset persons with the legal complaint "we are not getting our calls returned." This department operates because **YOU** asked for it, also because the Town of Hudson is in great need of the control of all animals. My goal is to educate more people in the laws of animal rights and welfare, and to bring an awareness to those few who feel a loose dog, especially, can do no damage.

Working together with all of you is important. I welcome each and everyone to the Animal Control Shelter. I only ask that each of you come with a great deal of respect for animals and open mind and a warm place in your heart for people. Without us, animals would have greater sufferage.

Respectfully yours,  
Judy Shiebler



## REPORT OF FIRE DEPARTMENT

### FISCAL YEAR 1980-1981

This past fiscal year, as in previous years, the number of calls for services has increased to an average of one call every five hours.

The new Robinson Road Station responded to 125 First Alarm responses and the Burns Hill Station to 148 calls. Both of these stations are manned by a Call Force, and the response has been quite good. In a few years, if the Town continues to grow at the same pace, these stations will have to be manned by a small permanent crew with back-up by the Call Force.

Repair costs are ever on the increase. Some of this is due to inflation, but much of it is due to the age of the vehicles. We only have two vehicles under 9 years old, so repair costs will be increasing each year. The two cars we use for emergencies are old Police cruisers and cost much more than they are worth to keep and fix up. Both cars need engines and body work. It would be much cheaper to purchase a new car and get 5 to 6 years use with minimal maintenance, than to keep pouring repairs & parts into these and still have an old, worn-out car. These cars have 100,000 miles on them before we even get them.

Chimney fire increased about 500% this year, and with new woodstoves being installed each year, it will increase again. A lot of these fires are caused by chimneys that need cleaning. We have on hand, through the courtesy of the Hudson Junior Women's Club, brushes and rods to clean chimneys. These are available at no cost for those who would care to clean their own chimneys. It should be remembered that metal brushes should **NOT** be used in chimneys where coal is being used due to possibility of accumulated coal gas and a spark from the metal brush could cause an explosion.

Inspection, training, and pre-fire planning are never ending procedures, and along with maintenance of our vehicles, it takes up most of the daylight hours of both the on-duty and available Call personnel. At night, the on-duty personnel, and in a number of cases, — Call personnel — responded to 299 calls between the hours of 11:30 P.M. and 07:30 A.M. Most of these calls are over one hour in duration, and with clean up and getting all equipment back in service, it averages over 2 hours for each call. With this frequency of calls, the on-duty crews very seldom get a full night's sleep anymore.

The Burns Hill Station has been approved, and was into operation as of November 1, 1980. With Burns Hill Rd. built, it gives this station access to all areas of Town when needed. Any one in Town not getting credit on their insurance for being within three miles of a Fire Station should contact their agent, as all property in Hudson is within this limit. Watch your area for installation of hydrants by the Water Company. If you are within approx. 600 ft. of a hydrant, you get an additional credit from your insurance company.

On most Saturdays and Sundays, and also some evenings, we have members of the Call Force manning the Station along with the full-time personnel. With the addition of our new Female EMT's who spend time during the weekdays, we have been able to get a lot of work done; such as: training, maintenance, etc. without jeopardizing service for emergency calls.

Mutual Aid drills are being run with surrounding Towns on Tank Truck water supply, and as this gets fully organized, we should be able to obtain a much better insurance rating for rural areas outside the hydrant district.

The Fire Prevention Bureau was busy this year, where tours of the Central Fire Station were given to more than 1,100 School children, Scout Troops, Day Care, and Kindergartens during Fire Prevention Month. Along with the Tour, emphasis on Life Safety in homes and schools is stressed with hopes it will save Property and Lives.

The inspection of wood & coal stoves, as well as other Heating equipment, along with Factories, commercial businesses, Schools & Day Care buildings, and some homes on request; plus placement of Smoke Detectors, plan reviews of larger complexes for Life Safety Code compliance, takes more than half of each work day. To do a thorough job of Fire Prevention, Inspection, and Enforcement would require a Full Time Position and a vehicle.

If the Inspector has not checked your stove yet, please call #883-3161 for an appointment.

On behalf of all members of the Fire and Ambulance Depts., I would like to take this opportunity to thank you people, Selectmen, Town Manager, Budget Committee, all other Town Depts., and the neighboring Town Fire Departments for their support and cooperation this past fiscal year. Without this kind of cooperation from all of you, the Hudson Fire Department would not be able to operate efficiently.

Frank A. Nutting, Chief

#### BREAKDOWN OF CALLS

##### FIRE

Residential Structure	32	
Commercial	3	
Industrial	1	
Brush	57	
Mutual Aid	60	
Vehicle	36	
Misc. & Service	127	
Wires, Poles, & Trees	39	
Accidental Alarms	87	
Needless Alarms	8	
Assist Ambulance	6	
False	12	
Smoke Check	44	
Accidents	80	
Chimney	56	
Illegal Burn	41	
	<b>Total:</b>	<b>689</b>

##### AMBULANCE

Emergency (Homes)	431	
Non-Emergency but necessary	131	
Accidents	175	
Mutual Aid	54	
Misc.	12	
	<b>Total:</b>	<b>803</b>

**AMBULANCE RECEIPTS:**                      **Approx. \$11,705.90**

## *FIREMAN'S PRAYER*

*When I am called to duty, God, wherever flames may rage, give me strength to save some life whatever be its age.*

*Help me embrace a little child before it is too late, or save an older person from the horror of that fate.*

*Enable me to be alert and hear the weakest shout, and quickly and efficiently to put the fire out.*

*I want to fill my calling and to give the best in me, to guard my every neighbor and to protect his property.*

*And if according to my fate I am to lose my life, please bless with your protecting hand my children and my wife.*

*AMEN.*



## **IN MEMORIAM**

**JAMES A. TAYLOR**

**10/6/42 - 7/28/81**

**1 Ponderosa Drive**

**Member Dept.        7/1/79**

**Died in Service     7/28/81**

**Assigned to Burns Hill Station as Call Firefighter  
Certified Firefighter - EMT**



## REPORT OF THE ROAD AGENT

To all the citizens of the Town of Hudson:

This past year has been a busy one for the Highway Department. Along with our usual duties of snow removal, patching, brush cutting, street sign maintenance, sanitary sewer and drainage maintenance, landfill operation and vehicle repairs we have completed many other important road and drainage projects.

Drainage has been constructed, repaired, or replaced at the following locations: County Road, Willow St., B St., Chagnon Ln., George St., Griffin Rd., Greeley St., and Tate Street. Drainage swales and re-ditching were done on Meadow Dr., Belknap Rd., Parkhurst Dr., Easthill Dr., Greeley St., Webster St., Tate St., Winnhaven Dr., Hill St., Coll St., Central St., Melendy Rd., Pelham Rd., Lowell Rd., Gibson Rd., and Barretts Hill Rd.

It should be noted that these are only a few of our most severe drainage problem areas. We hope to continue a rapid and consistent drainage construction program over the next few years, with the most severe problem areas receiving immediate attention.

Citizen cooperation is essential in order for most projects to be completed. We have had some projects stopped by the same residents who placed the complaints, because they did not want a pipe placed on their property. I am sorry to say that in these instances the problem cannot be solved without resident cooperation.

Reconstruction has been completed on the following intersections: Belknap Road and County Road, Barrett Hill Road and Greeley Street, Pelham Road and Burnshill Road, Lowell Road and County Road. This work was performed in order to remove traffic hazards at these locations.

Several complaints of road cave-ins, due to past sewer construction performed by Seaward Construction Co., have been temporarily corrected or repaired. The most serious and time consuming were: Sycamore Street, Webster Street, Ferry Street, School Street, and Hickory Street.

The Highway Department is pleased to announce that our Resurfacing Program is well into its second year. Streets completed thus far are as follows: Alvirne Dr., Sanders Rd., Spear Rd., Wason Rd., Old Derry Rd., Cutler Rd., Charles St., Riverside Ave., Reed St., Second St., Oakwood Ave., First St., Hurley St., Birch St., Wyeth Dr., Radcliffe Dr., Winnhaven Dr., Hemlock St., Cedar St., Birch St., Spruce St., Shingle Mill Rd., Clement Rd., Bridle Bridge Rd., Elm St., Barrett Hill Rd., Lawrence Rd., York Dr., McCrady Dr., Hopkins Dr., A St., B St., Alpha St., Atwood Ave., Greentrees Dr., Rose Dr., Musquash Rd., Burnshill Rd., Winding Hollow Rd., State St., Gibson Rd., and Tolles St. The rideability of non sewer project town roads has been greatly improved by the resurfacing and we hope for a continuation of this program.

I would like to give a special thanks to all the Highway Department personnel for their unrelenting and complete cooperation in making the past year one of our most productive during my tenure.

We at the Highway Department are looking forward to another cooperative and productive year in the Town of Hudson.

Respectfully submitted,  
Alfred J. Hogan  
Town Road Agent

## HILLS MEMORIAL LIBRARY

The proposed addition to the Hills Memorial Library was soundly defeated at the 1980 Town Meeting. All of us concerned with library services in Hudson were very disappointed to lose out on the much needed space necessary to keep up with the growing needs of our community. The Trustees and Library Director felt we needed a different approach to the expansion campaign and it was decided to solicit help and monies from residents of Hudson. A town wide mailing for pledges from each family was undertaken. Library staff and Friends of the Library concentrated their efforts towards money raising through fairs and raffles. Hetzers Bicycle Shop generously donated a 10-speed Kabuki Bicycle for a raffle with proceeds going to the Building Fund. Money has started to come in from the mailing campaign and a Building Fund was started. Over the next three years we hope to accumulate a sizable amount in order to start construction of the expansion.

This year, as usual, saw many of our children participating in the programs offered by the library. Teachers and library staff have been cooperating to utilize the library services to the fullest. Story Times, a summer reading program, classes of youngsters using and touring the library, and a wonderful pet show with over 106 entries are only a few of the activities held.

Adults were entertained with Holiday Craft Evenings, a film and lecture entitled "New Hampshire Authors" and a Tea and Tole Painting Exhibit in memory of Dorothy Spalding.

As evidenced by the circulation records, this has been a record setting year for book circulation. The Director and Trustees thank everyone for their continued support. A special Thank You to all the very generous people who have donated time and monies towards the expansion.

The Trustees would also like to express special appreciation to Alice Jones, Director, and the library staff for their constantly outstanding performance under her direction. We hope to be able to serve you well for another busy year.

Judith Boska, Chairman  
Donald MacIntyre, Treasurer  
Mildred McCoy, Secretary



## HILLS MEMORIAL LIBRARY

### ZYLONIS FUND

The Trustees of the Hills Memorial Library have received a bequeath of \$10,000.00 from the Charles Zylonis Trust Funds. The interest from the trust must be expended annually on books, especially related to Mr. Zylonis ethnic Lithuanian background.

Books purchase thus far:

Encyclopedia Lithuanica	The Deluge
A Lithuanian Bibliography	Roque Moon
Lithuanian Self-Taught	Selected Post-War Lithuanian Poetry
English-Lithuanian Dictionary	The Golden Steed
Lithuanian-English Dictionary	Confrontation with Tyranny
Introduction to Modern Lithuanian	Father Algimantas Kezys S.J. Portfolio '66
Lithuania	Father Algimantas Kezys S.J. Photographs
Lithuania: The outpost of Freedom	Form and Content
The Baltic Crusade	A Lithuanian Cemetery
Praise the Lord all you nations	Lietuviu Seimos Tradicijos
The forgotten Republics	Postage stamps of Lithuania
Fighters for freedom	Cultural Wellsprings of Folktales
The great powers	Lithuanian Cookery
Priest in Stutthof	Popular Lithuanian Cookery
The Baltic Nations	For those still at sea
The Baltic States in Peace and War	Mano Zodynas.
Pursuing the American Dream	
The Emergence of Modern Lithuania	
So much to forget	
The Catholic Church, Disent and Nationality in Soviet Lithuania	
Lithuania in Crisis	
The two faces of co-existence	
The Baltic Dilemma	
The USSR-German Aggression against Lithuania	
Lithuanians in Multi-Ethnic Chicago until World War II	
Lithuanians in America	
The Latvians in America	
The Estonians in America	
The Lithuanian Writers in the West	
The Lithuanian short story	
The Sonata of Icarus	

Total amount expended from interest

\$706.92

Donald MacIntyre, Treasurer  
Hills Memorial Library

# HILLS MEMORIAL LIBRARY REPORT

## ADULT ROOM

Dec. 1981

Number of books on shelves		23,015
Number of books in Alcove	570	
Number of books added by purchase		
Adult		739
Young Adult (RECI paperbacks)		213
Number of books added by donation		168
Number of record albums		66
Number of prints		0
Number of magazine subscriptions		79
Number of newspaper subscriptions		6
Number of reference books purchased	64	
Number of encyclopedias	5	
Number of books discarded or lost		110
Number of books on the shelves, January 1, 1982		23,015
Books borrowed Interlibrary Loan		
Nashua		163
State		96
Federal Archives		6
Other sources		116
Books lent out		79
Number of non-resident borrowers		67
Total number of borrowers		8,663*
Fines collected		\$294.95
Money from copy machine		\$575.60
Circulation		
Adult Room		41,812

## CHILDREN'S ROOM

Number of books on shelves		11,401
Number of books added by purchase		500
Magazine Subscriptions	15	
Encyclopedias	2	
Reference	2	
Number of books added by donation		77
Number of RECI (paperbacks) purchased		109
Number of records added		4
Number of film or filmstrips added		7
Number of books discarded or lost		88
Number of books on shelves January 1, 1982		11,401
Films borrowed from the state		84
Films borrowed from Nashua		0
Circulation		
Number of new borrowers		298
Fines collected		\$175.89
Money from lost books		\$106.39
Total Circulation		36,805

## BOOKMOBILE

Number of books on shelves	2,609
Number of donated books	274
Number of books purchased	47
Number of books discarded or lost	31
Number of books on shelves, January 1, 1982	2,899
Circulation	4,169

## SUMMARY

Number of volumes, owned	37,315
Total circulation	82,786

\* Updated and corrected registration files.

Submitted by  
Mrs. Alice H. Jones  
Director

## **BUILDING INSPECTOR'S REPORT**

**July 1, 1980 — June 30, 1981**

Single family homes has again shown a decline over the last year figure. This is done mostly to the high cost of construction and high interest rates. There are still a lot of people who would like to own their own home, but are unable to because of the high cost.

I am presently working with the Planning Board to strike out all various Building Codes in effect and adopt the BOCA Building Codes and the National Electrical Code and 101 Life Safety Code. These codes would be the latest addition and any supplement written since the codes were printed. These codes are revised and printed every three (3) years. At present we are working with a Town of Hudson Building Code that was printed in 1942, and the National Building Code which used to be owned by the America Insurance Association (AIA) who sold out to National Conference of States on Building Codes and Standard, Inc. (NCS-BCS). After two (2) years of study the Directors of NCS-BCS decided they didn't want to update the code so gave it back to AIA who in turn say they have no intention of updating the code but will keep it as is until the remaining states change to some other codes.

As Building Inspector I try to keep up with changes in codes and attend Seminars and training sessions in order to do a better job, but with so many different codes plus zoning requirement and also having to do all the paper work that go with the job and review plans and meet with people who want permits, it is impossible for one person to do all that is required today and do the job effectively. I have submitted a request for more help and hopefully the Budget Committee and the Selectmen will approve the request.

All residents are requested to call the Building Inspector's Office to inquire about permits before commencing and building or remodeling to make sure that the building codes and zoning requirements are met.

I would like to thank the Selectmen, Town Manager, Town Engineer, and also the girls in the Selectmen Office and Town Manager's Office for all the help and assistance they have given me in the past year.

Respectfully submitted,  
Richard E. Millard  
Building Inspector

# July 1, 1980 — June 30, 1981

Single Family Homes .....	57
Two Family Homes .....	21
Industrial Buildings .....	5
Commercial Buildings .....	6
Additions to Industrial Buildings .....	2
Alterations and Additions to Residential Buildings .....	62
Fireplaces & chimneys .....	27
Carports & garages .....	29
Porches & Decks .....	31
Sheds & Barns .....	20
Swimming Pools .....	34
Fences .....	16
Signs .....	8
Demolition of Buildings .....	1
Repairs Due to Fire .....	1
Fire Escapes .....	1
Screen Houses .....	1
Move Buildings .....	1
TOTAL .....	323



## ASSESSORS REPORT

In the year 1980-81 nearly \$13,000,000 was added to the tax base. Commercial and industrial expansion contributed greatly to this large increase. The Town tax maps have all been updated and the correction process continuous as errors are found. Again we invite all Hudson residents to take advantage of the facilities.

Respectfully submitted,  
Richard Ethier

## REPORT OF THE PLANNING BOARD

July 1, 1980 to June 30, 1981

### BOARD MEMBERS FOR THE YEAR:

Bernard Manor — Chairman  
Paul Inderbitzen — Secretary  
Robert Jasper  
Leonard Smith  
Marilyn McGrath  
Kathleen Osberg  
Leon Malouin — Selectmen's Representative  
Andrew Renzullo — Alternate

### SUMMARY OF TRANSACTIONS

FY 1981

Subdivisions:	approved	26
	denied	1
Site Plans:	approved	28
	denied	5
Boundary Plans and Easements	approved	14
Lot Line Changes	approved	5
Sign Plans	approved	4

- a. Kathleen Osberg was appointed as a regular member of the Board in March 1981.
- b. The Board amended its Subdivision Regulations for the purpose of refining parking requirements, requiring more open space and providing regulations for soil excavations.
- c. Following the defeat of the revised Zoning Ordinance in March 1981, the Board worked with interested townspeople to make further revisions in order to present it at a Special Town Meeting in the Fall of 1981.
- d. In June 1981, Paul Inderbitzen was elected chairman and Kathy Osberg was elected secretary.
- e. The Board wishes to thank all those who have worked with and appeared before the Board for their patience and cooperation. We especially want to express our appreciation to Robert Perreault, the Town Engineer, and his staff for their extensive technical and administrative support.

Paul E. Inderbitzen  
Chairman

**ANNUAL REPORT OF THE  
VISITING NURSE ASSOCIATION OF NASHUA, INC.**

**7/1/80 - 6/30/81**

The Visiting Nurse Association of Nashua continues to have a constructive relationship with the Town of Hudson in providing a full range of home health services to the community including nursing, therapists, home health aides and homemakers. As the population in the country gets increasingly older, the VNAs case load accurately reflects this trend. The agency carries an unduplicated case load of approximately 300 patients a month; one-third of them over 80, one-third between 70 and 80; and the balance largely in their 60s. Under the circumstances, we do a lot of work under Medicare, Medicaid and Council on Aging funding in addition to the tax dollars provided by the Town of Hudson. With Medicaid funds cut drastically in the state as of October 1, 1981, the agency anticipates relying more heavily on the United Way and community for support of its elderly.

Terminal care at home for the dying has been an increasing part of our service. Out of approximately 19,000 visits the VNA made last year, 599 of them were for terminal care. Ten of these patients were from Hudson.

Ann D. Agran

VISITING NURSE ASSOCIATION OF NASHUA, INC.  
 HUDSON VISITS  
 CENSUS ANNUAL REPORT 7/1/80 - 6/30/81

Month	Nursing	Physical Therapy	Home Health Aides	TitleXX* Hmkr.	Total
7/1/80 - 9/30/80	73	11	80	11	175
10/1/80 - 12/31/80	201	45	222	28	496
1/1/81 - 3/31/81	232	53	238	45	568
4/1/81 - 6/30/81	130	3	162	68	363
Annual Total	636	112	702	152	1602

\* The VNA uses donated funds from the United Way and Good Cheer Society to match Title XX.

VISITING NURSE ASSOCIATION OF NASHUA, INC.  
 HUDSON REPORT — ANNUAL 7/1/80 thru 6/30/81

Month	Total	URI*	Nursing	Therapy	Home Health Aide	Homemaker
7/1/80 - 9/30/80	\$ 6,218	\$ 1,232	\$ 2,140	\$ 338	\$ 3,469	\$ 203
10/1/80 - 12/31/80	11,674	1,590	6,776	1,530	3,006	304
1/1/81 - 3/31/81	15,022	1,269	8,864	1,802	3,866	388
4/1/81 - 6/30/81	7,768	1,943	4,568	102	2,366	718
Annual Report	\$40,682	\$ 6,034	\$22,348	\$ 3,772	\$12,707	\$ 1,613

\* URI is unrealized income or "free" service. The balance are billed to Medicare, Medicaid, Title XX, Private Insurance or Private Fees.

## REPORT OF THE HEALTH OFFICER

July 1, 1980 to Nov. 1, 1981

The Health Department extends its thanks to the Hudson Business Community and Residents for their cooperation. This year residents have shown a definite interest in the health and welfare of their Town through the increased number of reports and inquiries received by this Office.

We encourage your continued interest in guiding the community in its growth to preserve the healthy environment it now enjoys.

Respectfully,  
Lazar R. Sion, D.C.

Health Permits Issued .....	83
Communicable Disease Cases for Investigation .....	8
Water Test of Ponds .....	2
Private Water Test .....	2
Inspection of Food Establishments .....	32
Inspection of Food Markets .....	8
Septic Tank Test .....	6
Sewerage Complaints .....	20
General health Complaints .....	76
Food Poisoning Investigations .....	14
Foster Home Inspection .....	4
Day Care and Nursery Inspections .....	12
Waste Disposal Complaints .....	6
Dog Bite Complaints .....	3
Air Pollution Complaints .....	2
Swimming Pool Complaints .....	2
Humanitarian Calls .....	3
Wildlife Complaints .....	2
Occupational Disease Investigations .....	2
Waste Disposal Investigations .....	6



## CONSERVATION COMMISSION REPORT

This year's activities involved formulating numerous opinions and positions on the Town's natural resources for the Selectmen, the Planning Board and the Town Engineer. The most noteworthy specific accomplishment was acquisition of Federal Land and Water Conservation Funds for the purchase and use of two tracts of Merrimack River shorefront land. Other specific actions include: Investigation of Robinson Pond water levels, coordination with the Solid Waste Study Committee, treatment of Dutch Elm Disease, mapping Town wetlands and participation in the Annual Hunter Safety training program. Next year the Commission hopes to implement a program to foster better understanding and protection of the Town's Great Ponds (over 10 acres) and their watersheds. Assistance from volunteer citizens is always welcomed in carrying out any of our activities.

The Conservation Commission,

Curt Laffin (Chairman)

Kathy Osberg

Phyllis Appler

Ruth Burnell

Emory Nadeau

Ted Roome

Denis Boisvert

(Town Engineer Representative)

## TOWN MANAGER'S REPORT

Crises. More than one in '81. With arsenic, asbestos and police department investigations it was quite a year.

It was a year for testing the mettle of Hudson's citizens and your government. We both got good grades as far as I am concerned.

We discovered arsenic in some of our groundwater reserves. After much debate and investigation, the EPA told us that the arsenic is the result of a natural chemical reaction with groundwater in the cracks of some of our bedrock formations. We are not the only ones with the problem; it exists in various degrees all over Southern New Hampshire. We also know that there are filtering systems which are effective in removing the arsenic. We ran tests with the EPA on eight devices and discovered that some economical and effective filters are available. More information is available at the Town Hall.

We also continued the controversy over the open asbestos dump sites, but with better luck this time. The EPA is negotiating a settlement which would have John-Manville cover the sites with 15 inches of proper fill and monitor the sites for five years to make sure the vegetation takes hold. At this time it appears that a settlement is likely and we can look forward to putting this issue to bed in the spring.

Following complaints from police officers within Hudson's Police Department and from private citizens in Hudson, the Selectmen and I began making inquiries as to the effectiveness of the department's policies and regulations. It was suggested to the Chief that a professional evaluation of the police department regulations, policies and procedures be done. The Chief, Selectmen and Town Manager would work in concert in this effort. This suggestion met with opposition from the police administration, ultimately resulting in the dismissal of the Chief on May 8, 1981. At the Chief's dismissal, the officers walked out in protest. In the aftermath there have been public charges and countercharges which did no one any good. We decided that, to be fair to all, we would request an investigation into certain aspects of our Police Department by the State Attorney General's office and simultaneously hire an out-of-town Police Management Consultant (the prestigious International Association of Chiefs of Police) to get to the bottom of our problems in an unbiased manner.

Both actions bore fruit. The Attorney General found improprieties which will result in legal actions against certain individuals. We will follow up administratively. The management study confirmed our feelings that our department needed to be upgraded in various areas. Again, we will take this advice.

In the midst of all this, a police union was borne, we negotiated our first contract, and the Selectmen and I buried the hatchet with the rank and file officers. At this point, morale is returning and we feel that the new year will bring us the opportunity to take our changed Police Department and make it one of the best in the State. We ask your support for our efforts to do so.

Incidentally, while all of these crises were occurring, the day to day business of the Town was running smoothly, proof that we have evolved to a point where we can handle not only the ordinary but also the extraordinary. And we did it with fewer staff than last year.

But the biggest story of 1981 was not the crises which followed one after another. It was the strength of all who pulled together in a cooperative effort to resolve them effectively.

During the peak of the arsenic problem, we had hordes of volunteers moving into Town Hall every night to organize record keeping, research and public information. They did it for no pay with a spirit of comraderie and determination. I never doubted we would solve the problem, and resolve it we did.

Johns-Manville emerged as a company with a conscience to break the stalemate on the issue of covering the local asbestos dump sites, most of which were twenty years old and pre-dated their legal responsibility for covering them. They decided to bring the mountain to Moses to attempt to satisfy the community. Their cooperation with Hudson forced the regulatory agencies to get on the ball, and we should see this problem resolved this year.

And our Police Department. The Selectmen and I received hundreds of calls and comments from concerned citizens, both critical and supportive of our open conflict. People were coming forward and taking the risk to get involved and provide information to investigators and consultants. The result was the discovery, finally, of what the problems really were and how to solve them. It took courage for citizens to come forward, and courage for the officers to rethink their position and mend fences, but they did that too.

Through it all, and it hasn't been easy, your elected officials and hired staff worked together, never giving up. I think you are all the heroes of Hudson this year. You deserve congratulations for your patience and trust.

All in all it was a good year; with the continued cooperation from my department heads and the support of the selectmen 1982 should be even better. My door is always open to see you and discuss your concerns; I look forward to working with you this coming year.

Respectfully submitted,  
Philip Laurien  
Town Manager

**TOWN CLERK'S REPORT**  
**July 1, 1980 thru June 30, 1981**

**RECEIPTS:**

Motor Vehicle Permits	408,532.00	
Fees	6,687.90	
Dog Licenses	6,777.40	
Dog Officer	<u>541.00</u>	
Total Receipts		422,538.30
Remitted to Treasurer		<u>422,538.30</u>
Cash on Hand 6/30/81		0

Karen R. Wisnosky  
Town Clerk

## **BUILDING BOARD OF APPEALS**

**July 1, 1980 to June 30, 1981**

The Building Board of Appeals did not hear any appeals for this period.

Respectfully submitted,  
Leonard Smith, Chairman  
Richard E. Dussault, Secretary  
Leonard Thibault  
Alvin H. Rodgers  
Paul W. Buxton



## ZONING BOARD OF ADJUSTMENT

The Hudson Zoning Board of Adjustment met on a regular scheduled basis of every fourth Thursday of each month plus 6 special meetings. The Zoning Board of Adjustment adjudicated 68 cases. The Board approved 42 applications, denied 18 and reheard 18 applications.

Several cases were pending before the Superior Court which are being settled prior to trial.

The Board is not and has not been at full complement for two years. We are at present short one regular member and two alternate members. A full complement of a volunteer board is essential to maintaining a quorum.

Harry Piper, Chairman  
Hudson Zoning Board of Adjustment

## HUDSON ORGANIZATIONS & LEADERS

### DECEMBER 31, 1981

Alvirne Chapel: Barbara Fuller, 24 Central St., 883-8764  
American Legion: Rita Clark, 2 Lions Ave., 883-6723  
Aides to St. Kathryn: Nancy Paquin, 7 Rena Ave., 882-7186  
Bafta Federation of the First Baptist Church of Hudson:  
Evalee Duley, 30 Cedar St., 889-6306  
Beta Sigma Phi Sorority, Omicron Chapter: Donna Strasburger, 434-0187  
Boy Scouts of America: Leslie Erb, Bush Hill Road, 882-7870  
First N.H. Regiment Inc.: Norwood Keeney Jr., Wason Road, 882-2636  
Friends of Hills Memorial Library: Jane Bowles, 57 Hazelwood Road, 882-9169  
Girl Scouts of America: Joan Tyler, Summer Ave., 882-8746  
Green Meadow Golf Club: Philip Friel, Steele Road, 889-1555  
4-H Coordinator: Alice Jones, Dracut Road, 635-2816  
Hudson Chamber of Commerce: Dave Thompson, Dugout Rd., 882-8635  
Hudson Day Extension Group: Ruth O. Parker, Robinson Rd., 883-2417  
Hudson Evening Extension Group: Jean Beede, 889-5576  
Hudson Firemen's Relief Association: Cliff Rowell, P.O. Box 123, 882-6441  
Hudson Fish & Game Club: Tom Monroe, 62 Gowing Rd., 889-4928  
Hudson Fortnightly Club: Leona Brook, Robinson Rd., 889-1201  
Hudson Historical Society: Shawn Jasper, Old Derry Rd., 882-2056  
Hudson Junior Women's Club: Phyllis Appller, 62 Glen Dr., 883-6440  
Hudson Kiwanis: E. Boyd Trask, 16 Tate St., 883-5918  
Hudson Lioness Club: Betty Rodgers, 22 Abbott St., 883-3674  
Hudson Lions Club: Richard Millard, 66 Highland St., 882-4961  
Hudson Rotary Club: Allan Kendall, 19 Abbott St., 889-0859  
Hudson Senior Citizens Club: John Boyd, 90 Kimball Hill Rd., 883-9621  
Hudson Taxpayer's Association: John Bednar, Ferry St., 883-7541  
Hudson V.F.W. Post: Mark Brook, Robinson Rd., 889-1201  
Hudson V.F.W. Auxiliary #5791: Phyllis Keeney, Wason Rd., 882-2636  
Knights of Columbus: Ted Ciesielski, Winnhaven Dr., 889-5990  
Ladies Guild of St. John's: Gloria Rancourt, 135 Robinson Rd., 882-0388  
Sana Salena Corp. (Color Guards): Evelyn Lester, 13 School St., 883-7837  
Suburbanettes: Richard Gagnon, 11 Greentrees Dr., 883-1738  
Wattanick Grange No. 327: Claudia Boucher, 882-0277  
Women's Fellowship of the Community Church of Hudson:  
Phyllis Cline, 108 Cannongate Rd., Nashua, 889-0579

**TREASURER'S REPORT**  
**GENERAL ACCOUNT**  
**For The year Ended June 30, 1981**

Balance on Hand — July 1, 1980	\$ 4,389,922.95
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Cash Received:

Tax Collector	\$ 6,857,035.52	
Town Clerk	422,638.30	
Selectmen	1,231,101.61	
Transfer From Nashua Federal Sav. & Loan Assoc.	126,284.11	
Transfer From Revenue Sharing	366,000.00	
Interest on Invested Funds	<u>482,274.50</u>	\$ 9,485,334.04
		<u>\$13,875,256.99</u>
Cash Disbursed Per Order of Selectmen		9,979,067.47

Balance on Hand — June 30, 1981	<u><u>\$ 3,896,189.52</u></u>
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Bank of New Hampshire, N.A.	\$2,748,256.70
First Federal Savings & Loan Assoc.	40,712.39
BankEast	545,687.97
Indian Head National Bank	561,324.51
Monies Due on Returned Cks.	<u>207.95</u>
	<u><u>\$3,896,189.52</u></u>

Respectfully submitted,  
Therese M. Dubowik  
Treasurer

**TREASURER'S REPORT**  
**REVENUE SHARING ACCOUNTS**  
**For the Year Ended June 30, 1981**

Balance on Hand — July 1, 1980		\$193,245.54
Cash Received:		
Revenue Sharing Entitlements	\$170,620.00	
Interest Earned	<u>10,467.81</u>	<u>181,087.81</u>
		\$374,333.35
Transferred to the General Account		<u>366,000.00</u>
Balance on Hand June 30, 1981 — Bank of N.H. NA		<u>\$ 8,333.35</u>

**TREASURER'S REPORT**  
**SEWER ACCOUNTS**  
**For the Year Ended June 30, 1981**

Balance on Hand — July 1, 1980		\$212,610.06
Transferred from General Account	\$426,000.00	
Interest Earned	<u>7,010.71</u>	<u>433,010.71</u>
		\$645,620.77
Cash Disbursed Per Order of Selectmen		<u>484,159.67</u>
Balance on Hand — June 30, 1981		<u>\$161,461.10</u>
Bank of N.H., NA	\$ 78,543.04	
Indian Head National Bank	100.00	
Nashua Trust Company	28,529.01	
New England Merchants Bank	<u>54,289.05</u>	
	<u>\$161,461.10</u>	

# PROPERTY TAX ACCOUNTS — JULY 1, 1980 THROUGH JUNE 30, 1981

	1981	1980	1979	1978	1977	1976	1975	1974	1973
<b>DEBITS</b>									
Balance Uncollected 6/30/80		1,751,621.36 <sup>cr.</sup>	488,490.49	3,208.66	648.21	788.52	211.12	172.90	11.40
Interest Collected		20,900.64	41,596.33	26.83	523.40	322.48	142.94	96.86	2.32
Added Taxes		265.50		1,816.25	25.00				
Refunds		1,276.77	677.63	2,634.23	26.99				
Original Warrant		6,519,648.16			( 54.22)			.08	
Adjust beginning bal. 6/30/80									
Total Debits		4,790,469.71	530,764.45	7,685.97	1,169.38	1,111.00	354.06	269.84	13.72
<b>CREDITS</b>									
Taxes Collected	1,860,109.05	4,194,235.35	486,968.57	780.20	100.83	758.80	243.65	172.98	11.40
Interest Collected		20,900.64	41,596.33	26.83	523.40	322.48	142.94	96.86	2.32
Sewer Changes Collected									
Abatements		4,149.25	901.73	1,861.67					
Total Credits	1,860,109.05 <sup>cr.</sup>	4,219,285.24	529,466.63	2,668.70	624.23	1,081.28	386.59	269.84	13.72
Uncollected 6/30/81	1,860,109.05 <sup>cr.</sup>	571,184.47	1,297.82	5,017.27	545.15	29.72	( 32.53)	-0-	-0-

KAREN R. WISNOSKY  
Tax Collector



# RESIDENT TAX ACCOUNTS — JULY 1, 1980 THRU JUNE 30, 1981

## DEBITS

	1981	1980	1979	1978	1977	1976	1975	1974
Uncollected 6/30/80	—	57,520.00	6,450.00	1,650.00	110.00	50.00	10.00	240.00
Avg. 6/30/80 Balance			40.00					
Penalties Collected		983.00	72.00	15.00				
Added Taxes		7,220.00	50.00					
Refunds		10.00						
Original Warrant	95,150.00							

Total Debits

	95,150.00	65,733.00	6,612.00	1,665.00				
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## CREDITS

Taxes Collected	36,490.00	48,360.00	730.00	150.00				
Penalties Collected		983.00	72.00	15.00				
Abatements		10,960.00	5,460.00	1,630.00	90.00			
Total Credits	36,490.00	60,303.00	6,262.00	1,795.00	90.00	—	—	—
Uncollected 6/30/81	58,660.00	5,430.00	360.00	(130.00)	20.00	50.00	10.00	240.00

KAREN R. WISNOSKY  
Tax Collector

# UNREDEEMED TAXES — JULY 1, 1980 THRU JUNE 30, 1981

## DEBITS

Bal. Unredeemed 6/30/80					
Adj. beginning Bal.					
Refunds					
Bought by Town	185,650.13				
Interest After Sale	4,492.58	6,252.74	1,747.02	333.33	
Total Debits	190,142.71	10,949.51	15,110.62	7,181.46	( 4.57)

## CREDITS

Interest Collected	4,492.58	6,252.74	1,747.02	333.33	
Redemptions	86,929.11	49,469.36	6,196.26	917.62	
Abatements	869.02	3,034.46	162.53	2,260.71	
Total Credits	92,290.71	58,756.56	8,105.81	3,511.66	—
Unredeemed 6/30/81	97,852.00	47,807.05	7,004.81	3,669.80	( 4.57)

# YIELD TAX ACCOUNT — JULY 1, 1980 THRU JUNE 30, 1981

Uncollected 6/30/80  
Warrants Committed  
Less Collected

	1981	1980	1979	1978	1977
		—	291.85	48.00	480.00
	134.36	9,563.02			
	1,915.36	3,917.87	(427.22)	48.00	480.00
	<u>(1,781.00)</u>	<u>5,645.15</u>	<u>719.07</u>	<u>-0-</u>	<u>-0-</u>

KAREN R. WISNOSKY  
Tax Collector

**TOWN OF HUDSON  
FINANCIAL STATEMENTS  
AND SUPPLEMENTAL SCHEDULES  
JUNE 30, 1981**

To the Members of the Board of Selectmen  
Town of Hudson  
Hudson, New Hampshire

We have examined the combined financial statements and the combining, individual fund and account group financial statements of the Town of Hudson, New Hampshire, as of and for the fiscal year ended June 30, 1981, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset group of accounts which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset group of accounts results in an incomplete presentation as explained in the paragraph above, the combined financial statements and the combining, individual fund and account group financial statements referred to above, present fairly the financial position of the Town of Hudson, New Hampshire at June 30, 1981, and the results of its operations for the fiscal year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining, individual fund and account group financial statements. The accompanying financial information listed as supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Town of Hudson, New Hampshire. The information has been subjected to the auditing procedures applied in the examination of the combined, combining, individual fund and account group financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

Killion, Plodzik & Sanderson

November 2, 1981

**EXHIBIT A**  
**TOWN OF HUDSON**  
**Combined Balance Sheet — All Fund Types and Account Groups**  
**June 30, 1981**

ASSETS		Governmental Fund Types			Fiduciary Fund Types	Account Groups	Totals
	General	Special Revenue	Capital Projects	Special Assessment	Trust and Agency	General Long-Term Debt	June 30, 1981
Cash	\$3,980,332	\$ 37,550	\$ 132,932	\$ 28,529	\$ 264,620	\$	\$ 4,443,965
Investments, At Cost		5,095					5,095
Receivables (Net of Allowance)							
Taxes	743,392						743,392
Accounts	5,919						5,919
Other	6,699						6,699
Accrued Interest	19,949						19,949
Due From Other Governments		44,947					44,947
Due From Other Funds	623,868	4,841	2,540,133	7,017			3,175,659
Prepaid Expenses	25,077	275					25,352
Amount To Be Provided For Retirement of General Long-Term Debt							
		\$ 92,508	\$2,673,065	\$ 35,546	\$ 264,620	5,051,875	5,051,875
TOTAL ASSETS	\$5,405,236	\$ 92,508	\$2,673,065	\$ 35,546	\$ 264,620	\$5,051,875	\$13,522,850



# LIABILITIES AND FUND EQUITY

## Liabilities

Accounts Payable	\$ 23,734	\$	\$ 56,715	\$	\$	\$ 80,449
Due To Other Governmental Units	216					216
Yield Tax Security Deposits	7,050					7,050
Other Deposits	52,921					52,921
Due To Other Funds	2,496,684	619,368	50,000	5,107	4,500	3,175,659
Contracts Payable	1,820		156,248			158,068
Due To Developers					97,296	97,296
Bonds and Notes Payable					5,051,875	5,051,875
Advance Tax Collections	1,896,528					1,896,528
Tax Overpayments	2,201					2,201
Total Liabilities	4,481,154	619,368	262,963	5,107	101,796	10,522,263

## Fund Equity

Fund Balances	165,600					165,600
Reserved For Encumbrances		15,095			114,160	129,255
Reserved For Endowments						
Unreserved						
Designated For Capital Outlay		3,112	2,013,674		24,870	2,041,656
Designated For Trust Purposes		9,502			23,794	33,296
Undesignated (Deficit)	758,482	( 554,569)	396,428	30,439		630,780
Total Fund Equity	924,082	( 526,860)	2,410,102	30,439	162,824	3,000,587
TOTAL LIABILITIES AND FUND EQUITY	\$5,405,236	\$ 92,508	\$2,673,065	\$ 35,546	\$ 264,620	\$13,522,850

The accompanying notes are an integral part of these financial statements.

**EXHIBIT B**  
**TOWN OF HUDSON**  
**Combined Statement of Revenues, Expenditures and Changes in Fund Balances**  
**All Governmental Fund Types**  
**For The Fiscal Year Ended June 30, 1981**

	General	Governmental Fund Types Special Revenue	Capital Projects	Special Assessment	Totals Year Ended June 30, 1981
<b>Revenues</b>					
Taxes	\$6,715,415	\$	\$	\$	\$6,715,415
Intergovernmental Revenues	1,087,478	174,827			1,262,305
Local Sources	1,004,987	20,682	5,428	1,583	1,032,680
<b>Other Financing Sources</b>					
Interfund Transfers	826,816	119,701			946,517
<b>Total Revenues and Other Sources</b>	<u>9,634,696</u>	<u>315,210</u>	<u>5,428</u>	<u>1,583</u>	<u>9,956,917</u>
<b>Expenditures</b>					
General Government	301,531				301,531
Protection of Persons and Property	1,096,166				1,096,166
Health and Sanitation	134,435				134,435
Highways and Bridges	608,604				608,604
Libraries		119,624			119,624
Public Welfare	53,249				53,249
Patriotic Purposes	160				160
Recreation	74,778				74,778
Cemeteries	1,000				1,000
Unclassified	323,998				323,998
<b>Debt Service</b>					
Principal	490,000			1,875	491,875
Interest	329,935			112	330,047
Capital Outlay	488,016		660,468		1,148,484
Overlay	43,925				43,925

<b>Other Uses</b>					
Interfund Transfers	118,026	776,816	50,000		944,842
Transfers To Other Governmental Units	5,199,975				5,199,975
<b>Total Expenditures and Other Uses</b>	<u>9,263,798</u>	<u>896,440</u>	<u>710,468</u>	<u>1,987</u>	<u>10,872,693</u>
<b>Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses</b>	370,898	( 581,230)	( 705,040)	(404)	( 915,776)
<b>Fund Balances — July 1, As Restated (Note 8)</b>	553,184	54,370	3,115,142	30,843	3,753,539
<b>Fund Balances — June 30</b>	<u>\$ 924,082</u>	<u>(\$526,860)</u>	<u>\$2,410,102</u>	<u>\$ 30,439</u>	<u>\$2,837,763</u>

The accompanying notes are an integral part of these financial statements.

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	General Fund			Special Revenue Funds			Totals		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues									
Taxes	\$6,652,840	\$6,715,415	\$ 62,575	\$ 725,725	\$	(\$725,725)	\$7,378,565	\$6,715,415	(\$663,150)
Intergovernmental Revenues	1,060,736	1,087,478	26,742	162,963	174,827	11,864	1,223,699	1,262,305	38,606
Local Sources	581,000	1,004,987	423,987		20,682	20,682	581,000	1,025,669	444,669
Other Financing Sources									
Interfund Transfers	938,688	826,816	( 111,872)	118,026	119,701	1,675	1,056,714	946,517	( 110,197)
Bond Proceeds	85,000		( 85,000)				85,000		( 85,000)
Total Revenues and Other Sources	9,318,264	9,634,696	316,432	1,006,714	315,210	( 691,504)	10,324,978	9,949,906	( 375,072)
Expenditures									
General Government	341,884	301,531	40,353				341,884	301,531	40,353
Protection of Persons and Property	1,088,691	1,096,166	( 7,475)				1,088,691	1,096,166	( 7,475)
Health and Sanitation	121,818	134,435	( 12,617)				121,818	134,435	( 12,617)
Highways and Bridges	645,891	608,604	37,287				645,891	608,604	37,287
Libraries				118,026	119,624	( 1,598)	118,026	119,624	( 1,598)
Public Welfare	28,000	53,249	( 25,249)				28,000	53,249	( 25,249)
Patriotic Purposes	100	160	( 60)				100	160	( 60)
Recreation	82,835	74,778	8,057				82,835	74,778	8,057
Cemeteries	1,000	1,000					1,000	1,000	
Unclassified	444,199	323,998	120,201				444,199	323,998	120,201





**EXHIBIT D**  
**TOWN OF HUDSON**  
**Combined Statement of Revenues, Expenditures and Changes in Fund Balance**  
**All Trust Funds**  
**For The Fiscal Year Ended June 30, 1981**

	Trust Funds	Capital Reserve Funds	Totals
	Ex-Pendable	Non-ex-pendable	Year Ended June 30, 1981
<b>Revenues</b>			
New Funds	\$	\$ 975	\$ 975
Interest and Dividend Income	10,052		12,243
<b>Total Revenues</b>	<u>10,052</u>	<u>975</u>	<u>13,218</u>
<b>Expenditures</b>			
Cemetery	4,671		4,671
Town Poor	19		19
Other Expenses	50		50
<b>Other Uses</b>			
Interfund Transfers	2,963		2,963
Transfer To School District		20,000	20,000
<b>Total Expenditures and Other Uses</b>	<u>7,703</u>	<u>20,000</u>	<u>27,703</u>
<b>Excess of Revenues Over (Under) Expenditures and Other Uses</b>	2,349	975	( 14,485)
<b>Fund Balances — July 1, As Restated (Note 8)</b>	<u>21,445</u>	<u>113,185</u>	<u>177,309</u>
<b>Fund Balances — June 30</b>	<u>\$ 23,794</u>	<u>\$114,160</u>	<u>\$162,824</u>

The accompanying notes are an integral part of these financial statements.

**EXHIBIT E**  
**TOWN OF HUDSON**  
**Combined Statement of Changes in Financial Position**  
**All Nonexpendable Trust Funds**  
**For The Fiscal Year Ended June 30, 1981**

	<b>Fiduciary Fund Type Nonexpendable Trust Funds</b>
<b>Sources of Working Capital</b>	
New Funds	<u>\$975</u>
<b>Total Sources of Working Capital and Net Increase in Working Capital</b>	<u>\$975</u>
 <b>Elements of Net Increase in Working Capital</b>	
Cash	<u>\$975</u>
<b>Net Increase in Working Capital</b>	<u>\$975</u>

The accompanying notes are an integral part of these financial statements.

**EXHIBIT A-1**  
**TOWN OF HUDSON**  
**All Special Revenue Funds**  
**Combining sheet**  
**June 30, 1981**

**ASSETS**

	Federal Revenue Sharing	Hill Memorial Library	Conserva- tion Commission	Sewer Department	Totals June 30, 1981
Cash	\$ 8,294	\$25,828	\$ 3,428	\$	\$37,550
Investments, At Cost		5,095			5,095
<b>Receivables</b>					
Due From Other Governments	44,947	4,641			44,947
Due From Other Funds		275			4,641
Prepaid Expenses					275
<b>TOTAL ASSETS</b>	<u>\$53,241</u>	<u>\$35,839</u>	<u>\$3,428</u>	<u>\$ - 0 -</u>	<u>\$ 92,508</u>

**LIABILITIES AND FUND BALANCES**

<b>Liabilities</b>					
Due To Other Funds	\$ 5,515	\$		\$613,853	\$619,368
Total Liabilities	<u>5,515</u>			<u>613,853</u>	<u>619,368</u>
<b>Fund Balances</b>					
Reserved For Endowments		15,095			15,095
<b>Unreserved</b>					
Designated For Building Fund		3,112			3,112
Designated For Trust Purposes		9,502			9,502
Undesignated	47,726	8,130	3,428	(613,853)	(554,569)
Total Fund Balances	<u>47,726</u>	<u>35,839</u>	<u>3,428</u>	<u>(613,853)</u>	<u>(526,860)</u>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<u>\$53,241</u>	<u>\$35,839</u>	<u>\$ 3,428</u>	<u>\$ - 0 -</u>	<u>\$ 92,508</u>

The accompanying notes are an integral part of these financial statements.

**EXHIBIT A-2**  
**TOWN OF HUDSON**  
**All Special Revenue Funds**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**For The Fiscal Year Ended June 30, 1981**

	Federal Revenue Sharing	Hill Memorial Library	Conserva- tion Commission	Sewer Department	Totals Year Ended June 30, 1981
<b>Revenues</b>					
Intergovernmental Revenues	\$174,827	\$	\$	\$	\$174,827
Local Sources	10,429	10,127	126		20,682
<b>Other Financing Sources</b>					
Interfund Transfers		118,026	1,675		119,701
<b>Total Revenues and Other Sources</b>	<u>185,256</u>	<u>128,153</u>	<u>1,801</u>		<u>315,210</u>
<b>Expenditures</b>					
Other Uses		119,624			119,624
Interfund Transfers	162,963			613,853	776,816
<b>Total Expenditures and Other Uses</b>	<u>162,963</u>	<u>119,624</u>		<u>613,853</u>	<u>896,440</u>
<b>Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses</b>	22,293	8,529	1,801	(613,853)	(581,230)
<b>Fund Balances - July 1, As Restated (Note 8)</b>	<u>25,433</u>	<u>27,310</u>	<u>1,627</u>	<u>- 0 -</u>	<u>54,370</u>
<b>Fund Balances - June 30</b>	<u>\$ 47,726</u>	<u>\$ 35,839</u>	<u>\$ 3,428</u>	<u>(\$613,853)</u>	<u>(\$526,860)</u>

The accompanying notes are an integral part of these financial statements.

**EXHIBIT B-1**  
**TOWN OF HUDSON**  
**All Capital Projects Funds**  
**Combining Balance Sheet**  
**June 30, 1981**

<b>ASSETS</b>	<b>Sewer Project</b>	<b>Derry Street Project</b>	<b>Cover Old Dump</b>	<b>Totals June 30, 1981</b>
Cash	\$ 132,932	\$	\$	\$ 132,932
Due From Other Funds	2,091,397	446,428	2,308	2,540,133
<b>TOTAL ASSETS</b>	<u>\$2,224,329</u>	<u>\$ 446,428</u>	<u>\$ 2,308</u>	<u>\$2,673,065</u>
 <b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities</b>				
Accounts Payable	\$ 56,715	\$	\$	\$ 56,715
Contracts Payable	153,940		2,308	156,248
Due To Other Funds		50,000		50,000
<b>Total Liabilities</b>	<u>210,655</u>	<u>50,000</u>	<u>2,308</u>	<u>262,963</u>
 <b>Fund Balances</b>				
<b>Unreserved</b>				
Designated For Capital Projects	2,013,674			2,013,674
Undesignated		396,428		396,428
<b>Total Fund Balances</b>	<u>2,013,674</u>	<u>396,428</u>		<u>2,410,102</u>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<u>\$2,224,329</u>	<u>\$ 446,428</u>	<u>\$ 2,308</u>	<u>\$2,673,065</u>

The accompanying notes are an integral part of these financial statements.



**EXHIBIT B-2  
TOWN OF HUDSON  
All Capital Projects Funds**

**Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
For The Fiscal Year Ended June 30, 1981**

	Sewer Project	Derry Street Project	Totals June 30, 1981
<b>Revenues</b>			
Local Sources	\$ 5,428	\$	\$ 5,428
<b>Total Revenues</b>	<u>5,428</u>		<u>5,428</u>
<b>Expenditures</b>	660,018	450	660,468
<b>Other Uses</b>			
Interfund Transfers		50,000	50,000
<b>Total Expenditures and Other Uses</b>	<u>660,018</u>	<u>50,450</u>	<u>710,468</u>
<b>Excess of Revenues Over (Under)</b>			
<b>Expenditures and Other Uses</b>	(654,590)	( 50,450)	(705,040)
<b>Fund Balances — July 1,     As Restated (Note 8)</b>	<u>2,668,264</u>	<u>446,878</u>	<u>3,115,142</u>
<b>Fund Balances — June 30</b>	<u><u>\$2,013,674</u></u>	<u><u>\$ 396,428</u></u>	<u><u>\$2,410,102</u></u>

The accompanying notes are an integral part of these financial statements.

**EXHIBIT C-1**  
**TOWN OF HUDSON**  
**All Trust and Agency Funds**  
**Combining Balance Sheet**  
**June 30, 1981**

	Town Trust Funds	School Capital Reserve Fund	Agency Funds	Totals June 30, 1981
<b>ASSETS</b>				
Cash	\$137,954	\$ 24,870	\$101,796	\$264,620
TOTAL ASSETS	<u>\$137,954</u>	<u>\$ 24,870</u>	<u>\$101,796</u>	<u>\$264,620</u>
<b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities</b>				
Due To Other Funds	\$	\$	\$ 4,500	\$ 4,500
Due To Developers			97,296	97,296
Total Liabilities			<u>101,796</u>	<u>101,796</u>
<b>Fund Balances</b>				
Reserved For Endowments	114,160			114,160
<b>Unreserved</b>				
Designated For Capital Outlay		24,870		24,870
Designated For Trust Purposes	23,794			23,794
Total Fund Balances	<u>137,954</u>	<u>24,870</u>		<u>162,824</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$137,954</u>	<u>\$ 24,870</u>	<u>\$101,796</u>	<u>\$264,620</u>

The accompanying notes are an integral part of these financial statements.

**EXHIBIT D-1**  
**TOWN OF HUDSON**  
**All Agency Funds**  
**Statement of Changes in Assets and Liabilities**  
**For The Fiscal Year Ended June 30, 1981**

	Balance July 1, 1980	Addi- tions	Deduc- tions	Balance June 30, 1981
<b>Developers Performance Bond Fund</b>				
<b>ASSETS</b>				
Cash	<u>\$ 68,855</u>	<u>\$ 33,111</u>	<u>\$ 170</u>	<u>\$101,796</u>
<b>LIABILITIES</b>				
Due To Developers	<u>\$ 68,855</u>	<u>\$ 33,111</u>	<u>\$ 170</u>	<u>\$101,796</u>

The accompanying notes are an integral part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS**  
**JUNE 30, 1981**

**NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The following is a summary of significant accounting policies employed in the preparation of these financial statements.

**A. Fund Accounting**

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town:

**GOVERNMENTAL FUNDS**

**General Fund** — The General Fund is the general operating fund of the Town. All general revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges and the capital improvement costs that are not paid through other funds.

**Special Revenue Funds** — Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. Included in this fund type are Federal Revenue Sharing, Hill Memorial Library, Sewer Department and Conservation Commission funds.

**Capital Projects Funds** — Transactions related to resources obtained and used for the acquisition, construction or improvement of capital facilities are accounted for in Capital Projects Funds. Such resources are derived principally from proceeds of long-term notes or bonds and from federal and state grants.

**FIDUCIARY FUNDS**

**Trust and Agency Funds** — Trust and Agency Funds are used to account for the assets held in trust or as an agent by the Town for others.

**B. Account Groups (Fixed Assets and Long-Term Liabilities)**

All governmental funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by other municipal entities in the State, the Town does not maintain a record of its general fixed assets and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

Long-term liabilities expected to be financed from governmental funds are accounted for in the General Long-Term Debt Account Group. This account group is not a fund. It is concerned only with the measurement of financial position and not results of operations. Since they do not affect net current assets, such long-term liabilities are not recognized as governmental fund type liabilities. They are instead reported as liabilities in the General Long-Term Debt Account Group.

### **C. Basis of Accounting**

The accounts of the General, Special Revenue, Capital Projects and Expendable Trust Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, sources of financial resources and assets are recognized when measurable and available to finance operations during the year. Uses of financial resources and liabilities are recognized when obligations are incurred from receipt of goods and services, when assessments are made by the State or in the case of judgments and claims against the Town, when there is a probability that such judgments and claims will result in liabilities, the amounts of which can be reasonably estimated. Exceptions to this general rule include: 1) accumulated unpaid vacation and sick pay, and 2) principal and interest on general long-term debt which is recognized when due. All Nonexpendable Trust and Agency funds are accounted for using the accrual basis of accounting.

### **D. Budgetary Accounting**

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Towns' operations.

### **E. Encumbrances**

Encumbrance accounting, under which contracts and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year. The reserve for encumbrances at June 30 consists of the following:

#### **General Fund**

Conservation Commission	\$ 1,322
Ambulance	16,372
Road Construction	34,917
Athletic Field	10,000
Facilities Plan	60,000
Fire Station	5,880
Drainage Projects	37,109
Total	<u>\$165,600</u>

## F. Investments

Investments in all instances are stated at cost, or in the case of donated investments, at market value at the time of bequest or receipt.

## G. Inventories

Inventory in the General and Special Revenue funds consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased.

## H. Accumulated Unpaid Vacation and Sick Pay

The Town's policy is to recognize the cost of sick and vacation leave only at the time payments are made. Permanent full-time employees may accumulate 60 days sick leave at the rate of one day per month. Vacation is granted in varying amounts based on length of service. At June 30, 1981, the amount of accumulated vested sick leave was approximately \$85,000. Vacation pay accumulation does not exceed a normal year's allowance.

## I. Taxes Collected For Others

The property taxes collected by the Town include taxes levied for the Hudson School District and Hillsborough County, which are remitted to these governmental units as required by law. The payments are recorded in the general fund as intergovernmental transfers.

## J. Interfund Transactions

During the course of normal operations the Town has numerous transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers.

## K. Interfund Receivable and Payable Balances

Individual fund interfund receivable and payable balances at June 30, 1981, were as follows:

Fund	Interfund Receivables	Interfund Payables
General Fund	\$ 623,868	\$2,496,684
<b>Special Revenue Funds</b>		
Federal Revenue Sharing		5,515
Sewer Department		613,853
Hill Memorial Library	4,641	
<b>Capital Projects Fund</b>		
Sewer Construction	2,091,397	
Derry Street Project	446,428	50,000
Cover Old Dump	2,308	
<b>Special Assessment Fund</b>		
Sewer Construction	7,017	5,107
<b>Trust and Agency Funds</b>		
Developers Performance Bond Fund		4,500
Totals	<u>\$3,175,659</u>	<u>\$3,175,659</u>



## NOTE 2 — CHANGES IN LONG-TERM DEBT

The following is a summary of bond and note transactions of the Town for the fiscal year ended June 30, 1981.

	General Obligation Debt
Long-term debt payable July 1, 1980	\$5,543,250
Debt retired in 1980-81	<u>491,375</u>
Long-term debt payable June 30, 1981	<u>\$5,051,875</u>

Bonds and notes payable at June 30, 1981, are comprised of the following individual issues:

### General Obligation Bonds and Notes

\$25,000 1961 Riverside Sewer Notes, final payment of \$1,250 due in December 1981; interest at 3.00% (This issue is being serviced — principal and interest — by the Special Assessment Fund)	\$ 1,250
\$12,500 1961 Central Sewer Notes, final payment of \$625 due in December 1981; interest at 3.00% (This issue is being serviced — principal and interest — by the Special Assessment Fund)	625
\$4,950,000 1979 Sewer Bonds due in annual installments of \$425,000 and \$400,000 through November 1, 1991; interest at 6.20%	4,525,000
\$450,000 1979 Street Bonds due in annual installments of \$50,000 through November 1, 1988; interest at 6.70%	400,000
\$139,500 1979 Equipment Bonds due in annual installments of \$14,500 at July 1, 1980, \$15,000 through July 1, 1988, and \$5,000 at July 1, 1989; interest is variable from 6.50% to 5.75%	<u>125,000</u>
Total Bonds and Notes Payable	<u>\$5,051,875</u>

The annual requirements to amortize all debt outstanding as of June 30, 1981, including interest payments, are as follows:

### Annual Requirements To Amortize Long-Term Debt

Fiscal Year Ending June 30,	General Obligation Debt		
	Principal	Interest	Total
1982	\$ 491,875	\$ 299,805	\$ 791,680
1983	490,000	269,072	759,072
1984	490,000	238,398	728,398
1985	490,000	207,722	697,722
1986	490,000	177,048	667,048
1987-92	<u>2,600,000</u>	<u>466,318</u>	<u>3,066,318</u>
Total	<u>\$5,051,875</u>	<u>\$1,658,363</u>	<u>\$6,710,238</u>



All debt is general obligation debt of the Town, which is backed by its full faith and credit. The State share of the sewer bonds for 1981-82 amounts to \$191,840, leaving a balance of \$1,498,642 to be reimbursed by the State over the life of the bonds. This amount is provisional and will be adjusted upon completion of the project and the determination by E.P.A. of the final eligible costs.

### **NOTE 3 — SEWER DEPARTMENT FUND DEFICIT \$613,853**

The Town has paid \$872,175 in principal and interest payments and \$14,288 for sewer maintenance at June 30, 1981. Of these amounts, management has determined \$613,853 is due from sewer user fees. Therefore, this amount has been recognized as an interfund receivable on the general fund and an interfund payable on the sewer department fund financial statements at June 30, 1981. A sewer users fee system is presently being developed by the Town's consulting engineer and management intends to commence billing the respective users in 1981-82.

### **NOTE 4 — CAPITAL PROJECTS FUNDS**

#### **A. Unreserved — Undesignated Fund Balance \$396,428**

The capital projects funds unreserved — undesignated fund balance represents uncommitted funds in the Derry Street Project at June 30, 1981. The Town issued \$450,000 of general obligation bonds in 1979 for this purpose. However, the Selectmen have determined not to carry out the project. Therefore, \$50,000 is being transferred annually to the general fund towards the debt service.

#### **B. Interest Earned On Invested Funds**

Interest earned on the invested capital project funds is part of the estimated revenue in the general fund.

#### **Bonds or Notes Authorized — Unissued — Sewer Project \$99,000**

There are bonds or notes authorized — unissued totaling \$99,000 for the sewer project fund at June 30, 1981, determined as follows:

<b>Town Meeting</b>	<b>Authorization</b>
March 3, 1976	\$2,650,000
March 12, 1977	300,000
March 30, 1979	<u>2,099,000</u>
<b>Total Authorized</b>	<b>\$5,049,000</b>
<b>Issued To Date</b>	<b><u>4,950,000</u></b>
<b>Authorized — Unissued</b>	<b><u>\$ 99,000</u></b>

### **NOTE 5 — PENSION PLAN**

Substantially all employees of the Town participate in the State of New Hampshire Retirement System. Under this plan participants annually contribute a percentage of compensation, which is fixed by law and dependent upon age when contributions begin.

The Town's contribution for normal cost of the plan is based upon an actuarial valuation of the entire State plan and the amount, if any, of the excess of vested benefits over pension fund assets is not available. The Town does not have an accrued liability for past service costs. Pension costs amounted to \$64,655 in 1980-81.

#### NOTE 6 — TRUST FUNDS

The principal amount of all nonexpendable trust funds is restricted either by law or by terms of individual bequests in that only income earned may be expended. The Town's nonexpendable and expendable trust funds at June 30, 1981, are detailed as follows:

Purpose	Non- expendable	Expendable
Cemetery Perpetual Care	\$ 68,293	\$ 12,172
Alvirne Chapel	10,000	819
<b>Library</b>		
Books	5,367	439
Improvements	25,000	2,047
Town Poor	5,000	3,296
Benefit of School	500	187
Capital Reserve Fund — School		24,871
Undistributed Income		4,833
Totals	<u>\$114,160</u>	<u>\$ 48,664</u>

#### NOTE 7 — LITIGATION

The Town was included in an action filed in the United States District Court for the District of New Hampshire on October 15, 1979, by Seaward Construction Co., Inc. The action alleges violation of contractual agreements covering the design and construction of sewers and seeks damages of approximately two million dollars. The Town has counterclaimed for two million dollars and has included the engineer, Morgenroth and Associates, Inc., as a third-part defendant for the alleged failure of Morgenroth to require the proper compaction and for other contractual violations. Legal counsel is not in a position to predict the outcome of the suit with respect to the Seaward claim or the Town's counterclaim.

There are several eminent domain cases pending against the Town. Collectively, judgements against the Town in all cases could result in a total expenditure of thirty thousand dollars.

There are other pending lawsuits in which the Town is involved. However, counsel has advised that none will result in a direct expenditure of Town funds, other than funds required for costs and legal fees for said litigation.

#### NOTE 8 — CHANGES IN ACCOUNTING PRINCIPLES AND FINANCIAL REPORTING PRACTICES

Certain changes were made in accounting principles and financial reporting practices effective July 1, 1980, to correct and restate the financial statements in conformity with generally accepted accounting principles. The following corrections and restatements of beginning fund equities were made to give retroactive effect to those changes.

Description	General Fund	Special Revenue Funds	Capital Projects Funds
To remove State of New Hampshire Town Road Aid funds from Town financial statements	(\$104,032)	\$	\$
To adjust for accrued expenses at June 30, 1980	( 14,351)	9,341	583,985
To adjust for corrections in taxes receivable	( 2,017)		
To reflect specific article expenditures charged to fiscal 1979-80 but budgeted for 1980-81	25,159		
To transfer carryover appropriations in the capital projects funds financed from operating revenues to the general fund	97,612		( 97,612)
To adjust for cash funds not recorded	75		100
To recognize sewer project fund balance in the capital projects fund			51,830
To record Conservation Commission fund balance at June 30, 1980		1,627	
To transfer revenue sharing fund balance to special revenue funds		25,433	
Total Adjustments	2,446	36,401	538,303
Fund Equity, As Previously Reported	550,738	17,969	2,576,839
Fund Equity, As Restated	<u>\$ 553,184</u>	<u>\$ 54,370</u>	<u>\$3,115,142</u>

# SUPPLEMENTAL SCHEDULES

## SCHEDULE 1 TOWN OF HUDSON General Fund

### Statement of Estimated and Actual Revenues For The Fiscal Year Ended June 30, 1981

REVENUES	Estimated	Actual	Over (Under) Budget
<b>Taxes</b>			
Property	\$6,517,596	\$6,523,663	\$ 6,067
Resident	95,500	103,150	7,650
National Bank Stock	44	66	22
Yield	200	10,928	10,728
Interest and Penalties	39,500	77,608	38,108
Total Taxes	<u>6,652,840</u>	<u>6,715,415</u>	<u>62,575</u>
<b>State of New Hampshire</b>			
Meals and Rooms Tax	143,241	143,241	
Interest and Dividends Tax	123,355	123,355	
Savings Bank Tax	32,294	32,294	
Highway Subsidy	99,099	99,341	242
Business Profits Tax	461,953	461,953	
Aid for Water Pollution Projects	198,794	198,794	
Road Toll Refund	2,000		( 2,000)
Total State of New Hampshire	<u>1,060,736</u>	<u>1,058,978</u>	<u>( 1,758)</u>
<b>Local Sources, Except Taxes</b>			
Motor Vehicle Permit Fees	335,000	408,226	73,226
Dog Licenses	9,000	5,770	( 3,230)
Business Licenses,			
Permits and Fees	2,000	3,162	1,162
Rent of Town Property		30	30
Interest on Deposits	200,000	505,060	305,060
Income From Trust Funds		435	435
Income From Departments	35,000	74,377	39,377
Sale of Town Property		7,506	7,506
Other Income		421	421
Total Local Sources, Except Taxes	<u>581,000</u>	<u>1,004,987</u>	<u>423,987</u>
<b>Federal Agencies</b>			
Heritage Conservation Commission		28,500	28,500
<b>Interfund Transfers</b>			
<b>Special Revenue Funds</b>			
Revenue Sharing	162,963	162,963	
Sewer Department	725,725	613,853	(111,872)
Capital Projects Fund	50,000	50,000	
Total Interfund Transfers	<u>938,688</u>	<u>826,816</u>	<u>(111,872)</u>

**Other Financing Sources**

Bond Proceeds	<u>85,000</u>	<u></u>	<u>( 85,000)</u>
<b>Total Revenues</b>	9,318,264	<u>\$9,634,696</u>	<u>\$ 316,432</u>
<b>Fund Balance Used To Reduce Tax Rate</b>	<u>200,000</u>		
<b>Total Revenues and Use of Fund Balance</b>	<u>\$9,518,264</u>		

**SCHEDULE 2**  
**TOWN OF HUDSON**  
**General Fund**  
**Statement of Appropriations, Expenditures and Encumbrances**  
**For The Fiscal Year Ended June 30, 1981**

	Encumbered From 1979-80	Appro- priations 1980-81	Expenditures Net of Refunds	Encumbered To 1981-82	(Over) Under Budget
<b>General Government</b>					
Town Officers' Salaries	\$	\$ 79,346	\$ 73,889	\$	\$ 5,457
Town Officers' Expenses	8,000	180,535	153,439		35,096
Election and Registration Expenses		7,190	8,197		( 1,007)
Town Buildings Maintenance		17,950	21,415		( 3,465)
Reappraisal of Property		33,000	34,569		( 1,569)
Tax Mapping	15,863		10,022		5,841
Total General Government	23,863	318,021	301,531		40,353
<b>Protection of Persons and Property</b>					
Police Department		539,310	530,170		9,140
Fire Department, Including Forest Fires		327,900	346,767		( 18,867)
Planning and Zoning		22,095	17,563		4,532
Insurance		175,637	178,631		( 2,994)
Civil Defense		25	14		11
Animal Control		21,874	22,493		( 619)
Conservation Commission		1,850	528	1,322	
Total Protection of Persons and Property		1,088,691	1,096,166	1,322	( 8,797)
<b>Health and Sanitation</b>					
Health Department		12,385	13,701		( 1,316)



Ambulance	5,890	5,336	554
Sewer Maintenance	54,543	48,203	6,340
Town Dump	49,000	67,195	( 18,195)
Total Health and Sanitation	121,818	134,435	( 12,617)
<b>Highways and Bridges</b>			
Town Road Aid	15,505	10,505	5,000
Town Maintenance	161,386	198,447	( 37,061)
Street Lighting	100,000	100,156	( 156)
General Expenses of Highway Department	369,000	299,496	69,504
Total Highways and Bridges	645,891	608,604	37,287
<b>Library</b>	118,026	118,026	
<b>Public Welfare</b>			
Town Poor	19,000	28,500	( 9,500)
Old Age Assistance	4,000	8,147	( 4,147)
Aid To Disabled	5,000	16,602	( 11,602)
Total Public Welfare	28,000	53,249	( 25,249)
<b>Patriotic Purposes</b>	100	160	( 60)
<b>Recreation</b>	3,300	74,778	8,057
<b>Cemeteries</b>	1,000	1,000	
<b>Unclassified</b>			
Damages and Legal Expenses	10,000	10,362	( 362)
Retirement and Social Security	114,199	100,918	13,281
Hydrant Rental	320,000	212,718	107,282
Total Unclassified	444,199	323,998	120,201
<b>Debt Service</b>			
Principal of Debt	491,375	490,000	1,375

<b>Interest on Debt</b>						
Long-Term Debt						16,584
Total Debt Service						<u>17,959</u>
<b>Capital Outlay</b>						( 5,577)
Land Acquisition	39,860					
<b>New Equipment</b>						4,571
Highway						
Sewer						
Ambulance	16,372					
Road Construction					16,372	
Ball Field					34,917	11,722
Facilities Plan					10,000	
Fire Station					60,000	
Drainage Projects					5,880	
	48,380				37,109	8,902
Total Capital Outlay	<u>104,612</u>				<u>164,278</u>	<u>19,618</u>
<b>Total Town Appropriations</b>	<u>131,775</u>				<u>165,600</u>	<u>196,752</u>
<b>Transfers To Other Governmental Divisions</b>						
School District Tax						
County Tax						
Total Transfers						
<b>Overlay</b>						23,889
<b>Total Town Appropriations, Transfers and Overlay</b>	<u>\$ 131,775</u>	<u>\$9,518,264</u>	<u>\$9,263,798</u>	<u>\$ 165,600</u>	<u>\$ 220,641</u>	

**SCHEDULE 3**  
**TOWN OF HUDSON**  
**Special Revenue Fund — Federal Revenue Sharing**  
**Statement of Revenues, Expenditures and Changes in Fund Balance**  
**For The Fiscal Year Ended June 30, 1981**

<b>Revenues</b>		
Federal Entitlement	\$174,827	
Interest Income	<u>10,429</u>	
<b>Total Revenues</b>		\$185,256
<b>Expenditures</b>		
Hydrant Rental		<u>162,963</u>
<b>Excess of Revenues Over Expenditures</b>		\$ 22,293
<b>Fund Balance — July 1</b>		<u>25,433</u>
<b>Fund Balance — June 30</b>		<u><u>\$ 47,726</u></u>

**SCHEDULE 4**  
**TOWN OF HUDSON**  
**Special Revenue Fund — Hill Memorial Library**  
**Statement of Revenues, Expenditures and Changes in Fund Balance**  
**For The Fiscal Year Ended June 30, 1981**

<b>Revenues</b>		
Trust Funds	\$ 4,770	
Fines	1,278	
Other	<u>4,079</u>	
	<u>10,127</u>	
<b>Other Financing Sources</b>		
Interfund Transfer — General Fund	<u>118,026</u>	
<b>Total Revenues and Other Sources</b>		\$128,153
<b>Expenditures</b>		
Labor and Benefits	\$ 70,301	
Repairs and Maintenance	5,823	
Utilities	6,895	
Bookmobile	2,541	
Travel	1,402	
Supplies and Office Expense	3,536	
Small Equipment	1,247	
Special Programs and Training	902	
Books and Audiovisual	<u>26,977</u>	
<b>Total Expenditures</b>		<u>119,624</u>
<b>Excess of Revenues and Other Sources Over Expenditures</b>		\$ 8,529
<b>Fund Balance — July 1</b>		<u>27,310</u>
<b>Fund Balance — June 30</b>		<u><u>\$ 35,839</u></u>

**SCHEDULE 5**  
**TOWN OF HUDSON**  
**Special Revenue Fund — Conservation Commission**  
**Statement of Revenues, Expenditures and Changes in Fund Balance**  
**For The Fiscal Year Ended June 30, 1981**

<b>Revenues</b>		
Interest Income	\$ 126	
<b>Other Financing Sources</b>		
Interfund Transfer — General Fund	<u>1,675</u>	
<b>Total Revenues and Other Sources</b>		\$1,801
<b>Expenditures</b>		<u>-0-</u>
<b>Excess of Revenues and Other Sources Over Expenditures</b>		\$1,801
<b>Fund Balance — July 1</b>		<u>1,627</u>
<b>Fund Balance — June 30</b>		<u><u>\$3,428</u></u>

**TOWN OF HUDSON**  
**LETTER OF COMMENTS AND RECOMMENDATIONS**  
**JUNE 30, 1981**

October 30, 1981

Members of the Board of Selectmen  
Town of Hudson  
Hudson, New Hampshire

Dear Members of the Board:

As part of our examination of the financial statements of the Town of Hudson for the fiscal year ended June 30, 1981, we made a study and evaluation of the Town's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. Under these standards, the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing and extent of other auditing procedures that are necessary for expressing an opinion on the financial statements. Of primary interest to us in such a study are those key accounting controls, the effectiveness of which will influence the nature, timing and extent of our financial statement audit procedures.

The establishment and maintenance of a system of internal accounting control is an important responsibility of management officials. The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the evaluation of these factors necessarily requires estimates and judgments by officials.

There are inherent limitations that should be recognized in considering the potential effectiveness of any system of internal accounting control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes of judgment, carelessness or other personal factors. Control procedures whose effectiveness depends upon segregation of duties can be circumvented by collusion. Similarly, control procedures can be circumvented intentionally either with respect to the execution and recording of transactions or with respect to the estimates and judgments required in the preparation of the financial statements. Further, projection of any evaluation of internal accounting control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures may deteriorate.

The study and evaluation previously described was made primarily for the purpose of performing an audit in accordance with generally accepted auditing standards. It would not necessarily disclose all weaknesses in the system because it was based on selective tests of accounting records and related data.

As a result of our comments and recommendations, responsible officials may wish to consider having the accounting system of the Town monitored on a periodic basis. Along with this monitoring will come the assistance to management and accounting personnel necessary to correct the present deficiencies in the Town's record keeping system.

We wish to express our appreciation for the cooperation we received from Town officials at all levels.

We would be pleased to discuss our comments further with you should you so desire.

Killion, Plodzick & Sanderson

**TOWN OF HUDSON  
LETTER OF COMMENTS AND RECOMMENDATIONS  
JUNE 30, 1981**

**I. General**

**A. Organization of Town's Accounting Functions**

**Observation**

Our examination revealed a lack of overall responsibility for the record keeping system of the Town which resulted in inaccurate and incomplete interim financial reports. In addition, a considerable amount of time, at additional expense, was required by the auditors to reconcile the various general ledger accounts at June 30, 1981. We cite below some examples of the deficiencies in the accounts which our examination disclosed at June 30, 1981.

1. General fund cash balance was misstated by approximately \$93,375.
2. Accounts and taxes receivable and accounts payable were not reconciled and were found to be improperly stated.
3. Capital project fund expenditures totaling \$484,160 were not reflected in the general ledger.
4. Developers escrow accounts which total \$101,000 have never been recorded in the general ledger and were not reconciled.
5. Although the financial statements at June 30, 1980, showed a fund balance of \$2,576,839 in the capital projects fund, the general ledger did not segregate this amount by individual project.
6. Various escrow accounts were not reconciled. For example, individuals with yield tax security deposits on hand were also listed on the uncollected tax lists.
7. Welfare liens receivable have never been reflected in the general ledger, and amount to \$15,876 at June 30.
8. Interfund payables and receivables were not recognized.
9. The Statement of Appropriation form (MS-2) for 1980-81, utilized by the State of New Hampshire in establishing the tax rate, contained numerous errors which resulted in an inaccurate tax rate.
10. There were instances wherein revenues and expenditures were improperly classified.

**Implication**

The financial reporting system of the Town consists of a computerized general ledger system which combines all funds into one reporting format. The system is utilized by Town management in monitoring the activity and financial condition of the Town on a current basis. Unless the accounts contained in the general ledger system are reconciled on a routine basis, there can be no reliance on the financial information being generated.

**Recommendation**

The Town should review the position of Town Accountant to expand the present responsibilities to include the accountability for maintaining the Town's accounting records, developing accounting procedures and policies,



and preparing the interim and annual financial statements. The accountant should be able to maintain a governmental general ledger system and prepare monthly financial reports for use by Town departments and management officials. Also, fund accounting emphasizes separate detailed accounting and reporting for each fund. The general ledger should be established accordingly.

## **B. Documentation of Accounting Policies and Procedures**

### **Observation**

Our review of the various departmental record keeping systems revealed a lack of written policy and procedures for departments to follow. This includes the accounting department as well as all other Town departments. For example, there were no formal records maintained in the police department in 1980-81 although monies were collected for insurance reports, dog fines, parking fines, pistol permits and fines belonging to the Nashua District Court.

### **Implication**

The function of key accounting and operational controls is dependent upon the task knowledge of employees such that the absence or termination of certain employees may not provide the continuity necessary to ensure the continued enforcement of control procedures. In addition, without documented policies and procedures and constant review by management officials, a gradual erosion may occur in the centralized accounting, receiving and treasury functions (so important to proper internal control) in which departments attempt to function as independent entities.

### **Recommendation**

We recommend that formal accounting policies be established for the accounting office and the various departments involved in the collection of Town funds. An accounting procedures manual will serve as the support for the accounting policies. The manual should contain: 1) a description of all departments' bookkeeping records, 2) an organizational chart and job description for each bookkeeping function by department, 3) a detailed chart of accounts and their description, 4) a listing of and procedure for preparing regular financial reports, 5) a policy statement regarding document filing and records retention, and 6) a description of accounting checks and proofs to be performed regularly and procedures for accounting for all recurring types of financial transactions.

We have made specific recommendations for the record keeping in the police and fire departments and both department administrators are in agreement with our recommendations and will commence implementation this year.

## **C. Formal Purchase Order System Required**

### **Observation**

The Town does not utilize a formal purchase order system and authority for purchasing is not centralized. Instead, requests for goods and services are initiated directly to the vendor by the individual departments. Entries in the Town books to record liabilities for goods and services rendered are recorded only at the time of payment.

### **Implication**

The liability for outstanding commitments is not readily ascertainable and no record is maintained in the general ledger. Interim financial information is therefore incomplete and it becomes extremely difficult for management to control budgetary appropriations. Also, there is hardly any basis for management to monitor goods and services supplied to the Town in order to determine if purchases were at the best possible price.

### **Recommendation**

A formal purchase order system, centralized through the Town Manager's office, will facilitate more complete budgetary accounting control and the preparation of meaningful interim financial statements. Purchase orders become obligations or encumbrances which should be recorded in the general ledger when the commitment is entered into. In addition, a subsidiary ledger of encumbrances should be maintained and reconciled periodically to the general ledger balance.

## **D. Invoice Processing**

### **Observation**

There is no formal receiving report system utilized to confirm the receipt of goods and services. Invoices from vendors are either mailed to the Town office or directly to the requisitioning department. Department heads approve invoices prior to submission to the Town office for processing. Invoices are sometimes held by the bookkeeper for lack of proper substantiation before final processing for payment.

### **Implication**

The above procedure produces delays in processing invoices which can lead to the loss of discounts and strained relationships with vendors. Also, the system is very time consuming for the accounting office to resolve statement inaccuracies and vendor complaints.

### **Recommendation**

A standard formal receiving report (which would be part of a purchase order system mentioned above) should be utilized and forwarded by the departments to the accounting office upon receipt of the goods or services. Vendors should be instructed to mail invoices to the accounting office where they can be matched to the purchase order and receiving report. The accounting office should process invoices for payment daily and schedule and execute the payment process at least bi-weekly.

## **E. No Formal Computer Utilization Plan Exists**

### **Observation**

There is no formalized management plan which identifies and prioritizes the financial system to be run on the computer, or the anticipated hardware and personnel required to maintain the Town's record keeping system.

### **Implication**

Implementation of systems without an overall strategy developed and agreed to by responsible members of Town administration could result in both inadequate systems and inappropriate use of Town resources. Unplanned development could also result in unscheduled hardware, software or personnel increases, which would affect the operating budget and the overall record keeping system.

### **Recommendation**

We recommend the development of a formal computer utilization plan which addresses these and other related issues mentioned in this management letter. This would form the basis for detailed planning by management officials to achieve the plan's objectives.

## **F. Central Collection Department**

### **Observation**

Presently, the Town Accountant receives and deposits Town funds consisting mostly of departmental income. It was noted that for the period July 16, 1980 through March 23, 1981, there was approximately \$1,056 collected per the individual receipt record which was not recorded or deposited to the credit of the Town. No determination has been made regarding these undeposited funds.

### **Implication**

The lack of segregation of duties increases the risk of loss because of intentional or unintentional carelessness.

### **Recommendation**

The Town should consider the implementation of a central collection department. Collection functions should be segregated from bookkeeping functions.

## **G. Surety Bonds**

### **Observation**

Our examination of bond coverage disclosed that many employees who have access to Town funds are not covered by a surety bond.

### **Implication**

The Town has a greater exposure to financial loss because of the lack of insurance coverage.

### **Recommendation**

We recommend a review of all employees' duties, and all employees having access to cash should be covered by an appropriate bond.

## **II. Treasurer**

### **A. Monthly Treasurer's Cash Reports Required**

#### **Observation**

The Treasurer did not provide the accounting office with monthly cash reports on a timely basis. Also, a formal cash book, as recommended by the State of New Hampshire, was not utilized for the recording of the cash transactions for all the funds in the Treasurer's custody. Likewise, all accounts were not recorded and reconciled.

#### **Implication**

The Treasurer's duties and responsibilities are an integral part of the overall internal accounting controls of the Town. If errors occur in the cash accounts maintained in the general ledger, the basis for discovery should be the monthly cash reports, which the Treasurer has reconciled to the bank statements submitted by the depository bank.

### **Recommendation**

The treasurer should maintain proper cash journals for all the funds in her custody. Subsequent to the monthly reconciliation of each account, a report showing the cash balance at the beginning of the month, plus the detail receipts received during the month, less the total of Selectmen's manifests approved and ending cash balance should be submitted to the Board of Selectmen by the tenth day of the following month. Any discrepancies between these reports and the cash accounts maintained in the general ledger should be located and corrected immediately.

## **B. Consolidation of Cash Accounts Maintained**

### **Observation**

There are by actual count thirty-one checking, passbook savings and certificates of deposit accounts included in the various funds of the Town in the custody of the Treasurer. Some of these accounts, such as the developers escrow funds, are special purpose accounts.

### **Implication**

Cash management becomes more difficult since a multitude of account balances need to be monitored and reconciled monthly. In addition, the amount of effort required to perform monthly reconciliations of the accounts is unnecessarily increased.

### **Recommendation**

Accounts which provide no specific function or other benefit to the Town should be consolidated with other similar accounts. Also, accounts which provide a specific function should be consolidated by fund. For example, the fifteen individual passbook savings accounts covering the developers escrow funds could be consolidated into one account.

## **C. Lack of Note, Bond and Coupon Register**

### **Observation**

The Treasurer did not maintain a note, bond and coupon register.

### **Implication**

The State of New Hampshire Revised Statutes Annotated (33:12) requires the Town Treasurer to maintain a register in such form as may be prescribed by the Commissioner of Revenue Administration, which shall state the denomination, number and date of every bond or note issued by the Town, the time and place where the principal and interest are payable, and such other information as the commissioner may prescribe.

### **Recommendation**

The treasurer should comply with the aforementioned State requirement and contact the Department of Revenue Administration to determine present format requirements for the register.

## **III. Tax Collector/Town Clerk**

### **A. Need for Control Over Supplemental Tax Collections**

#### **Observation**

Supplemental taxes (primarily resident) are collected by the tax collector subsequent to the issuance of the original warrant committed by the Selectmen. The tax collector inputs the added tax information into the computer



and the added tax warrants are prepared from this listing and eventually signed by the Selectmen.

#### **Implication**

Internal controls over added resident taxes are weak because the added warrants are prepared on the basis of actual collections as shown by the tax collector's records.

#### **Recommendation**

In order to establish a control over supplemental tax collections, bills should be given to the taxpayer by the assessing department prior to collection and a record maintained in that department of all supplemental taxes assessed, by type and levy. This record should then be used as a basis for preparing monthly supplemental warrants to be signed by the Selectmen, which authorizes the tax collector to collect said taxes.

### **B. Periodic Reconciliation of Tax Warrants to General Ledger Controls**

#### **Observation**

The balance of taxes receivable as indicated by the general ledger was not in agreement with the actual uncollected taxes at June 30, 1981.

#### **Implication**

Unless a periodic reconciliation of the taxes receivable is performed, errors in posting receipts, abatements or supplemental warrants may go undetected.

#### **Recommendation**

A periodic listing of uncollected taxes should be prepared and compared to the controlling general ledger accounts. This will enable the town accountant or tax collector to correct their respective records when errors occur.

### **C. Lack of Controls Over Motor Vehicle Permits Issued**

#### **Observation**

Motor vehicle registrations are issued by the State of New Hampshire to the town clerks and contain an audit number, which enables the clerk and auditor to account for the total permits received. Although all motor vehicle permits issued are inputted into the computer, which provides a printout of individual registrations issued, the audit number is not included in the information provided in this printout. Also, voided permits are not retained for audit purposes.

#### **Implication**

The absence of the audit number in the cash printout of collections precludes any verification of the number of permits issued by the Clerk with the amount received, as evidenced by State reports.

#### **Recommendation**

The motor vehicle permit audit number should be included in the information generated by the computer covering the issuance of these fees. Also, all voided permits should be retained until the annual audit is completed.

#### **IV. Payroll System**

##### **A. Lack of Written Documentation on Time Sheets and Personnel Files**

###### **Observation**

We noted some instances wherein time sheets were not approved by the department head. Also, payroll changes were not always evidenced in writing in the individual's personnel file.

###### **Implication**

The absence of written documentation of approval increases the likelihood that employees may be compensated in excess of amounts actually earned.

###### **Recommendation**

Formal time sheets for all departments should be completed and approved by the department head and submitted to the accounting office before authorization for payment is granted. Likewise, any payroll changes should contain written authorization which should be filed in the individual's personnel file.

#### **V. Trust Funds**

##### **A. Ledgers Not Posted Up-To-Date**

###### **Observation**

The individual fund ledgers have not been posted since June 30, 1979.

###### **Implication**

The records of the Trustees of Trust Funds are required to be maintained on a current basis in order to assure formal accountability for all funds received and disbursed.

###### **Recommendation**

The individual fund ledgers should be brought up-to-date as of June 30, 1981, and reconciled to the cash balance at that date.

##### **B. Annual State Report (MS-9) Not Reconciled To Investments On Hand**

###### **Observation**

The annual report of trust funds required by the State of New Hampshire indicated total principal and income balances of \$156,694 at June 30, 1981. Post audit totals were \$162,824, or a difference of approximately \$6,100.

###### **Implication**

The current procedures of record keeping do not provide for controls over trust fund activity and periodic reconciliations are not provided.

###### **Recommendation**

Along with maintaining the individual ledgers mentioned above, a control account covering the activity of all the Town Trusts should be maintained. Likewise, a periodic reconciliation of this controlling account to the total of invested funds should be implemented. This will ensure that the year-end financial reports will be accurate.



# MONIES EARNED

## FISCAL YEAR 1980-1981

Ahearn, Edward W.	20.00	Difazio, Paul	642.40
Allgrove, Lisa	336.63	Dilworth, Howard	525.00
Anger, Carla A.	10,901.78	Dobens, David K.	12,856.51
Anger, David P.	639.00	Dolbec, Richard	414.00
Anger, Joseph M.	16,780.36	Dube, Steven	307.00
Anger, Paul	152.50	Dubowik, Therese	2,200.00
Arris, George A.	3,100.08	Dufault, Christina	398.52
		Dufault, Susan M.	7,012.71
Baker, George	200.00	Dumont, Norman	200.00
Barriault, Gary E.	528.60	Eastman, Louis	36.80
Bastien, Alfred	12,504.17	Elliott, William A.	625.00
Shiebler, Judith	11,148.00	Ethier, Richard	21,284.99
Beaumont, Anita R.	300.00	Evangelous, Anthony	17,234.16
Blinn, Thomas	550.00	Fick, Wendy L.	10,080.81
Dearborn, Kelly	722.20	Fiske, Maureen	1,317.84
Boisvert, Denis	13,375.05	Flight, David C.	9,613.80
Bordeleau, Roger	9,211.91	Foster, Charles	25,625.60
Boucher, Roger A.	4,351.63	Frenette, John I.	255.50
Boucher, Roger M.	725.00	Gaedtke, Karia K.	25.38
Bourdeau, Ronald	9,338.90	Gagnon, Robert	10,520.00
Brackets, Albert	18,008.80	Gendron, Cheryl A.	936.00
Brousseau, Gerard	17,111.69	Gendron, Richard E.	17,054.97
Brown, Barbara E.	1,179.50	Gervais, Daniel	425.00
Bryant, Alan P.	2,457.56	Gielen, Roger	200.00
Bujold, Eleanore	11,208.00	Giguere, Henry J.	22.80
Burnell, Karen L.	10,626.12	Gilbert, Charles	16,267.30
Campbell, Mark T.	3,955.37	Greenwood, Nancy H.	22.75
Campbell, Mary	14.00	Guill, Michelle	300.00
Campbell, Robert	1,200.00	Hackett, Robert R.	825.00
Carbone, Peter	92.80	Hamdan, Wanda	288.42
Carlson, James M.	5,374.38	Hamdan, Wanda	1,066.92
Carter, Ray C.	18,640.00	Hanks, Beverly J.	9,360.00
Cassalia, Donald	3,247.35	Harmon, Alan T.	247.50
Cassavaugh, David	235.00	Heald, Arthur D.	1,116.71
Cassavaugh, David A.	5,504.00	Herbert, Nada M.	9,116.15
Charland, Liliane	5,362.00	Hoague, Sara B.	1,386.00
Chesnulevich, Harry	775.00	Hogan, Alfred J.	21,816.67
Clement, John Thomas	30.00	Howard, Anne	1,046.70
Closs, Monique	6,640.08	Hurst, William E.	15,505.56
Closs, William	18,221.65	Jean, Denise	1,401.00
Coburn, Vicki	1,352.00	Jean, Peter M.	4,353.36
Collishaw, Clyde	700.00	Jones, Alice H.	13,329.95
Corbett, Diann L.	1,151.50	Jones, Ellen W.	4,463.32
Cummins, Michael	1,687.51	Joy, Michael L.	1,492.97
Davis, Carl	18,305.42	Keeney, Norwood	200.00
Delisle, Maurice	9,665.60	Keuenhoff, Joseph	200.00
Demoura, Robert A.	13,456.26	Konecny, Patricia B.	711.32
Depres, Mary	572.27	Kravitz, Bernice C.	2,634.08
Desautels, Sandra	1,363.07	Lajoie, Sandra	10,321.94

# MONIES EARNED

## FISCAL YEAR 1980-1981

Lamb, William S.	50.00	Poore, Judith E.	8,543.35
Lamper, Alan	66.80	Predham, William	200.00
Lamper, Edward P.	8,749.08	Quinn, Dermot	14,176.33
Landry, Harry R.	32.80	Ramos, Juan	4,386.56
Larose, Gloria	1,561.43	Rancourt, Gloria E.	1,688.22
Laurien, Philip C.	25,541.66	Ratte, Vilma M.	5,720.00
Lawrence, John P.	3,150.00	Richardson, Kevin	17,727.74
Leary, Francis J.	1,553.08	Rondeau, Albert P.	4,206.43
Leary, Francis J.	601.92	Rowell, Harold	636.76
Leblanc, Phillip	425.00	Schofield, Dale R.	425.00
Leggett, Marguerite	64.00	Seddon, Kenneth L.	19,604.70
Levasseur, Sandra	200.00	Semple, Alan R.	16,104.73
Levesque, Eleanor M.	56.00	Senneville, Lillian	8,149.14
Levesque, Richard R.	9,624.31	Severance, Russ A.	39.20
Lindsay, Anthony C.	2,388.24	Sharpe, Paul J.	16,941.63
Lindsay, Peter J.	15,339.49	Silver, Peter	700.00
Lorrey, Edward M.	400.00	Sion, Lazar R.	1,025.00
MacDonald, James	185.20	Smith, James F.	18,727.40
Maker, Wallace	9,570.87	Stirk, James A.	560.64
Malouin, Jr., Leon F.	3,100.18	Swift, Carol S.	402.00
Marchi, Mary Ann	1,866.66	Tavares, Christa E.	5,764.00
Marshall, Duane	52.80	Taylor, James	200.00
Matiash, Chester	200.00	Teichmann, William	2,740.65
Mattson, Karen	1,690.00	Theberge, Paula K.	2,095.00
McCobb, Scott P.	10,732.66	Thompson, Peter	675.00
McCormick, James	13,747.83	Thyne, Maurice L.	46.00
McCrary, Donald R.	12,874.91	Tousignant, Robert	13,727.19
Meier, Susan	2,206.07	Towers, Arthur	425.00
Millard, Richard E.	18,766.68	Towers, Deborah H.	1,457.00
Miner, Robert A.	1,048.00	True, Alden	425.00
Moody, Philip W.	14,138.66	Tyler, Richard J.	400.00
Morse, Joan C.	4,388.72	Vadney, Daniel	30.50
Nantel, Richard M.	16,658.52	Vadney, George D.	682.40
Napolitano, Frank	8,518.83	Weghorst, Susan B.	10,739.71
Netto, Judith Ann	847.73	Welcome, Anne	1,707.62
Nichols, Bruce R.	400.00	Wells, Everett C.	4,229.64
Nutting, Jr., Frank A.	21,185.00	Weston, Loni	10,005.49
Otterson, Kriss	1,357.88	Wilcox, John	400.00
Palladino, Edward F.	17,680.80	Williams, Bobby	38.00
Parker, Raymond E.	425.00	Wisnosky, Karen R.	14,953.04
Parkhurst, Brian D.	448.00	Worth, William A.	20.00
Patten, Rodney	305.90	Wyman, Douglas P.	34.00
Pelletier, Roland E.	18,591.25	Young, Diane L.	1,289.70
Pelletier, Thomas A.	16,284.88	Abbott, John K.	18,345.00
Perez, Pedro B.	200.00	Boilard, Michael R.	16,038.00
Perreault, Jr., R. A.	25,541.66	Brewer, John	17,432.50
Phillips, Kami S.	2,221.46	Cole, Donald	16,994.43
Phillips, Richard	675.00	Fuller, Jr., George A.	19,409.50
Pointer, Richard M.	12,862.98	George, Sr., Louis	3,073.10

**MONIES EARNED**  
**FISCAL YEAR 1980-1981**

Marshall, Richard E.	17,509.50	Spooner, Roger	16,724.00
Mason, Brian L.	14,126.50	Sweeney, Thomas H.	1,289.25
Mason, George	16,371.50	Vadney, Michael L.	59.20
McClure, Leo	14,739.50	Weaver, Jr., Clinton	4,159.50
Miller, Mary D.	11,559.50	Williams, Billy R.	13,827.68
Morin, Duane	15,572.50	Burns, Kevin C.	2,496.18
Paquette, Gerard A.	17,944.50	Lelachuer, John	1,199.33
Rodgers, Gary	15,537.50	Ogiba, Michael A.	1,280.18
Roy III, George J.	15,514.50	Lessard, Daniel E.	643.48

## RECREATION COMMISSION REPORT

1980-1981

Hudson residents have continued to enjoy the expanded programs being offered by the Recreation Department.

During the summer the Youth Center on Oakwood St. in Hudson is the site of the Town's Summer Playground program. During summer vacation, children participate in a wide variety of activities ranging from active games such as soccer, softball, or basketball to quiet games such as monopoly, knock hockey, or checkers, to arts and craft activities. The program is supervised by 3 full time counselors, and is open from 9 a.m. to 4 p.m. Periodic field trips to outside facilities and cookouts are also offered.

Robinson Pond is also utilized during summer months as a swimming area and picnic area. This recreation area is open from 9 a.m. to 8 p.m. during the swim season for free swimming, picnicking, cookouts and swim lessons. Life guards are on duty during in season hours. Peter Jean, the Town's Director of Recreation was in charge of all activities at the Youth Center and at Robinson Pond.

The summer months also offer Hudson residents a number of athletic opportunities. Bill Coronis directs the Town's baseball programs which include a Prep League (13 year olds), a Babe Ruth League (14-15 year olds) and a Senior Babe Ruth Team (16-18 year olds) which travels throughout the state.

Tennis lessons are also available for those interested children and adults. The program is under the direction of David O'Meara and is offered at the Dr. H.O. Smith Tennis Courts week nights.

This year's Jr. Miss Softball Team, ages 14 thru 17 won the State Modified Pitch title, under the direction of Pat Robertson. Home games were played at Jette Field, and many away contests were played in neighboring towns.

Men's Softball is one of the most popular recreation programs, an 8 team league, each team plays 17 games during the summer months at Jette Field, plus playoffs. This program is directed by Joyce Cloutier.

The Men's Adult Minor League Soccer entry were also declared champions. Playing their home games at Alvirne H.S., the program is open to men 18 and older, and is under the direction of Jeff Cyr.

Two High School Aged Soccer Teams under the direction of Peter Jean are actively involved during the summer months in the Southern N.H. Soccer League. Home games are played at Alvirne H.S., and away games are also played against neighboring towns.

Youth Soccer continued this past fall at Memorial School Field. A 4 team league was set up for children in grades 5 thru 8, and an instructional program was set up for children in grades 1 thru 4. Both programs were under the direction of Peter Jean.

Another Fall activity is the Referee School. Open to High School students, classes are held to teach the basics of scoring, timing and refereeing basketball. This program is co-directed by Bill Makarawicz and Skip Regan.

The Winter Basketball programs for children in grades 5 thru 8 were run by Paul Dufour (boys) and Cindy Gagnon (girls). All children who try out are placed on a team which plays a ten game schedule, plus playoffs. The program which runs from Nov. to March, also includes traveling All Star teams, which also host their own tournament,

the Hudson Invitational Tournament. Hank Center runs the instructional program at Library St. School for 3rd and 4th graders.

There is also a Men's Basketball program which plays Sunday mornings. This 6 team league is under the direction of Ron Landry. Another popular adult program is Volleyball, under the direction of Alden Marshall. A 4 team program, games are played Tuesday evenings at Memorial School, weather permitting, Greely Field, the parking area at Memorial Field are flooded each year for ice skating.

The Spring Recreation season returns us back to the outdoors for a Soccer Clinic program for 5 weeks, before preparing for another year's activities. This program is under the direction of Peter Jean.

Major improvements during the past year included re-painting the Youth Center and building much needed storage space at the Youth Center and Boat House at Robinson Pond. General maintenance was kept on all fields and facilities.

All of our fields are still at maximum use because of the growing needs for recreation we have continued to require that all youngsters participating in our programs be Hudson residents, and that all adults either be Hudson residents, or employees of the Town.

In closing we would like to thank all volunteers who have donated their time, effort and support to make recreation in our Town possible.

Recreation Commission



## **REPORT OF THE CIVIL ENGINEER**

The position of Civil Engineer for the Town of Hudson was created by the 1980 Town Meeting. The expansion of the Office of the Town Engineer is an indication of the growth and development of Hudson. The duties of the Civil Engineer provide a spectrum of activities ranging from the preservation of our streams and nature areas to the construction of roadways.

### **PLANNING BOARD**

Acting as agent for the Planning Board, the Office of the Town Engineer receives all plans for review by the Civil Engineer. The plans must conform to the requirements of Hudson's Subdivision Regulations. Revisions are coordinated through the area engineers and surveyors. Field Inspections help to provide the Planning Board with adequate information on which to base their decisions.

### **CONSERVATION COMMISSION**

The Civil Engineer is the Town Hall staff representative of the Conservation Commission. I attend all of the meetings and act as the primary link in Town Hall between the public and the commission. Presently, the commission is investigating the historical elevations of Robinson Road.

### **INSPECTIONS**

It is the Civil Engineer's responsibility to preiodically inspect the roadway, drainage and sewer construction of new subdivisions and to also request any necessary testing of materials for proof of adequacy.

Sewer extensions and house connections are inspected along with any trench work within the right-of-way of Hudson's streets. Compaction requirements are enforced to avoid settlement problems under the roadways.

### **BONDS**

Reorganization of the bonds being held by the Town was begun this summer. The first phase has been to compile a list of all the various types of bonding. Many are old and may no longer be necessary/valid. There still remains much work ahead before completing this project.

In closing, I would like to say that working for the Town of Hudson has been a rewarding challenge for me. I have felt welcome from the beginning and extend my gratitude for being allowed to serve your community.

Respectfully submitted,  
Denis M. Boisvert, EIT  
Civil Engineer



# **1981 REPORT OF THE SOLID WASTE STUDY COMMITTEE (SWSCOM)**

TO THE SELECTMEN AND THE PEOPLE OF HUDSON, N.H.

This report culminates eighteen months work by your Solid Waste Committee (SWSCOM). This is the committee's final report, as we plan to disband shortly.

## **BACKGROUND**

SWSCOM was conceived and appointed by the Selectmen and has been active since July, 1980. Its purpose was to gather facts and to plan the best short and long term solid waste disposal systems for the town, hoping by this to avoid the hastily prepared, expensive solutions that a number of neighboring towns have encountered.

The committee's initial findings and recommendations were documented in a formal Report to the Town dated March 3, 1981, published separately from the Town Report. Recognizing that we lacked sufficient information and expertise, the committee asked the town for funds to retain a solid waste consultant. Also, stemming from the personal convictions of some members, and from the encouragement of other residents and the Selectmen, the committee asked for funds to build and operate a recycling center.

At the March 1981 Town Meeting, Articles 18 and 19 were adopted, authorizing up to \$40,000 for retaining a solid waste consultant and up to \$50,000 for construction and operation of a recycling center.

## **SOLID WASTE STUDY**

SWSCOM issued a "Request For Proposals" and, after screening twenty-one respondents, Metcalf and Eddy of Boston, Mass., was retained to do an in-depth solid waste study.

The Town Engineers' office was particularly supportive during the study, not only providing official liaison, but providing much information as well. The committee guided and critiqued the work of Metcalf and Eddy, who examined, organized, and applied to Hudson information on all practical methods of solid waste disposal. Metcalf and Eddy's 97-page comprehensive report, with their conclusions, recommendations, and site layouts has been added to SWSCOM's files. The many tables and figures highlight important facts and present the alternatives in a very readable manner. SWSCOM heartily endorses this complete and objective report. It should provide a basis for solid waste planning for the next 10 to 20 years. A copy of the Metcalf and Eddy final report is available for public inspection at the Selectmen's Office, the Town Engineer's Office, and at the Library.

## **RECYCLING**

Some committee members have a strong personal commitment to the importance of recycling and saw in SWSCOM an opportunity to do something about it. Recycling offers a departure from the throwaway society and conserves our diminishing natural resources. Recycling leaves less waste to be disposed of and lessens its impact on the environment. We know from our personal contacts and the favorable vote at the 1981 Town Meeting that many of you share these beliefs.

As each method of waste disposal was examined during the Metcalf and Eddy study, the effects of both voluntary and mandatory recycling programs were considered.

We have not begun construction of a recycling facility, awaiting the Metcalf and Eddy study just now completed. Indeed, the study has revealed some interesting new facets of recycling.

### **SWSCOM CONCLUSIONS**

- C1) The Town is presently operating the landfill beyond limits authorized by the State.
- C2) Hudson's per ton cost of waste disposal is next to nothing compared to other towns we studied. Some nearby town pay ten times Hudson's costs. Present disposal cost is \$3.64 per ton.
- C3) The West Road landfill site is the last acceptable landfill site in town. Regardless of the primary disposal method, a landfill will always be required for certain wastes. Therefore, we should plan for it to serve our children and our grandchildren and beyond.
- C4) Assuming the state will authorize expansion, the West Road site can be upgraded to provide environmentally safe disposal of solid waste for many years. Its lifetime can range from 20 years (if landfill is used exclusively) or to 75 years to 100 years (if a transfer station or incinerator were the primary disposal means). Cost of disposal with an upgraded landfill is estimated to be \$13.77 per ton or about four times the present rate.
- C5) A state plan for solid waste management, incorporating solid waste districts, is in its infancy. It is likely that a waste-to-energy facility will be built in Manchester in the near future. This or other such facilities may open new long term disposal options for Hudson if we were to build a transfer station at West Road to compact most of our waste and then haul it out of town. Waste disposal via a transfer station is estimated for Hudson to cost \$22 to \$30 per ton or about six to eight times the present rate. Costs can vary substantially dependent on the relative location of the final disposal site and depending on the costs (or income from fuel or energy production) realized by the operator of the final disposal site.
- C6) An incinerator for Hudson is inappropriate. No market for steam energy was located, and costs for operating an incinerator are estimated to be \$47.39 per ton or thirteen times the present rate.
- C7) So long as our costs remain at the extraordinarily low levels associated with landfill disposal at West Road (even with landfill upgrading), a major investment in recycling would at best be a break-even proposition for the town. Recycling will become more significant as our waste disposal costs increase in the future.
- C8) For Hudson, recycling will pay for itself only if
  - a) wastes are separated at the source, i.e., newspapers, glass, aluminum cans, etc. would be separated in the home and placed in separate containers at the recycling center, and
  - b) if maximum citizen participation is obtained.
- C9) There are some special problems associated with trying to collect recycleables from sources who presently have their trash hauled commercially. The experience in some programs has reached extremes where commercial interests have resorted to bribery and threats to subvert the system. The most equitable

system is one where people are offered a choice, and those who don't participate bear the additional cost of disposing the unseparated waste.

- C10) Up to 10% of Hudson's waste would be eliminated if a bottle bill were enacted in N.H. This would reduce potential revenue from recycling by as much as 50%.

### **SWSCOM'S RECOMMENDATIONS**

- R1) Hudson **must** file application with state authorities to extend the use of the landfill. We depend upon the state to authorize continued use of the landfill and to determine the extent of upgrading required to protect water resources in the area.
- R2) Upgrade the landfill as necessary to protect the environment and use the landfill as the primary disposal method **only for the next few years**. Appropriation requests for equipment and landfill upgrading should come from the appropriate town departments (i.e., Road Agent and/or Town Engineer).
- R3) To provide an opportunity to residents who wish to recycle and to gain further experience with recycling, SWSCOM recommends that a limited voluntary recycling program be initiated immediately. We recommend that part of the \$50,000 appropriated for recycling at the 1981 Town Meeting be used to hire a part time administrator for the program. Expenditures for the first year should be limited to \$20,000, with \$8,000 for the administrator and up to \$12,000 for capital expenditures and expenses.
- R4) SWSCOM endorses legislation to effect a bottle bill in N.H. as an effective means of reducing solid waste in Hudson by 10%. Indeed, a bottle bill could result in a 10% reduction of solid waste statewide.
- R5) In 1985, or thereabout, a new SWSCOM should be convened to determine whether the time is right to implement a transfer station or otherwise revise our waste disposal methods.

### **DOCUMENTATION**

SWSCOM has collected volumes of useful data and specific information. We have indexed and filed this information in the Selectmen's Office at Town Hall in the hopes that it would aid future investigators of solid waste management in Hudson.

Respectfully submitted,  
Curt Laffin  
David Miller  
Matthew O'Loughlin  
Karen Rhine  
Tom Wallace  
Earl Whitaker

# BIRTHS REGISTERED IN THE TOWN OF HUDSON, N.H.

From July 1, 1980 through June 30, 1981

Date of Birth  
1980

Date of Birth 1980	Name of Child	Sex	Name of Father	Name of Mother
July	1 William Ray Reynolds	M	David A. Reynolds, Sr.	Catherine May McIlveen
	2 Karen Marie Pelletier	F	Maurice Henry Pelletier	Linda Marie McDonald
	4 Anthony Paul Dubowik	M	Paul Peter Dubowik	Therese M. Theroux
	6 Paul Joseph Roy	M	Paul Richard Roy	Marsha Ann Antoon
	10 Alisha Marie Rezk	F	Peter Deeb Rezk	Joyce Lee Benoit
	10 John Schiappa III	M	John Schiappa, Jr.	Susan Flynn
	11 Ryan Harrison Kleeman	M	Matthew Martin Kleeman	Ellen Barbara Volk
	12 Rhonda Pamela Mason	F	Brian Lenden Mason	Beverly Ann Stanley
	15 Danielle Rinette Palmer	F	James Palmer	Rinette Marielle Bouchard
	19 Jeffrey Ian Stratton	M	Mark Douglas Stratton	Gloria Jean Boucher
	21 Frederick James LaBrecque	M	Raymond Darryl LaBrecque	Jeanine Emily Theriault
	27 Meaghan Eileen Herbert	F	James Harold Herbert, Jr.	Judith Eileen Dandrea
	28 Darrell Guy Jones, Jr.	M	Darrell Guy Jones, Sr.	Beth Ann Bogan
	30 Andrea Danielle Blais	F	Steven Mark Blais, Sr.	Tammy Lynn Dolan
	30 Jessica Laura Dow	F	Robert Stanley Dow	Sara E. Brown
	31 Matthew Paul Lacroix	M	Michel Pierre Lacroix	Louise I. Cloutier
	1 John Andrew Constantian	M	Mark Barbour Constantian	Judy Ann Tompkins
	7 Adam Mark Moore	M	Andrew Mason Moore	Diane Louise Goulet
	8 Jason Wayne Belanger	M	Wayne Gregory Belanger	Lenora Lillian Libby
	13 Amanda Jane Fitzgerald	F	William Bonning Fitzgerald	Jane Marie Reeves
August	14 Katie Ann Dube	F	Joseph Arthur Dube III	Paula Ann Laine
	15 Alison Marie Ograbisz	F	Lucian B. Ograbisz	Donna Marie Hackett
	19 Scott Michael Dupont	M	Dennis David Dupont	Michele Lillian Jarry
	20 Christopher Munro West	M	Terry Lee West	Juliet Mable Munro



Date of Birth  
1980

Name of Child	Sex	Name of Father	Name of Mother
20 Carla Christina Curtis	F	Carl Galen Curtis	Sheila Mae Howland
20 Courtney Rose Manson	F	Robert Michael Manson	Karen Ann Flanagan
21 Katie Lynn Lannan	F	Richard Gerard Lannan	Brenda Jayne Brooks
24 James Michael Owens	M	David James Owens	Rosemarie Louise Hart
26 Laurie Beth Freeman	F	David Nelson Freeman	Patricia Ann DellaCroce
27 Adam Michael Corriveau	M	Dennis Allan Corriveau	Louise Rose Belanger
29 Neil Patrick Tiernan	M	Thomas George Tiernan	Margo Leigh Ruckman
31 Elissa Sue Boisjoly	F	Richard Thomas Boisjoly	Karen Joyce Dureault
31 Marcelline Marie Fussell	F	Dennis Paul Fussell	Judith Ann McVey
31 Amber Lee Moncada	F	Robert Timothy Moncada	Roberta Victoria Piontek
September 1 Katie Marie Lavoie	F	Leonard Leo Lavoie	Paula Marie Foisy
9 Aimee Elizabeth LePage	F	James Norman LePage	Deborah Lee Maschmeier
9 Julie Ann Morgan	F	Harold Stanley Morgan	Catherine A. Scott
11 Jeffrey Scott Diener	M	Roger Barry Diener	Doreen Jane Cunningham
22 Michael Anthony Mendes, Jr.	M	Michael A. Mendes, Sr.	Frances Elsie Hall
30 Gretchen Renee Theodore	F	Robert Bruce Theodore	Karen Ann Quinn
October 3 Melissa Marie Wilson	F	Michael Brian Wilson	Lisa Marie Wollen
6 Jennifer Anya Brigham	F	Ricky James Brigham	Deborah Lee Story
6 Jon Michael Uhl	M	Mervin Edward Uhl	Barbara Jane Nobles
6 Pamela Jeanne Rooney	F	Steven Augustine Rooney	Martha Jeanne Price
6 Patricia Ann Pasko	F	Gerald Valentine Pasko	Michelle Josephine Anglum
13 Stephen Philip Kobzik	M	Jay Anthony Kobzik	Debra Lynn Main
13 Meghan Ann Hurley	F	John Michael Hurley	Mary Elizabeth Espie
17 Craig Adelaar Massey	M	Robert Leon Massey	Doris G. Vaillancourt
17 Melanie Maureen Hartz	F	Claude Edwin Hartz	Maureen Griffin
18 Christopher Michael Ramsdell	M	Clifford Lawrence Ramsdell	Andrea Marie Wald
19 Travis McKay Moore	M	Kenneth Frank Moore	Karen Ann Collins
22 Sarah Smith	F	Richard Albert Smith	Beverly Diane Norton
23 Jessica Jane Kipnes	F	Jack Leslie Kipnes	Linda Barry Walkley

Date of Birth  
1980

Name of Child	Sex	Name of Father	Name of Mother
24 Nicholas Charles Branzetti	M	Joseph O. Branzetti	Pauline Napolitano
30 Wayne William McClellan, Jr.	M	Wayne William McClellan	Judith Ann Guilbert
November 1 Jaron Thomas Slattery	M	Kevin Thomas Slattery	Diane Marie Fraser
3 Jeffrey John Hamel	M	John Wilfred Hamel	Janet Lee Severance
6 Aaron Lindsay Martin	F	Steven Winslow Martin	Gail Marie DeHaas
6 Brian Thomas Bashara	M	Thomas Frederick Bashara	Karen May Beckwith
9 Jonathan Weddle Maynard	M	Steven Lucien Maynard	Joan Christine Weddle
9 John Andrew Demers	M	Robert James Demers	Kathleen Gladys McKeating
10 Leisha Elaine Sibley	F	Leslie Ray Sibley	Jennifer Louise Washburn
10 Kristen Kupchunas	F	Frank B. Kupchunas	Kathleen C. Andruskevich
11 Benjamin David Wright	M	Wayne Alden Wright	Lorraine Alice Hanrahan
12 Edward Michael Petruno	M	Gary Lee Petruno	Elizabeth Carola Uhl
17 Kristin Elizabeth Wright	F	Phillip Charles Wright	Susan Elizabeth Ayles
18 David Joseph Kamenski	M	Robert Stanley Kamenski	Kathleen Louise Simpson
18 Justin William Hurwitz	M	Bruce Alan Hurwitz	Karen Sue McEwen
20 Brooke Alexandra Barchard	F	Lawrence Wayne Barchard	Laura Veronica Peters
21 James Alan Arseneault	M	James Robert Arseneault	Dianna Lynn Penno
22 Jennifer Leigh Warner	F	Donald E. Warner	Nancy E. Shute
23 Jessica Michelle Cate	F	Stephen Marshall Cate	Janet Paula Demanche
25 Jane Martha LaRocque	F	George R. LaRocque, Jr.	Paula Louise Smith
December 3 Sarah Elizabeth Plamondon	F	Paul Philador Plamondon	Kathleen Elizabeth Widener
4 Keith Vaskelionis III	M	Keith Vaskelionis, Jr.	Janice Marie Drouin
6 Jonathan Gary Purington	M	Gary Alan Purington	Dawn Louise Parent
12 Katie Brooke Annis	F	Glenn Alan Annis	Jennifer Marie Retza
13 Peter Darrigo III	M	Peter Darrigo, Jr.	Deborah Ann Timony
14 Matthew Todd Hoepner	M	John Michael Hoepner	Gail Ellen Gifford
18 Charles Jeffrey Kaetz	M	Charles C. Kaetz	Susan Marie Dever
22 Jason Victor LeBlanc	M	Normand Albert LeBlanc	Janet Maxine Perry
23 Christine Rachel Joyal	F	Rene Philip Joyal	Diane Marie Gagnon
31 Anna Joan Klein	F	Stephen Jay Klein	Leslie Jean Hansen



Date of Birth 1981	Name of Child	Sex	Name of Father	Name of Mother
January	2 Timothy Cletus MacIntosh	M	Kenneth J. MacIntosh	Barbara J. Paulk
	3 Amy Lynn Byron	F	Frank A. Byron	Patricia A. Nixon
	6 Marisa Renee Breton	F	Raymond J. Breton	Denise G. M. Soucy
	6 David Peter Langlais	M	Peter P. Langlais	Donna Marie Bois
	8 Gregory Robert Pelletier	M	Robert R. Pelletier	Paula L. Levesque
	8 Rebecca Anne Pelletier	F	Robert R. Pelletier	Paula L. Levesque
	10 Nicholas Raymond Bourassa	M	Roger E. Bourassa, Sr.	Ellen Mary Verley
	11 Terence Donato McCoy	M	Lyle Edward McCoy, Sr.	Margaret E. Fischetti
	12 Katie Ann Ouellette	F	Donald H. Ouellette	Deborah A. Rondeau
	13 Shalin Daisy Sabol	F	Frank E. Sabol	Cathy Rene Traverse
	14 Nicholas Joseph Dumont	M	Daniel L. Dumont	Rhonda R. Courtemanche
	15 Jason Stuart Morris	M	Stuart J. Morris	Tracey J. Campbell
	17 Marc Allan Mather	M	Allan Norman Mather	Georgianna M. Trefethen
	19 Kelly Lynn Billingsley	F	Farris William Billingsley	Cleo E. Ratliff
February	23 Garrett Craig Delong	M	Craig Orson Delont	Anita Louise Scott
	26 Amanda Beth Holmes	F	Stephen C. Holmes	Karen J. McCrady
	26 Holly Joelle Paczan	F	Michael W. Paczan	Linda J. Jakubowski
	29 Paula Marie Ouellette	F	Grant E. Ouellette	Patricia L. Mayer
	30 Margaret Mary Hirth	F	Thomas J. Hirth	Margaret M. Tupper
	31 James Julius Galipeault	M	Richard J. Galipeault, Sr.	Nancy L. Grigas
	1 Brandon Edward Baron	M	Bryan Lloyd Baron	Karen Ann Little
	2 Lauren Gregoire	F	Paul Curtis Gregoire	Jeri-Ann Pelletier
	2 Brandon Ralph Gilcreast	M	Ralph Linwood Gilcreast	Patricia Louise Reynolds
	2 David Martin Peterson	M	John Leonard Peterson III	Melody Ann Greenleaf
	5 Clifton David Ward	M	Paul Raymond Ward	Susan May Roby
	6 Leah Elizabeth Lavoie	F	George Thomas Lavoie	Kathleen S. Siewiewicz
	6 Tara Lynn Lacoy	F	Robert Ernest Lacoy	Tamlynnne Oliveira
	7 Tara Marie Shepard	F	Frederick E. Shepard	Lynne Marie Bates
	11 Michael David Cassavaugh	M	David Alfred Cassavaugh	Laura Sue Yates

Date of Birth  
1981

Name of Child	Sex	Name of Father	Name of Mother
11 Tiffany Ajoy Walker Kushner	F	Jeffrey Allen Kushner	Melodee Ann Walker
12 Holly Ann Haymann	F	Perry Irving Haymann	Diane Jean Wiczahalek
12 Sarah Frances Smith	F	Ross George Smith III	Mary Ann VonDette
23 Sean Anthony Malik	M	Robert John Malik	Hannah M. Parker
27 Timothy Michael Krebs	M	Michael John Krebs	Patricia A. Kessler
Emily Donna Petrain	F	Ovila D. Petrain	Diane Y. Vaillancourt
9 Jacob Francis Stephen	M	Joseph F. Stephen	Jocelyne M. Desrosiers
9 Christopher Brian Polanec	M	Gary Keith Polanec	Frances Eileen Yearick
9 Kate Elizabeth Mitchell	F	James Francis Mitchell	Frances M. Levesque
10 John Warren Masterson	M	John Michael Masterson	Kathy M. McDowell
15 Patrick John Walsh	M	James Thomas Walsh	Mary Jane Pisani
16 Stephen Vincent Macri	M	Dennis Earle Macri	Heather Hollidge
16 David Benjamin Smith	M	Gerald Duane Smith	Lucy Jean Mantsch
24 Ernest Richard Sullivan	M	Ernest R. Sullivan	Michelle Anne Perreault
26 Amanda Marion Patenaude	F	Michael J. Patenaude	Susan R. Thibault
28 Sarah Marie Gile	F	Stephen Joseph Gile	Debra May Perry
31 Jeffery Scott Donaghy	M	Robert Charles Donaghy, Jr.	Sandra Ann Sullivan
31 Amy Suzanne Floyd	F	Michael Joseph Floyd	Suzanne Marie Martin
2 Rebecca Lynn Carpenter	F	James Hall Carpenter	Deborah Edith Williams
3 Aaron William Marc Parent	M	Marc Robert Parent	Cathy Ann Groenendal
3 Carolyn Ann Costello	F	Robert John Costello	Barbara Ann Nelson
6 Johanna Marcum	F	Russell Leonard Marcum	Marie Avis Barrett
10 Shannon Christi Abbott	F	Michael Alan Abbott	Laura Lynn Guerrette
10 Jessica Rae Calvino	F	Gary A. Calvino	Robin Lee Mason
10 Shannon Lee McManus	F	Frederick William McManus	Linda Hardy
15 Michelle Lorraine Smilkis	F	Michael John Smilkis	JoAnn Marie Faucher
16 Ryan Alton Hull	M	Gregory Allen Hull	Susan Jane McLaughlin
19 Jillian Ann Conrad	F	Peter Folger Conrad	Janet Ann Strafella
20 Timothy Garneau Dewyngaert	M	Ronald David Dewyngaert	Marion Oliver Garneau
22 Emily Caitlin Brown	F	David Paul Brown	Christina Rose Coyne

March

April

Date of Birth	Name of Child	Sex	Name of Father	Name of Mother
1981				
22	Laura McCarthy	F	Peter McCarthy	Bonnie Malburne
23	Tracy Nicole Jean	F	Leonard Allen Jean	Nicole Fernande St. Amour
24	Tasha Alexis	F	Frank Gene Collins	Sherrv Lenell Hemingway
24	Trevor Merrick Smith	M	David Marr Smith	Gwendolyn Ruth Dean
24	Jessica Marie Browning	F	Dennis Gene Browning	Karen Marie Searles
25	Darryl Campbell Whitney	M	James Leigh Whitney	Kathryn Ilene Newman
25	Sarah Ann Colby	F	Colin Shane Colby, Jr.	Pauline Y. St. Laurent
26	Jamie Lynn Szafran	F	Paul John Szafran, Jr.	Lorraine Hoffman
3	Ian Alexander Scenna	F	Leslie Scenna	Susan Elsbeth Koppenhofer
3	Justin Matthew Lessard	M	Dennis Robert Lessard	Donna Marie Chaisson
4	Alison Rhea Plamondon	F	Robert Aurel Plamondon	Donna Connie Renshaw
14	Krystyn Lee Compton	F	Roy Richard Compton, Jr.	Lois Ann Wesson
14	Robert Adam Luz	M	Robert Thomas Luz	Susan Carol Jolliff
18	Sarah Marie Casavant	F	Gerard Joseph Casavant	Diane Pauline Labonte
22	Rachel Marie Bailey	F	B. Richard Bailey	Patricia Ann Leclerc
23	John Taylor Shaw	M	John Shaw	Janet Mary Dasey
25	Kristi Sue Christiansen	F	Kevin Lee Christiansen	Michele Elizabeth Small
25	Michelle Capozzo	F	Joseph James Capozzo	Jane Marie Stahley
30	Jeremiah Lee Boucher	M	Dana Lee Boucher	Nita Gay Tallent
31	Meghan Whitney Bruen	F	Timothy Casey Bruen	Erin Maria Cassel
31	Lisa Ann Terwilliger	F	Daniel J. Terwilliger	Robert M. McCaughern
5	Adam Daniel Dubowik	M	Daniel Anthony Dubowik	Judith Ann McDonough
7	Stefanie Ann Springer	F	Edward Charles Springer	Patricia Ann Chase
10	Leif Hunter Swensen	M	Donald Frederick Swensen	Mary Dorothy Miller
11	Christopher Daniel Decker	M	David William Decker	Mary Ellen Morin
20	Chadd Parkhurst Bailey	M	Thomas Chester Bailey	Roseann Morin
21	Michael William LaChance	M	Ralph David LaChance	Vicki Lynn Genett
21	Matthew David LaChance	M	Ralph David LaChance	Vicki Lynn Genett
24	Mandy Holloman Peters	F	Armand J. R. Peters	Teresa Sinclair Holloman
25	Gabriel Alexander Maze	M	Steven Maze	Eva Maria Chlebowska

Date of Birth 1981	Name of Child	Sex	Name of Father	Name of Mother
June 26	Jessica Lynn Marquis	F	Arno Marquis	Vicky Arlene Trow
28	Sarah Anne Johnson	F	Ralph George Johnson	Monique Cecile Dionne
30	Amy Virginia Holt	F	Brian Alvin Holt	Dale Lois L'Heureux

# MARRIAGES REGISTERED IN THE TOWN OF HUDSON, N.H. From July 1, 1980 through June 30, 1981

Date	Place	Groom	Bride	Officiant
July 1980	3 Hudson	Salvatore Charles Manoli	Claudia E. Smith	Edward J. Plona
	4 Nashua	Donald R. McGrady	Denise M. Gask	Rev. Thomas H. Graves
	6 Gilford	P. Michael Fimbel	Zoe E. Clough	Patrick C. Finleen
	12 Nashua	Stephen P. Jobin	LuAnn N. Shepherd	Robert D. Schenkel, Jr.
	12 Hollis	Edmond J. Silver, Jr.	Diane C. Slade	Charles F. Dow
	18 Nashua	Daniel Paul Heroux	Susan Paula Wells	Valerie C. Raudonis
	19 Pelham	Ja A. Snell	Maria L. Camara	Joseph J. Valorose
	19 Nashua	Ronald Roger Fortin	Maureen Kathryn Phillips	Rev. C. J. Goggin
	25 Hudson	Mark Y. Charbonneau	Donna J. Younghusband	Rev. Robert W. LeVitre, Jr.
	26 Nashua	Paul A. Dery	Stella L. Clark	Joyce E. McCaffery
August	26 Hudson	Edward James Card	Sandra Jo Drown	Rev. Dwight V. Meader
	26 Nashua	Mark Leo Ravenelle	Laura Lee Flanders	Richard E. May
	26 Litchfield	Stephen Wright Noel	Cathy Louise Levesque	Joyce E. McCaffery
	2 Hudson	Donald W. Schlagle	Brigitte M. Grenier	Rev. David Conrad Strosahl
	2 Hudson	John D. Freilich	Pamela M. Gaudette	Rev. Robert LeVitre, Jr.
	2 Hudson	Eddy J. Bisbing	Pamela L. Burroughs	Rev. David L. Howe
	2 Merrimack	David Richard Chacos	Cynthia Louise Sumrall	Norman C. Christopherson
	2 Nashua	Donald O. Dumais	Paula Jean Rowell	Smith Guay
	4 Nashua	William J. Slatunas, Jr.	Margery A. Kaefer	Lionel Guilbert
	9 Hudson	Robert G. Anastasoff	Brenda J. Soucy	Philip Allen Crane
	9 Nashua	Roger Joseph Light	Cindy M. Lemire	Daniel J. Messier
	9 Hudson	Paul A. Sevigny	Anne Marie Lane	Joan C. Tuck
	10 Hudson	Stephen R. Gagne	Patricia A. Potter	Brian P. Andrews
	10 Hudson	Michael S. Lee	Ellen M. Gauthier	Rev. Albion F. Bulger



Date  
1980

	Place	Groom	Bride	Officiant
16	Nashua	James W. Elia	Wendy L. Williams	Philip Allen Crane
16	Hudson	Raymond M. Flurette	Cynthia A. Collishaw	David Conrad Strosahl
16	Hudson	Mark H. Hinrichs	Kathy J. Gibson	David Conrad Strosahl
16	Hudson	Daniel T. Brown	Lynn A. Clement	Mary R. Stack
17	Hudson	Richard H. Frost	Lillian V. Demanche	John D. Fraser
21	Nashua	Matthew E. Sekella	Maxine K. Hoyne	Joyce E. McCaffery
22	Hampton	Francis K. Perry	Patricia S. Houdeshell	John Tokanel, Jr.
23	Hudson	James Paul Page	Sandra Evelyn Edwards	Rev. Robert LeVitre, Jr.
23	Hudson	Steven A. Lavoie	Colleen A. Cripps	Rev. Arthur O. Houde
23	Nashua	Robert J. Otterson, Jr.	Kristine M. Moore	Rev. Daniel F. Szopa
30	Hudson	Daniel Paul Deschenes	Catherine Zaccagnini	Rev. Norman R. Carrier
30	Nashua	Gregory A. Hull	Susan J. Wallace	Rev. Wilfrid Demers
6	Pelham	Gary M. Mendes	Mary T. McKinnon	Walter E. Traversy
6	Hudson	Robert A. Lajoie	Sandra L. Galipeau	John F. Leggett
6	Rindge	Michael E. Leach	Patrice R. Beaulac	David L. Forry
6	Hudson	Gerald L. Pelletier	Deborah L. Boulard	Rev. Wilfred E. Houle
7	Nashua	Richard A. Dionne	Louise G. Fariole	Daniel J. Messier
13	Hudson	Daniel G. Chouinard	Lori J. Letourneau	Rev. Arthur O. Houde
13	Hudson	Rene A. Jette	Sheila Ann Keenan	Rev. Robert LeVitre, Jr.
20	Hudson	Neal M. Furman	Mary F. Jutras	Gerald E. Miller
20	Nashua	William Michael Murphy	Deborah G. Wollen	James S. Chaloner
21	Salem	Alan Peter George	Sheryl Ann Garside	Rev. Marc R. Montminy
27	Hudson	Ronald V. Meeden	Mary A. Thomas	Joyce E. McCaffery
28	Hudson	Kenneth B. Nye	Lynn A. D'Ambroise	Rev. Arthur O. Houde
1	Hudson	Alan R. Sempile, III	Suzanne M. Crete	John F. Leggett
3	Hudson	Robert P. Murphy	Carole L. Dee	John F. Leggett
4	Hudson	Raymond Wilder Asprey	Dawn Frances Wilson	Rev. Robert LeVitre, Jr.
4	Nashua	Jean-Paul G. Fauvel	Darlene A. Giles	Norman Comtois

Date  
1980

	Place	Groom	Bride	Officiant
7	Nashua	Dana A. Hoag	Vivianne S. Blunt	Constance M. Pratt
10	Hudson	Harry W. Bowl	Florence L. Mansur	Rev. Robert W. LeVitre, Jr.
10	Nashua	Richard Alan Joyce	Sandra G. Gagnon	Thomas Bresnahan
11	Hudson	Kelly R. Fraser	Jody L. Ilig	Rev. Michel Dalton
11	Hudson	Joseph C. Gagnon	Heidi V. Kenna	Rev. Robert W. LeVitre, Jr.
11	Hudson	Richard R. Dixon	Ann M. Fraser	Joseph F. Gall, Jr.
12	Hudson	Michael A. Mendes	Frances E. Hall	George H. Baker, Sr.
18	Hudson	Robert O. Harnett	Joan A. M. St. Louis	Rev. Arthur O. Houde
25	Hudson	Harold A. Russell	Deborah A. Moquin	David Conrad Strosahl
25	Nashua	Michael Kevin Burton	Pauline Lorraine Blais	Rev. Marcel M. Allard
25	Nashua	Philip J. Friel III	Ellen C. Zahos	Rev. Soterios Alexopoulos
1	Pelham	Robert J. Hevey	Jean A. Dudevoir	Charles B. Higgins
7	Hudson	Jack P. Sarno	Rena P. Pavlosky	Irene A. Peters
8	Atkinson	Barry Charles Laughton	Nancy B. Bourassa	Leonard H. Gibbs
8	Nashua	Kevin C. Graves	Debra L. Morin	Albion F. Bulger
15	Hudson	Colin S. Colby	Pauline Y. St. Laurent	Rev. Thomas Mason
21	Nashua	John M. Snyder	Kathleen M. Casale	Maureen Harrington
21	Hudson	David A. Bastille	Maire S. Bedard	Rev. Paul E. Groleau
22	Hudson	David Michial Jones	Susan Marie Warriner	Joyce E. McCaffery
22	Nashua	Robert J. Lefebvre	Coreen Grant	Brian P. Andrews
29	Hudson	Jeffrey A. Paquin	Connie G. Lavoie	Pastor Arlo Elam
29	Hudson	Mark J. Hetzer	Elizabeth DiPietro	Rev. Robert LeVitre, Jr.
7	Nashua	Donald F. Swensen	Mary D. Miller	Joyce E. McCaffery
18	Hudson	Leslie Scenna	Susan E. Koppenhofer	Joseph F. Gall, Jr.
21	Hudson	Albert J. St. Aubin	Debra Jean Mason	Marijke G. Silverstein
21	Hudson	Paul A. Moisan III	Jeanne S. Barton	Jeanne D. Lawson

Date	Place	Groom	Bride	Officiant
1981				
	27	Nashua	Gerard A. Desmarais	Rev. Robert D. Schenkel, Jr.
	27	Hudson	Brian E. Clarke	Richard H. Duprey
	27	Hudson	Paul W. Genest	Joyce E. McCaffery
	28	Nashua	Szu Cheng Chen	William G. Holliday
January	1	Hudson	Richard J. Quinn	Jeannette L. Healey
	3	Hudson	Roland A. Poole	Rev. Norman R. Carrier
	10	Somersworth	Edward P. Marden	Rev. Robert A. Marchand
	10	Hudson	Michael Mallar	Rev. Arthur O. Houde
	16	Manchester	Raymond L. Gingras	Elium E. Gault
	17	Hudson	Scott Alan Smith	Rev. Stephen W. Scruton
	17	Nashua	David D. Wilson	Joyce E. McCaffery
	17	Nashua	Joseph C. DeBrava	James J. Barry
	18	Hudson	William Killingsworth	Brian P. Andrews
	23	Hudson	Ralph M. Ricard	Joyce E. McCaffery
	24	Nashua	Augustus Jacome II	Joyce E. McCaffery
February	1	Nashua	Michael William Sullivan	Joyce E. McCaffery
	14	Nashua	John R. Bouley, Jr.	Rev. C. J. Goggin
	20	Hudson	Peter-Jon Thompson	Robert D. Schenkel, Jr.
	27	Nashua	Kenneth I. Dabbs	David Conrad Strosahl
	27	Nashua	Robert John McWha	Joyce E. McCaffery
	14	Hudson	Richard Charles Meischeld	Marguerite L. Ross
March	14	Nashua	Robert W. Phelps	Dennis M. Drake
	21	Hudson	Stuart L. Osborne, Sr.	James S. Chaloner
	21	Hudson	Richard E. Ouellet	Malcolm F. Shea
	21	Hudson	Bruce P. Axtman	Rev. Arthur O. Houde
	30	Nashua	Curtis H. Cohn	Rev. Stephen W. Scruton
April	1	Nashua	Mark R. Chaperon	Brian P. Andrews
	4	Hudson	David W. Gibson	Brian P. Andrews
	4	Hudson	Alan M. Sutherland III	Rev. Robert LeVitre, Jr.
			JoAnn R. Meldrem	Rev. Robert LeVitre, Jr.

Date  
1981

	Place	Groom	Bride	Officiant
5	Wilmot Flat	James Scott Forsaith	Linda Marion Gladki	Joyce E. McCaffery
11	Hudson	Raymond E. Pelletier	Denise M. O'Brien	Gordon H. MacInnis, Jr.
18	Hudson	Thomas E. Rousseau	Paula J. Stevens	Rev. Robert LeVitre, Jr.
19	Nashua	William C. Lilley	Joyce M. Richardson	Joseph Korostynski
24	Nashua	Wheeler Edward Zalanskas	Dianne E. Latimer	Richard E. May
24	Hudson	Richard M. Lambert	Laurie A. Chaput	Rev. Arthur O. Houde
25	Nashua	Robert Swan Hलगren	Harriet Joan Oikle	William G. Holliday
25	Nashua	John A. S. Gagnon	Tammy F. Lacasse	Smith Guay
25	Hudson	Stephen M. Chess	Bernice D. Bennett	Kathleen A. Adams
28	Hudson	Robert L. Sweeney	Laura C. Burke	Brian P. Andrews
1	Hudson	Donald Edward Trombley	Sue Ann Seymour	Rev. Robert LeVitre, Jr.
2	Hudson	Stephen A. Tirrell	Debra J. Lagasse	Philip A. Crane
2	Hudson	Charles D. Davidson	Elaine L. Viens	Philip R. Currier
2	Hudson	Robin L. Patten	Diane Marie Paradise	Rev. Norman R. Carrier
9	Nashua	James Patrick Collins	Sylvie Line Pelletier	Rev. Adrien Longchamps
9	Hudson	Graydon L. Sharpe	Agnes M. Ryan	Rev. Robert LeVitre, Jr.
9	Nashua	Francis E. Small, Jr.	Valerie Cranston	Constance M. Pratt
10	Hudson	John R. Daudelin, Jr.	Kim P. Welch	John F. Leggett
15	Nashua	Craig Roland Jette	Sandra Louise Marquis	Rev. Raymond S. Desjardins
15	Nashua	Felix Peter Gurska	Georgette L. Mason	George H. Baker, Sr.
16	Hudson	George J. Boucher, Jr.	Cheryl A. Thebodeau	Rev. Norman R. Carrier
16	Hudson	Steven R. Justason	Doreen Kennison	Rev. Robert LeVitre, Jr.
16	Hudson	Mark E. Pardy	Linda Hodgkins	Robert D. Schenkel, Jr.
16	Hudson	Lawrence J. Jenkins	Mary Ann J. McHugh	Rev. Paul E. Groleau
16	Salem	Daniel R. Quigley	Cynthia J. Corbett	Rev. Jack Hackworth
16	Hudson	Peter G. Paradise	Kim T. Zimmerman	Rev. Thomas H. Graves
16	Hudson	William G. Maine	Michelle J. Pagliuca	Steven L. Maynard
18	Hudson	Teddy S. Kennedy	Nona V. Ahearn	Catherine M. Kennedy
22	Nashua	Richard P. Archambeault	Jean M. Luciano	Brian P. Andrews

May

Date  
1981

Place	Groom	Bride	Officiant
23	Nashua	Nicole Landry	Constance M. Pratt
23	Hudson	Elizabeth A. Stout	M. Stephen Barrett
23	Hudson	Ann Marie Burton	Rev. Robert LeVitre, Jr.
24	Hudson	Mary Ann Davey	Rev. George Roulier
29	Hudson	Pamela J. Albertson	Rev. Robert LeVitre, Jr.
29	Hudson	Debra J. DeCola	Joyce E. McCaffery
30	Hudson	Mary A. Spellman	Joyce E. McCaffery
30	Hudson	Denise R. Caron	Rev. Robert W. LeVitre, Jr.
31	Hudson	Barbara A. O'Halloran	James D. Lyons
6	Merrimack	Janice A. Rivard	Rev. Edward D. Richard
6	Hudson	Mary K. Lavalley	Rev. Stephen W. Scruton
6	Nashua	Margaret Latti	Rev. Jean McDaniel Greer
6	Hudson	Gail B. Kozlovski	Rev. Robert LeVitre, Jr.
6	Nashua	Gail B. Delude	Rev. Thomas H. Graves
8	Hudson	Barbara Merrill	Florence E. Dawson
11	Nashua	Cynthia Durand	Constance M. Pratt
13	Nashua	Kim A. West	Roy P. King
13	Nashua	Karen Ann Ancill	Rev. Marcel M. Allard
13	Hudson	Priscilla D. Bernard	Renee Houle Carkin
13	Hudson	Cheryl P. Palmer	Theresa Fahey
20	Hudson	Tammy L. Dusseault	Charles F. Dow
20	Nashua	Teresa Louise Bissonnette	Loren H. Rosson, Jr.
20	Nashua	Carla J. Beauregard	George E. Peal
20	Hudson	Brenda A. Rodgers	Rev. Paul E. Groleau
20	Hudson	Betty L. McGuire	Rev. P. Gene Parkhurst
20	Nashua	Patricia A. Guill	Rev. Arthur O. Houde
26	Hudson	Judith A. Cone	Gertrude Leona Reed
26	Bristol	Patricia M. Bashalany	John F. Russell
26	Nashua	Helen M. Dwyer	Philip Allen Crane

June



Date	Place	Groom	Bride	Officiant
1981				
26	Nashua	Henry F. Cabana	Sylvia A. Pratt	Rev. P. Gene Parkhurst
27	Hudson	Alan R. Robertson	Carolyn A. Risdon	David Conrad Strosahl
27	Hudson	James P.E.W.N. Driscoll III	Marie A. Coutermarsh	William R. Keefe
27	Hudson	John L. Frenette	Kathleen M. Belanger	Paula Peters
27	Amherst	Glenn T. Sakellar	Linda J. Richards	Arnold D. Johnson
27	Hudson	Robert L. Daigle	Olive B. Michaud	Steven L. Maynard

# DEATHS REGISTERED IN THE TOWN OF HUDSON, N.H. From July 1, 1980 through June 30, 1981

Date 1980	Place of Death	Name	Age	Place of Birth
July	10	Denis A. Landry	86	Canada
	16	Edward A. Curran	52	Canada
	18	Victoria M. Cady	36	New Hampshire
August	28	Albert J. Morissette	82	New Hampshire
	1	Irene Viens	81	New Hampshire
	9	Wallace A. Bills	79	New Hampshire
	9	Roseanna Morey	70	New Hampshire
	11	Kathryn M. Merrifield	62	New Hampshire
	15	Casey A. Dionne	11	New Hampshire
	20	Ramon Ernest Nichols	53	Vermont
September	20	Guy W. Cross	82	New Hampshire
	23	Alexander Barkowski	81	Lithuania
	30	Patricia Gurski	42	Massachusetts
	14	Eva H. L. Monroe	86	New York
	19	Mabel Teele Hoyt	91	Massachusetts
	1	Ethel M. Cross	85	New Hampshire
	9	John S. Copeland	69	Massachusetts
October	14	Joseph I. Gauthier	81	Canada
	16	Rose S. St. Cyr	64	Massachusetts
	17	Mary A. Burton	77	New Hampshire
	5	Dorothy M. Spalding	62	New Hampshire
	14	Carol L. Comerford	73	Massachusetts
	16	John Dobrowolski	89	Poland
	18	Lester Frank Bancroft	71	New Hampshire
November	30	Victoria L. Quigley	72	Maine

Date	Place of Death	Name	Age	Place of Birth
December 1980	6	Daniel R. Ducey	74	Missouri
	7	Frances A. Stanley	75	Massachusetts
	13	John T. Hogan	75	Ireland
	14	Peter A. Stergiou	91	Greece
	21	Evelene S. Millette	87	Canada
	26	Arthur H. Shepherd	68	New Hampshire
	27	Daniel O'Connell	88	New Hampshire
	28	Augustine R. Johnson	93	New Hampshire
	29	Doris Surette	73	Massachusetts
	31	Anne Marie Cote	80	Canada
1981 January	3	Estella Carleton	94	New Hampshire
	9	Albert W. Goding	83	Massachusetts
	18	Leo J. Ricard	86	New Hampshire
	30	Edna J. Minnick	70	Massachusetts
	25	Albertine Olson	84	Province of Quebec
	6	A. Radley Betts	69	Massachusetts
	16	Deborah Little	30	New Hampshire
	16	Hazel G. Wilkins	81	New Hampshire
	18	George Ernest Jalbert	59	Massachusetts
	19	Jean E. Kelley	61	Illinois
February March	22	Normand J. Lajoie	57	New Hampshire
	23	Jannigje Movsesian	52	Holland
	4	Maude Giroux	74	Massachusetts
	5	Alice Pelkey	92	Canada
	10	Helen Nellie Kehoe	88	New Hampshire
	17	Vytold Sirvydas	82	Lithuania
	8	Louise M. Bouley	90	New Hampshire
	17	Irene Malenfant	70	New Hampshire
April	23	Nashua, N.H.		
	4	Goffstown, N.H.		
	5	Hudson, N.H.		
	10	Hudson, N.H.		
	17	Hudson, N.H.		
	8	Hudson, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
May	10	Hudson, N.H.		
	17	Hudson, N.H.		
	8	Hudson, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
June	8	Hudson, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
	17	Nashua, N.H.		
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	17	Nashua, N.H.		

**ANNUAL REPORTS  
of the  
SCHOOL DISTRICT  
of the Town of  
HUDSON  
New Hampshire  
for the  
Year Ending, June 30, 1981**

**DISTRICT OFFICERS**

**MODERATOR  
Richard E. Dolbec**

**CLERK  
Ann Seabury**

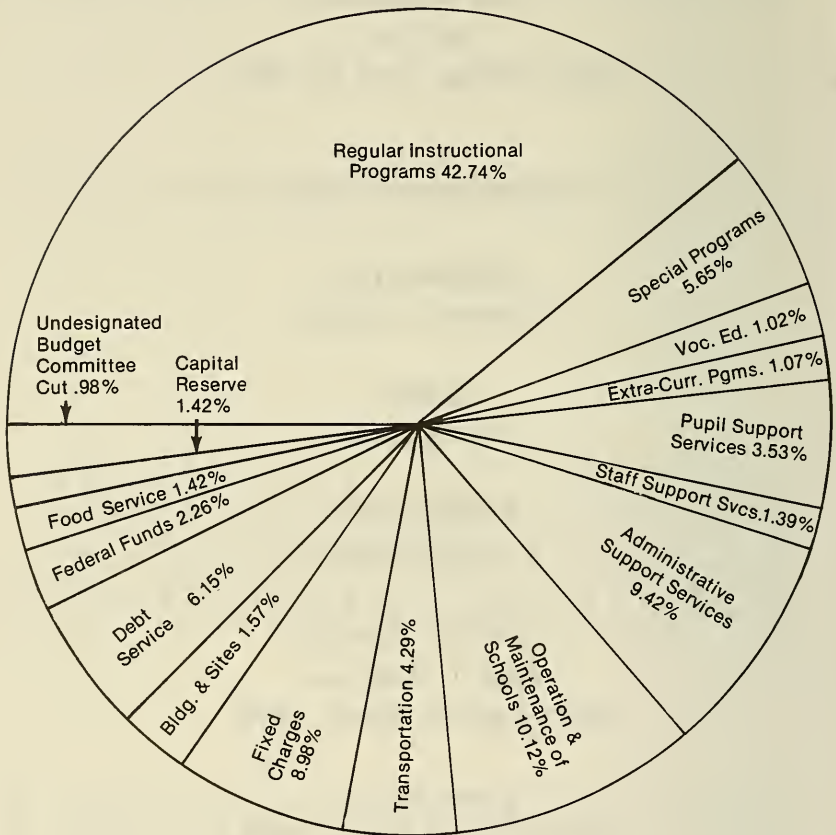
**TREASURER  
Karen Wisnosky**

**SCHOOL BOARD  
Paul A. Madison  
Term Expires March, 1982**

**Denis R. Joy  
Term Expires March, 1983**

**Robert L. Cote  
Term Expires March, 1984**

## HUDSON SCHOOL DISTRICT



**DISTRIBUTION OF THE SCHOOL DOLLAR  
1982-83**



# REPORT OF THE CHAIRMAN OF THE HUDSON SCHOOL BOARD

## 1981-82 SCHOOL YEAR

In 1981 the School District voters chose to trim the school budget by some two-hundred forty-nine thousand dollars, requiring the severe cutting back of programs in the school. Much of this was in the area of maintenance and repairs. It is important to note at this time, that should this trend continue, the children of the School District will be the losers.

Alvirne High School has been going through an intense self-evaluation in preparation for a visiting evaluating team from the New England Association of Schools and Colleges during the 1982-83 school year. A positive evaluation is especially advantageous to those who plan to enter the world of work or post high school education, since the evaluation indicates that a school has met, or failed to meet, certain educational standards.

The past year has been one of great changes in the energy saving commitment in the School District. We have repaired and insulated roofs, changed to more efficient lighting, and repaired or replaced inefficient boilers. We plan to continue with this program.

As Chairman of the Hudson School Board, I would like to thank all those associated with the school system for their untiring efforts for, and dedication to, the children of Hudson.

Denis R. Joy, Chairman

## REPORT OF THE SUPERINTENDENT

To the School Board and Citizens of Hudson:

The following paragraphs constitute my annual report as Superintendent of Schools.

When writing a report of this nature I attempt to review the highlights of the past year as well as to look ahead toward the major issues of the current year.

Interesting, but not surprising, is the fact that financial resources although always a concern have become the major issue during the current school year and I am sure will remain an important concern for the foreseeable future. For the past two years we have received serious budget reductions at the Annual School District Meetings in budgets that had already been reduced and approved by the Budget Committee. The budgets in question were very responsible budgets when presented to the Budget Committee but, as is their prerogative, were further reduced by that body. The two budgets although approved and presented by the Budget Committee were then further reduced at the Annual School District Meeting.

If we are to maintain a responsible level of funding for our schools the electorate must reflect a degree of confidence in the budget as presented by the School Board and modified by the Municipal Budget Committee and needless to say the Budget Committee should be prepared to support its own budget on the floor of the Annual School District Meeting.

According to the most recent statistics made available by the New Hampshire State Department of Education, Hudson's per pupil expenditures are significantly below the state average expenditure at all three levels of instruction (elementary, middle and high school). The most recent published figures by that agency indicate that Hudson's per pupil expenditures already well below the state average have actually decreased from FY 79-80 to FY 80-81 even in the face of double digit inflation. I would like to take this opportunity to remind you that it is impossible to maintain the same level of educational programming if we are appropriating less per student while costs continue to increase dramatically.

According to figures released by the Center for Educational Field Services (CEFS) at the University of New Hampshire in its publication entitled "New Hampshire School Districts and Municipalities" Hudson's cost per pupil for 1979-80 was \$1288 compared to a state average of \$1576 per pupil and an average per pupil expenditure of \$1417 for the 47 "property poor" districts in New Hampshire. We not only spend less per pupil than the average school district in New Hampshire but less than the average "property poor" district in New Hampshire.

In contrast to the abysmally low per pupil expenditure is the fact that Hudson's median family income in 1979 was \$18,775 compared to an average median family income of \$15,972 for the entire state. Although our median family income is well above the average median family income our per pupil expenditure is among the lowest in the state.

Closely related with expenditures is the issue of revenue. Most people are aware that Federal aid which has amounted to about 5% of our income is decreasing due to the budget cuts that have been occurring at that level of government. At the same time the State of New Hampshire is undergoing one of the worst financial crisis in its history. This could ultimately have an effect on resources from the state level which

usually amounts to about 5% of our income. The cash flow problem at the state level coupled with the fact that New Hampshire is already 50th in the nation in state support places an unusually difficult burden on "property poor" communities such as Hudson since most of the revenue to run the schools ultimately comes from the property tax.

The state funding program that is intended to equalize the burden on property poor districts such as our own is known as the Foundation Aid law. This program is currently funded at approximately 10% of its intended level and consequently Hudson only receives \$15 per pupil instead of \$468 per pupil if the program were fully funded.

However, since last year's report there has been some significant progress in the area of equalizing state aid. During the recent session of the Legislature the Special Education law (RSA:186C), requiring appropriate educational services for handicapped children, has changed. Although overall funding for FY82 was capped at \$10,000,000 compared to approximately \$11,500,000 for FY81 the formula was changed to aid towns with a dearth of taxable property. As a result Hudson received \$279,113 as opposed to \$135,753 that we anticipated when the budget was approved in March. This change represents a first step toward funding education in New Hampshire on an equalized basis taking into consideration the property wealth of communities throughout the state. We will continue to lobby for changes of this nature that will ultimately benefit our community.

One of the district's major goals for the current year is the completion of the first phase of the "Accountability" project. The accountability tests which will be administered at the 4th, 8th and 11th grade levels have been completed and are currently at the printers. We expect to administer the first tests in the early Spring with the management report on the test results completed by the end of the academic year.

Another major goal of the district is "to investigate, organize and implement a formal program of computer assisted instruction into the overall K-12 curriculum". It is quickly becoming apparent that within a few years every child of school age is likely to have access to a personal or "micro-computer". The potential use of computers on schools staggers the imagination. Its impact on education is potentially as broad and deep as any intellectual innovation in recorded history, including printing.

As we consider the use of computers in our instructional programs there are two major problems that will dominate long term considerations. These are the problems of securing widespread agreement on the ultimate goals for the instructional use of computers and the problem of teacher training. The long term goals for computers in education are neither clearly understood nor widely accepted by the people who will be involved implementing them.

With these concerns in mind we currently have a computer advisory committee developing a long range five-year plan for implementing computers in our instructional program. Through a series of Federal and private grants we have already begun to implement computer instruction into our overall curriculum. We currently have 5 "Apple II" micro-computers in use at Memorial School obtained through Federal funding, and 12 "TRS80" micro-computers at Alvirne High School, obtained through a grant from the Alvirne Trustees. We also received \$20,000 in equipment through a grant submitted to the "Corporate Donations" division of Digital Equipment Corporation. We have indeed entered the age of computers.

During the coming academic year Alvirne High School will be evaluated by the New England Association of Schools and Colleges. This is a very critical exercise as we are most interested in maintaining our status with that organization as a "comprehensive" high school. This is particularly important to our graduates who apply for

admission to post secondary institutions. During the current year we will be conducting a self-evaluation followed by an outside evaluation by the New England Association in the Spring of 1983.

A major goal of the Hudson School Board over the last three years has been in the area of energy conservation. There are two major problems related to energy consumption facing our schools; one is the rising cost of energy and the other is the inefficient use of energy. A major objective over the last three years has been energy conservation.

What has been the result of energy saving measures implemented throughout the school system?

Generally speaking, costs have increased by 22% from FY80 to FY81 while energy consumption in the Hudson schools has decreased by 9% over that same period of time. When adjusted to degree days this has resulted in a dollar savings of \$13,122 even though the cost of energy has increased dramatically. Everybody from the School Board to the custodian, from the children to their parents, play a critical role in energy conservation. Energy conservation must be a team effort and will be effective only when people work together using the resources available to them.

As we move ahead through the severe winter months that are bound to place serious strain on our budget I would urge that you continue to cooperate with us and most importantly that you support our efforts to maintain a quality educational program through support of the school budget at the Annual School District Meeting in March. These are most serious times that demand that we prioritize our needs. I would hope that public education remains high in those priorities as has been the tradition in Hudson.

In closing, I would like to thank the School Board, Mr. Burton, Mrs. Roody, Mr. O'Shea, Mr. Nase, Mrs. Stone, Mr. Cunneen, Mr. Keeser and the entire School staff for their unfailing cooperation and finally the citizens of Hudson for their commitment to excellence in the total educational program.

Respectfully submitted,  
Peter G. Dolloff  
Superintendent of Schools



**1982-83**

**DISTRIBUTION OF SUPERINTENDENT'S SALARY**

DISTRICT	DISTRICT PERCENTAGES	DISTRICT SHARE
Hudson	83.09	\$35,431
Litchfield	16.91	<u>7,211</u>
		\$42,642

**DISTRIBUTION OF ASSISTANT SUPERINTENDENT'S SALARY**

DISTRICT	DISTRICT PERCENTAGES	DISTRICT SHARE
Hudson	83.09	\$29,955
Litchfield	16.91	<u>6,096</u>
		\$36,051

**DISTRIBUTION OF BUSINESS ADMINISTRATOR'S SALARY**

DISTRICT	DISTRICT PERCENTAGES	DISTRICT SHARE
Hudson	83.09	\$26,516
Litchfield	16.91	<u>5,396</u>
		\$31,912



**1980-81**  
**ANNUAL REPORT OF SCHOOL NURSES**

**DR. H. O. SMITH SCHOOL**  
**ANNE K. CHRISTOPHER, R.N.**

**Routine Inspections:**

Height, weight, vision tests .....	607
Hearing tests — Audiometer .....	138
Tympanogram .....	510
Hearing referred .....	45
First Aid Visits .....	3,152
Medications dispensed .....	823
Head inspections .....	607 +
Children taken home .....	23
Immunization survey .....	Grades 1 & 2
Lions Preschool vision screening .....	32
Preschool tympanograms .....	32

**WEBSTER-LIBRARY STREET SCHOOLS**  
**MARIAN DESPRES, R.N.**

Health Room Visits .....	3,600
Medications given .....	1,778
Vision Screenings .....	300
Hearing Screenings .....	410
Impedance Screenings .....	669
Health Checks .....	669
Dental Health Conference Participants .....	295
Otitis Media Referrals .....	39

**MEMORIAL SCHOOL**  
**C. POWERS, R.N.**

Health Room Visits .....	5,492
Medications Dispensed .....	1,296
Conferences/Meetings	
Administration .....	20
Teachers and Guidance .....	234
Parents (including phone calls) .....	1,103
Screenings	
Vision .....	1,035
Parents notified for follow-up .....	86
Hygiene Inspections .....	1,065
Heights and Weights .....	1,050
Blood Pressure Readings .....	200

Interscholastic Sports Physicals .....	124
Immunization Survey — all records	
Notices sent to Parents 12-80 .....	639
Follow-up notices to Parents 3-81 .....	410
Immunization Clinic 4-8-81 .....	171
N.H. Dept. of Public Health	(students participated with 300 immunizations given)
Throat Cultures Taken .....	38
Health Films	
Personal Hygiene	5th grade girls
Feminine Mistake	Am. Cancer Society      Anti-Smoking Campaign
	7th & 8th grade girls
Staffings Attended .....	2

**ALVIRNE HIGH SCHOOL**  
**ALMA LANKHORST, R.N.**

Visits to Health Suite .....	3,353
Physicals for All Sports .....	286 Dr. Yap
Vision Screening .....	397
	8 Defects
	6 Referrals/Dr. Appler
	2 Family Optometrists
Hearing Screening .....	61
Dental Work Needed .....	13
	13 Referred
Inspections .....	Grade 9-10
	Physical Education Classes
Blood Pressures .....	347 Students
	42 Teachers
Supervision of the Free/Reduced Lunch Program	
Resource Person for All Departments	
Immunization Clinics .....	3
Total Students .....	405
	Up to May 22, 1981

**HUDSON SCHOOL DISTRICT  
ANNUAL BUSINESS MEETING  
HUDSON MEMORIAL SCHOOL  
March 6, 1981**

School Moderator Richard E. Dolbec calls the meeting to order at 7:26 p.m.

Former School member Donald Shepard leads in the prayer and former School Board member Delnette Clark leads the house in the Pledge to the Flag.

The house allows Richard O'Shea, the School Business Administrator and Debbie Roody, Director of Special Services to remain on the floor of the meeting, as they are non-residents and non-voters.

The Moderator reads the business warrant and states the articles #4 and #9 are not recommended by the budget committee and all other articles come before the house as recommended.

**Article #1** — Mr. Eagar moves its adoption and Mr. Madison seconds the motion. Mr. John Eagar shows slides concerning the teachers' salaries in relationship with surrounding areas. Mr. Joseph Field amends the article by changing the amount of '\$3,007,452.' to '\$2,747,452.' and strikes out the amount of '\$413,818.' and deletes all the wording thereafter. (.) Period after fiscal year. Mr. William Irwin seconds the motion. Mr. Field explains that he believes we can do with (10) less teachers. His amendment cuts (10) teachers and holds the pay increase to 10%. (\$250,000. cut). Mr. Charles Coughlin speaks in favor of the amendment, but the \$250,000. cut does not come down to the amount of the amendment offered.

3,007,452. original article  
- 250,000. cut in amendment  
2,857,452.

Mr. Field wants to amend further to correct the figure but the Moderator does not allow this motion. Mr. Shawn Jasper speaks in favor of this amendment and requests a secret ballot on the amendment. Mr. Bednar seconds the motion. The discussion carries as there is much discussion. The secret balloting starts at 8:05 p.m. and Ballot #1 is used on this Article #1.

Mr. George Mosnicka wishes to record his vote (NO). The voting on Article #1 is closed at 8:13 p.m.

**Article #8** is now on the floor by unanimous approval of the house. Mr. John Eagar moves its adoption and Mr. Paul Madison seconds the motion. Mr. Kenneth Massey speaks against the adoption of this article, and he amends by adding 'and further that no such money shall be spent without approval of the Budget Committee'. This motion is seconded by Shawn Jasper. Mr. Leonard Smith questions and then speaks against the amendment. Much discussion carries and several speak. Lionel Boucher makes a motion to move the previous question and Donald Shepard seconds the motion and the motion carries. Voice vote now taken on the amendment being offered and the amendment is defeated. **Article #8 is adopted as written** by voice vote.

State of the ballot on **Amendment to Article #1** — NO 324, YES 191. The amendment is lost.

Mr. Eagar makes the motion to move the previous question and Mr. Denis Joy seconds this motion and the question is moved by voice vote. **Article #1 as written is adopted** by voice vote.

The Moderator moves that **Article #2** be brought up at the end of the meeting but the house is not in agreement so this motion is lost.

Mr. Madison moves its adoption and inserts 'to raise and appropriate the amount of 3,959,097.' This amount excludes Articles I, III, V, VI, VII. Mr. Eagar seconds this motion. Shawn Jasper amends this amount from '3,959,097.' to '3,700,000.' and Mr. Raymond Breton seconds the motion.

Mr. Madison explains the total budget figures, and much discussion carries. Lionel Boucher asks that the budget committee members be polled to see if they are in favor of this amendment. Poll taken — 5 members in favor, 4 against and 2 members absent. Mr. Leslie Erb makes the motion to move the previous question and this motion was seconded by Mr. LeVasseur and the motion carries. A secret ballot on this amendment to Article #2 of '3,700,000.' is taken at 9:40 p.m. Mr. George Mosnicka and Mr. Breton record their votes in the affirmative (YES). A recess is called while the vote is being counted. State of the ballot on this amendment to Article #2 YES 340, NO 165 — The amendment is adopted. Ballot #2 is used on this amendment vote. **Article #2 as amended to '3,700,000.' is adopted** by voice vote of the house.

**Article #3** — Mr. Hetzer moves for its adoption and Mr. Madison seconds the motion. Mr. Madison offers an amendment to change the amount to '126,226.' and Mr. LeVasseur seconds this motion. The amendment carries unanimously by voice vote. **Article #3 as amended is adopted.**

Mr. LeVasseur moves to reconsider Article #2 as amended and Donald Shepard seconds this motion. The house votes in the negative by voice vote and Article #2 as amended is not reconsidered.

**Article #4** — Mr. Donald Shepard moves its adoption and Mr. Eagar seconds this motion. Slides are being shown on the proposed Alvirne Field Project. Donald Shepard explains the availability of monies from the Alvirne Trustees, as the Trustees will donate \$250,000. to this project. He also speaks in favor of the adoption of this article. There are several speakers — Shawn Jasper, Miss Irwin, Ronald N. Houseman, Lionel Boucher, Denis Joy, Mr. Madison, Albert Kashulines and Mr. LeVasseur. Mr. Fred Connell questions. Several others spoke and at 10:49 p.m. Mr. LeVasseur moves the previous question and Mr. Kashulines seconds the motion and the question is moved by more than the  $\frac{2}{3}$  required majority vote. Voice vote taken on Article #4 is in doubt, standing count taken YES 198 NO 209.

**Article #4 is lost.** The house is in doubt as to the accuracy of the count taken so a secret ballot is requested and seconded by the house. Ballot #12 is used on Article #4 and balloting is taken at 11:10 p.m. Mr. Breton records his vote against (NO), Mr. Mosnicka and Elaine Brody record their votes in the affirmative (YES). Ballot on **Article #4 YES 181 NO 250.**

Moderator recognizes Karen Wisnosky as a descending member of the School District officers. She did not run for re-election as School District Clerk after 6 years of service. He commended her for a job well done and the house gives her a standing ovation.

**Article #5** — Mr. Eagar moves its adoption and Shawn Jasper seconds the motion and the article is **adopted**.

**Article #6** — **No Action Taken.**

**Article #7** — Mr. Eagar moves its adoption and Mr. Madison seconds. Some of the speakers are: Pat Breton, Ken Massey, Mr. Bednar, Mr. Bernasconi, Phil Rodgers, Mr. Eagar and Mr. LeVasseur. Mr. Drew questions Mr. Eagar. **Article #7 is lost.**

**Article #9** — Mr. John Hill moves its adoption and Robert Matthews seconds the motion. Mr. Clayton Smith speaks in favor of its adoption along with Mr. John Prescott. Mr. William Irwin and Mrs. Erb speak against. Shawn Jasper makes the motion to move the previous question and Mr. Donald Shepard seconds the motion and the motion carries unanimously. **Article #9 is lost.**

Moderator Dolbec moves to adjourn until election day at the Lions Hall, Tuesday, March 10, 1981. Mr. Jacquet seconds the motion and the motion carries. The meeting is adjourned at 12:07 a.m.

School Budget Figures — Article	#1	\$3,007,452.
	#2	3,700,000.
	#3	126,226.
	#5	50,000.
Total		<u>\$6,883,678.</u>

Karen R. Wisnosky  
Clerk

A true copy attest: Karen R. Wisnosky



# DEPARTMENT OF REVENUE ADMINISTRATION

Concord, N.H. 03301

TO: Mr. Denis Joy, Chr.  
Hudson School Board  
4 Daniel Webster Drive  
Hudson, N.H. 03051

Your report of appropriations voted and property taxes to be raised for the 1981-82 school year has been approved on the following basis:

TOTAL APPROPRIATIONS	\$6,883,678.00
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## REVENUES & CREDITS AVAILABLE TO REDUCE SCHOOL TAXES

Unreserved Fund Balance	142,059.00
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### Revenue From State Sources:

Foundation Aid	48,635.32
Sweepstakes	59,731.06
Incentive Aid	
Foster Children	
School Building Aid	134,042.55
Area Vocational School	
Driver Education	26,820.00
Handicapped Aid	217,113.07
Adult Education	
Child Nutrition	
Other	

### Revenue From Federal Source:

ESEA	60,000.00
Vocational Education	65,000.00
Adult Education	
Child Nutrition Program	110,000.00
Handicapped Program	54,000.00
Other	

### Other Sources:

Trans. From Cap. Projects Fund	
Trans. From Cap. Reserve Fund	50,000.00
Sale of Bonds or Notes	

### Local Rev. Other Than Taxes:

Tuition	500,000.00
Earnings on Investments	
Pupil Activities	
Other Local Sources	31,400.00

TOTAL SCHOOL REVENUES & CREDITS	\$1,498,801.00
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DISTRICT ASSESSMENT	5,384,877.00
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TOTAL REVENUES AND DISTRICT ASSESSMENT	<u>\$6,883,678.00</u>
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Lloyd M. Price, Commissioner

# HUDSON SCHOOL DISTRICT ENROLLMENT PROJECTION

GRADE	ENROLLED SEPT. 1981	ENROLLED JAN. 4, 1982	ENROLLED SEPT. 1982
1	247	238	230
2	229	229	225
3	241	242	236
4	259	257	246
Spec.	<u>12</u>	<u>16</u>	<u>12</u>
TOTAL	988	982	949
5	266	269	259
6	301	300	274
7	288	289	304
8	<u>306</u>	<u>310</u>	<u>288</u>
TOTAL	1,161	1,168	1,125
9	354	352	364
10	381	374	361
11	381	377	373
12	<u>342</u>	<u>323</u>	<u>347</u>
TOTAL	1,458	1,426	1,445
TOTAL ENROLLMENT	3,607	3,576	3,519

January 12, 1982

**ALVIRNE HIGH SCHOOL**  
**STAFF LIST GRADES 9-12**  
**1980-1981**

NAME	YEARS EXPERIENCE	TRAINING	SALARY 1980-1981
	SEPT. 1980		
Ahern, Karen	0	B	\$ 9,500
Anderson, Sheila	4	B	11,060
Belt, Patricia	10	B	13,278
Bobotas, Stephen	2	B	10,130
Boisvert, Dennis	7	B	15,281
Brassard, Carol	14	M	21,595
Collishaw, Clyde	21	M	19,808
Cook, George	16	B	15,660
Dickinson, Edward	21	B	22,480
Dionne, G. Nelson	22	M	23,471
Doucette, Renee	0	B	9,500
Dufour, Paul	0	B	9,500
Ferrin, Nancy	1	B	9,800
Finnegan, Kathleen	0	B	9,500
Frew, Jerome	5	B	14,422
Goodwin, Forrest	6	B	12,730
Grandy, Robert	8	M	18,555
Greenglass, Alan	13	M	18,430
Hevey, Gregory	8	M	15,714
Howard, Deborah	3	B	10,560
Ilg, Pam	9	M	17,926
Jarvis, Ronald	13	B	17,730
Jean, Peter	2	B	10,130
Johnson, Hugh	18	M	23,000
Jones, Sharon	9	B	13,815
Jussaume, Louise	6	B	12,030
Keeley, JoAnn	7	B	12,620
Laperriere, Paul	13	B	15,660
Lavoie, Margaret	12	B	15,660
Levesque, Jessica	1	B	9,800
Lyons, Claudia	9	B	13,815
Makarawicz, William	12	B	14,390
McCann, Frederick	19	B	15,660
McCoy, Charles	11	M	17,748
McIntyre, Thomas	14	B	22,623
McNeil, David	9	B	13,338
Middleton, Jessie	23	B	14,390
Mifsud, Joseph	2	M	13,113
Miller, David	6	M	12,730
Minasian, Florence	10	M	15,150
Morrison, Bruce	14	M	16,360
Mulhern, Patricia	10	M	15,894

Myslowski, Janet	6	B	11,055
Nase, G. Leonard	18	M	26,705
Noonan, Thomas	22	B	19,077
Palmer, Wilbur	20	M	23,363
Peterson, Maurine	19	B	14,390
Pfeiffer, James	7	M	13,320
Plamondon, James	1	B	9,800
Pryor, Louise	21	M	15,034
Ravenelle, Linda	9	M	14,515
Reed, James	20	B	21,461
Regan, James	21	M	23,980
Rollins, Gil	27	M	22,579
Sedlisky, Michael	5	B	11,600
Shellhammer, Gary	3	B	10,560
Sidway, Robert	7	M	17,863
Smith, Charlotte	31	B	19,950
Smith, Judy	1	B	9,800
Smith, Michael	0	B	9,500
Smith, Virginia	1	B	9,800
Squillace, Melanie	0	B	9,500
Stewart, Eileen	6	B	12,730
Strosahl, Rhona	10	B	14,450
Stuart, Linda	4	B	9,704
Tuckett, Michael	4	B	11,060
Wiegler, Beverly	4	B	11,060
Worthen, Gary	4	B	11,060

**MEMORIAL SCHOOL**  
**STAFF LIST GRADES 5-8**  
**1980-1981**

NAME	YEARS EXPERIENCE	TRAINING	SALARY 1980-1981
	SEPT. 1980		
Andrew, Stephen	14	B	\$15,660
Arel, Joyce	9	M	15,044
Belanger, Patricia	6	B	12,030
Blodgett, Dalton	20	M	19,157
Boisvert, Carl	3	M	11,260
Bond, Leslie	12	B	15,660
Breithaupt, Bonnie	2	B	10,130
Burpee, Daniel	10	M	25,000
Carter, Kathleen	9	M	14,515
Collacchi, Ann	2	B	10,130
Comeau, Gerard	11	M	15,755
Cote, Albert	10	M	15,150
Cushing, Dianne	3	B	10,560
Debo, Kate	7	M	17,985
Deneault, Richard	16	M	16,360
Fletcher, Judy	16	M	16,360
Desnoyers, Vicki	5	B	11,600
Gagnon, Debra	1	B	9,800
Gelineau, Paul	13	M	18,108
Gilchrist, Stacy	0	B	9,500
Guido, Theresa	5	M	12,300
Harney, Nell	19	M	16,960
Henderson, Florence	9	B	13,815
Hines, Florence	4	B	11,060
Hodge, Daniel	3	B	10,560
Hunt, Charlotte	7	B	12,620
Johnson, Eve	6	B	12,030
Kaltenbach, Shirley	5	B	12,100
Kelly, Cathy	0	B	9,500
Kipers, Linda	4	B	10,560
Kittredge, John	5	M	12,300
Laplante, Jean	2	B	10,130
Larocque, Margaret	5	B	12,353
Lasalle, Cathy	5	B	11,600
Locke, Barbara	5	M	12,300
Luedeke, Marguerite	11	M	15,830
Matson, Heather	12	B	15,660
Maynard, Brian	8	M	13,950
McCallum, Donna	6	B	12,030
Merrill, Lynn	8	M	14,675
Mousseau, Gerard	2	B	10,130



Noone, Linda	5	M	12,300
Oldham, Collette	1	M	10,500
O'Meara, William Jr.	12	M	16,360
O'Shaughnessey, William	10	M	15,150
Patsos, Josephine	15	B	15,660
Peterson, Patricia	4	B	11,060
Pierce, Nancy	9	B	14,670
Pope, Glenn	8	B	13,250
Reckis, Joanne	9	B	13,815
Richard, Lee	12	M	22,000
Richard, Louis	7	B	12,620
Romano, Mark	2	B	10,130
Roody, Deborah	4	M	21,255
Rugg, Susan	6	B	12,030
Smith, Joanne	6	B	12,030
Sowa, Mark	5	B	11,600
Steinfort, Judith	12	M	17,096
Stephan, Janice	2	B	10,130
Turner, Richard	13	B	15,660
Varsoke, Deidre	10	B	14,450
Versprille, Kathleen	10	M	15,150
Wagner, Margaret	8	B	13,250
Walsh, Diane	4	B	11,060
Zanni, Stephen	12	M	17,096

DR. H. O. SMITH, WEBSTER and LIBRARY ST. SCHOOLS

STAFF LIST GRADES 1-4

1980-1981

NAME	YEARS EXPERIENCE	TRAINING	SALARY 1980-1981
	SEPT. 1980		
Albini, Karen	6	M	\$12,730
Allison, Claire	18	B	15,660
Amburg, Eileen	16	B	15,660
Andrews, Elizabeth	13	B	15,660
Atwood, Lois	12	B	15,660
Bogaty, Cecylia	11	B	15,055
Brackett, Janis	5	B	11,600
Brannigan, Mary	16	B	15,660
Camarda, Stephen	3	B	10,560
Cassidy, Karen	3	B	10,560
Chaput, Constance	14	B	15,660
Cunneen, James	10	M	25,070
Deppe, Frederick	3	B	10,560
Eneguess, Carlene	10	B	14,450
Flewelling, Carol	5	B	11,600
Fournier, Sharon	10	M	15,150
Fucci, Jane	8	B	13,250
Gagnon, Louise	6	B	12,030
Giffune, Kathy	8	B	13,250
Gosselin, Eileen	1	B	9,800
Greenglass, Paula	6	B	12,030
Griffin, Kenneth Jr.	3	B	10,560
Groves, Ann	12	B	15,660
Hafeman, Rosemarie	1	B	9,800
Hamilton, Barbara	10	B	14,450
Horan, Laura	7	B	12,620
Huard, Kathy	7	B	12,620
Jean, Denise	1	B	9,800
Kalinski, Patricia	4	B	11,060
Keating, Hilary	5	M	12,800
Keeser, Robert	15	M	22,691
Kinneen, Ann	10	B	15,150
Lang, Joan	8	B	13,250
Leavitt, Marion	13	B	15,660
Levesque, Jeanne	7	B	12,620
Levy, Naomi	3	B	10,560
Liakos, Andrea	7	M	13,820
Liakos, Leslie	6	B	12,030
Lind, Laura	5	B	11,600
Luce, Sandra	6	B	12,030
Lunt, Virginia	1	B	9,800
McCoy, Bernadine	13	B	15,660

McKee, Virginia	4	B	11,060
McQueenie, Linda	8	B	13,250
Miles, Linda	7	B	12,620
Miller, Ruth	19	B	15,660
Morey, Nancy	10	B	14,950
Morrison, Mary Ann	10	B	14,450
Mrockovski, Elizabeth	15	B	15,660
Neault, Lorraine	7	M	13,320
Parker, Barbara	10	M	15,150
Pearce, Ralph	14	M	18,228
Peltz, Donna	6	M	13,230
Pepin, Laura	4	B	11,060
Phillips, Ourania	8	B	13,250
Pratt, Jeanne	9	B	13,815
Rajotte, Doris	13	M	16,834
Retchin, Jeannette	6	B	12,030
St. Amand, Lynne	4	B	11,060
Shea, Kathy	3	B	10,560
Stone, Barbara	28	B	15,660
Tremblay, Marilyn	3	M	11,260

## PROGRAM

*PROCESSIONAL	
"Grand March" .....	Class of 1981
*INVOCATION .....	Fr. Paul Groleau
PRESIDENT'S ADDRESS .....	David O'Meara
MUSICAL SELECTION .....	Alvirne Concert Band
	Ms. Deborah Howard, Conductor
SALUTATORIAN'S ADDRESS .....	Kami Phillips
VALEDICTORIAN'S ADDRESS .....	Tammy Sherburne
PRESENTATION OF AWARDS .....	Mr. G. Leonard Nase, Principal
PRESENTATION OF DIPLOMAS .....	Mr. Paul Madison
	Hudson School Board
*BENEDICTION .....	Rev. Robert LeVitre
*RECESSIONAL	
"Pomp and Circumstance" .....	Class of 1981
	*Audience Standing

## HUDSON SCHOOL BOARD

Mr. Denis Joy

Mr. Robert Cote

Mr. Paul Madison

## CLASS OFFICERS

President .....	David O'Meara
Vice-President .....	Kevin Mawn
Secretary .....	Nancy Bragdon
Treasurer .....	Jay Theberge

## CLASS MARSHALS

Pauline Rae

Yves Gosselin

## CLASS OF 1981

Karen L. Allard  
David E. Allen\*  
Donna A. Andrews  
Maurice R. Anger  
John F. Armstrong  
Kerin E. Audet  
Donald Ayers\*  
Brenda Bariteau\*  
Matt H. Barriault  
Lucie Y. Barton  
Tammy J. Belanger  
Mark R. Benjamin  
Richard L. Bernier, Jr.  
Jacqueline P. Berube  
Margery L. Blake\*  
Dottie A. Blight  
Alan H. Boilard  
MaryLou Bonhomme  
Nadine R. Boucher  
Nita Tallent-Boucher  
Donna L. Bouffard  
Dale M. Bowden  
Heidi L. Boyer  
Paula A. Braccio  
Marlena J. Brackebusch\*  
Nancy A. Bragdon\*  
Christina A. Brianas  
David M. Brooks  
Carl A. Brown  
James J. Brown  
Jean M. Brown  
Robert E. Brown  
Laura C. Burke  
Brent W. Burton  
Timothy F. Buxton  
Richard D. Cardinal  
Eric B. Carlson  
Arlene Carr  
Douglas C. Carter  
Lisa C. Carter\*  
Matthew E. Carter  
Deanne M. Chaisson  
Thomas Chaput  
Tim R. Chaput  
Alida I. Charbonneau  
Judith A. Ciesielski\*  
Mark A. Clark  
Daniel J. Clarke  
Kenneth E. Clarke\*

Jay S. Cloutier\*  
Phyllis M. Colburn\*  
Stephen P. Colburn  
Michael S. Collins  
Peter M. Collishaw  
Denise T. Constant\*  
Alan D. Cook  
Richard P. Cote  
Craig J. Coulombe  
Denise A. Coutu  
Cheryl L. Cripps  
Sharon J. Crowley  
Gail E. Cuthbertson\*  
Edward F. Dalton  
Robert C. Dean\*  
Robert J. DeMinico  
Cynthia P. Defosses  
Constance Desmond\*  
Dale M. DesRoches  
Michael J. DiClemente  
Lou E. Dion  
Scott R. Dionne  
Thomas R. Dolbec  
Timothy P. Doucette  
Brian M. Driggers  
Robert D. Dube  
William H. Duca  
Gloria Y. Ducharme  
Jeffrey M. Dugan  
Anthony Dumont  
Donald J. Dumont  
Jeffrey B. Dutton  
Guy P. Duval  
Brenda L. Dwyer  
Lori Dwyer  
Frank A. Eaton  
Lew T. Eliacopoulos\*  
David J. Ellis  
Jane C. Falardeau  
Diane P. Fenton  
Anne M. Fogarty  
Robin Foley  
Lee Forrence  
Sheila Forrest  
Brenda M. Fredette  
Diana M. Freeman  
James A. Galvin\*  
Kim C. Garrity  
Philip M. Garside

Norman D. Gauthier  
Pamela A. Gauthier  
Gregory J. Geisinger  
Paul M. Gibson  
Paul J. Girard  
Sue L. Gordon  
Roger L. Gosselin  
Jeanne M. Govey  
Mary Jane Graboski  
Linda J. Grainger\*  
Brian J. Gregoire  
Tracy L. Grondin\*  
James W. Gruenfelder  
Gary M. Guilmette\*  
Kraig L. Gustafson\*  
Robin L. Guthro  
Pamela J. Guyer  
Debbie L. Haight\*  
Jeff P. Hannah  
David A. Hauger  
Wayne A. Hillyard\*  
Lynda L. Hodgkins  
Sue A. Holland  
Scott A. Hopkins\*  
Robert T. Houseman  
Ruth L. Howard  
Gordon J. Huntington  
Jeanne M. Hurley\*  
Lucien J. Jacquet\*  
Nancy L. Jefferson  
Christopher R. Jenkins  
Kathleen D. Jette  
Patricia A. Johnson\*  
Beth Ann Jones  
Kim A. Jones  
William W. Jordan\*  
Robert D. Jungkman\*  
Charles D. Kalil  
Clare L. Kashulines  
Virginia C. Keane  
Ann M. Keenan\*  
Kevin T. Kierstead\*  
Cheryl L. Klose  
Diane E. Knight  
Suzanne C. Kramer\*  
Alex J. Kuethe  
Catherine A. Laffin\*  
Mark P. Lafleche  
Janice A. Lafond



Dennis L. Laine  
 Joyce M. Landry  
 Mark P. Landry\*  
 Robert L. Langley  
 Anne M. Laro  
 Craig A. Larouche  
 Julie Leavitt  
 Brian D. Leclerc  
 Karen A. Lee  
 Mark Leoutsakos  
 Roger M. Levasseur  
 Patty J. Levesque  
 Paul E. Lukitsch  
 Christopher W. Lynch  
 Sharon D. MacDougall  
 Carolyn R. MacKinnon  
 David M. Madison  
 Lee J. Marshall  
 Michael J. Mason  
 Geraldine F. Masten  
 Kevin J. Mawn  
 James Maxfield  
 Robert L. Maynard  
 Linda A. McCaffrey  
 Mike T. McCoy  
 Dawna-Marie McDonough  
 Darryl J. McKenney  
 Patricia D. McKiernan\*  
 Denise M. McNeil  
 Diane M. McQuaid  
 Karen A. Meadows  
 Joseph A. Millar\*  
 Milagros L. Millar  
 Cecilia Ann Moeller  
 Robert J. Moffatt  
 Robert K. Morency  
 Lisa A. Morin\*  
 Jeffrey W. Murray  
 Terrance M. Murray  
 Brian E. Nadeau  
 Emery A. Nadeau  
 William R. Nadeau  
 Donna L. Nepveu  
 Bernard Nicolas\*  
 Sheryl J. Nolin  
 Kitrina Norris  
 David J. O'Meara\*

Sheryl L. Osgood\*  
 David S. Page  
 Stephen J. Paquette  
 Ronald E. Parent  
 Cynthia A. Patten  
 John Pavlosky  
 Deborah J. Pedersen  
 Diane M. Pelletier\*  
 Kami S. Phillips\*  
 Anne G. Plamondon  
 Susan M. Plamondon  
 Richard R. Plante  
 Michael R. Plumley  
 Kanneth R. Poole  
 Sherry A. Proulx  
 Brenda Purington  
 Kellie J. Quigley  
 Sheila A. Quigley  
 Roy J. Ramsdell  
 Lisa M. Rancourt  
 David B. Reardon  
 Dorothy Reed  
 Patricia A. Rennie\*  
 Beverly A. Rice\*  
 Edmund T. Ring  
 Carla M. Ripaldi  
 Tammy J. Robbins  
 Don J. Roussel  
 Albert E. Rowell  
 Keith D. Ruiter  
 Lucy A. Ryan\*  
 Ken J. Sarno  
 Cherie J. Scharch  
 Robert E. Schneider  
 Daniel J. Schofield  
 Michelle M. Scott\*  
 Ernesto Segovia  
 Gwendolyn J. Seller\*  
 James M. Shea  
 Tammy S. Sherburne\*  
 Gregory P. Silvia  
 Lisa A. Sirois  
 Scott A. Smith  
 Ann-Beth Soucy  
 George D. Spears  
 Pauline Y. St. Laurent  
 Timothy W. Stewart

Robin M. Stowell\*  
 Michael G. Stringer  
 Patricia L. Strong\*  
 Noreen D. Sudsbury\*  
 Thomas C. Sullivan  
 Ann E. Swift  
 Frank R. Tedeschi\*  
 Theresa L. Tetrault  
 Jay E. Theberge  
 Marc R. Theriault  
 Kirk C. Thibodeau  
 Gary Thomas  
 Marc D. Thomas  
 Rayelle E. Thomas  
 Jeffrey P. Thompson  
 Nicole B. Todd\*  
 Deborah E. Towle  
 Cathy D. Traer  
 Susan M. Trotter\*  
 Karis Turcogorge\*  
 Richard P. Turcotte  
 Debra J. Turmel  
 William J. Twardosky  
 Marvin D. Twedell  
 Patricia C. Tyler  
 Michael M. Viens\*  
 Anthony G. Vlatas\*  
 Susan E. VonHagel\*  
 Debbie Walsh  
 Deborah Ann Walterbach  
 Guy M. Watkins  
 Kurt West  
 Matt A. Whitney  
 Kirk L. Williams  
 Laurie A. Williams  
 Scott D. Williams  
 Kenneth A. Wilson  
 Linda M. Witalis  
 Ross S. Wozniak\*  
 Robert M. Wrenn  
 Stephen J. Yagielowicz  
 David A. Yates  
 Pamela L. York  
 Cindy M. Young\*  
 Kim A. Ziakas

\*Graduating with Honors

## PROFICIENCY AWARDS CLASS OF 1981

Agriculture	Gordon Huntington
Art	Mike Viens
Business	Michelle Scott
English	Gwen Seller
Most Improved in English	Rachel Ducharme
Writing	Tracy Grondin
Foreign Languages	Lisa Morin
Home Economics	Nancy Jefferson
Industrial Arts	Dale Bowden
Mathematics	Tammy Sherburne
Music	Patricia Strong
Physical Education	Gary Guilmette
Science	Kami Phillips
Bausch and Lomb	Robert Dean
Social Studies	Kami Phillips

## 1981 AWARDS AND SCHOLARSHIPS

<b>The Hudson Kiwanis Club Award</b>	Nadine Boucher	\$ 250.00
	Beverly Rice	\$ 250.00
<b>Hudson Lions Club Scholarship</b>	Debbie Haight	\$ 250.00
	William Nadeau	\$ 250.00
	Roger Gosselin	\$ 250.00
	Peter Collishaw	\$ 250.00
<b>Hudson Rotary Club Award</b>	Jay Cloutier	\$ 500.00
	Gwen Seller	\$ 500.00
<b>Hudson Post #48 American Legion</b>	Marlena Brackebusch	\$ 300.00
<b>Hudson Fortnightly Club</b>	Gail Cuthbertson	\$ 100.00
	Roger Gosselin	\$ 100.00
	(Mrs. Hazel Austin Cochran) Scott Hopkins	\$ 100.00
	(Family of Former Recipient) Gwen Seller	\$ 100.00
<b>Past Presidents Parley &amp; Past Commanders of Hudson Post #48, American Legion</b>	Patricia Johnson	\$ 100.00
<b>Hudson Junior Women's Club Award</b>	Jay Cloutier	\$ 500.00
	Matthew Carter	\$ 500.00

<b>Hudson Firemen's Relief Association —</b>		
Kenneth Abbott Memorial	Matthew Carter	\$ 100.00
<b>Daughters of the American Revolution</b>		
Good Citizenship Award	Kami Phillips	
<b>Presidential Scholars Award</b>	Kami Phillips	
<b>H.O.P.E. Award</b>		
(Hudson Organization of Parents & Educators)		
	Tammy Sherburne	\$ 250.00
	Timothy Stewart	\$ 250.00
<b>Alvirne National Honor Society Scholarship</b>		
	Lisa Morin	\$ 200.00
	Kami Phillips	\$ 200.00
<b>Alvirne Science Club Scholarship</b>		
	Marlena Brackebush	\$ 100.00
<b>Alvirne Yearbook — Hillcrest Award</b>		
	Nicole Todd	\$ 250.00
<b>Alvirne Student Council Award</b>		
	Kami Phillips	\$ 150.00
<b>Alvirne Senior Class Awards</b>		
	Kevin Mawn	\$ 500.00
	Jay Theberge	\$ 500.00
	David O'Meara	\$ 500.00
	Patricia Rennie	\$ 300.00
	Noreen Sudsbury	\$ 300.00
<b>Alvirne Music Department Award</b>		
	Nicole Todd	\$ 150.00
<b>Alvirne Track &amp; Cross Country Award</b>		
	Susan Trotter	\$ 500.00
<b>F B L A Award</b>		
	Michelle Scott	\$ 250.00
	Kathleen Jette	\$ 250.00
<b>Zoula O. Rowell Memorial Award in Agriculture</b>		
	Gail Cuthbertson	\$ 100.00
<b>Hudson Fish &amp; Game Club "Edward R. Kinville"</b>		
<b>Memorial Award</b>		
	Gwen Seller	\$ 100.00
<b>Digital Equipment Corporation 1981 Scholarship</b>		
	Robert Dean	\$ 500.00
<b>Wesley Jordan Memorial Scholarship</b>		
<b>(Consolidated Design Corporation)</b>		
	Kari Turcogee	\$1,000.00
<b>David Campbell Scholarship</b>		
	Sheryl Osgood	\$ 250.00
	Chris Jenkins	\$ 250.00

**Litchfield Education Association**

Nicole Todd	\$ 250.00
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**Antoine's Scholarship — In Memory of Andrew Kinville**

Sherry Proulx	\$ 200.00
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The youth group of St. John The Evangelist Parish in Hudson is awarding this year \$2,000.00 for scholarships. This award is being made possible with the cooperation of the parishioners, St. John's Ladies' Guild and the Knights of Columbus Council 5162.

This scholarship is awarded to a senior or seniors of St. John's Parish who have been involved with their school, church and community during their four years of high school. They must also have demonstrated academic excellence and potential, and have been recommended highly for further studies in their chosen field.

This year, the three seniors selected by the Scholarship Committee are graduates of Alvirne High School.

**Saint John's Parish Youth Group Scholarship**

Susan Plamondon	\$ 500.00
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Suzanne Kramer	\$ 750.00
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David O'Meara	\$ 750.00
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**Saint Kathryn's Parish Scholarship**

Lisa Morin	\$ 300.00
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Kathleen Jette	\$ 300.00
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**The Chester J. Steckevicz Memorial Scholarship**

Lisa Morin	\$ 500.00
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# GENERAL PURPOSE FINANCIAL STATEMENTS

To the Members  
of the School Board  
Hudson School District  
Hudson, New Hampshire

We have examined the combined financial statements and the combining, individual fund and account group financial statements of the Hudson School District as of and for the fiscal year ended June 30, 1981, as listed in the foregoing table of contents. Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset group of accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset group of accounts results in an incomplete presentation as explained in the above paragraph, the combined financial statements and the combining, individual fund and account group financial statements referred to above present fairly the financial position of the Hudson School District at June 30, 1981, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining, individual fund and account group financial statements. The accompanying financial information listed as supporting schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Hudson School District. The information has been subjected to the auditing procedures applied in the examination of the combined, combining, individual fund and account group financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

Killion, Plodzik & Sanderson

August 24, 1981



**EXHIBIT A**  
**HUDSON SCHOOL DISTRICT**  
**Combined Balance Sheet — All Fund Types and Account Groups**  
**June 30, 1981**

	Fiduciary				
	Governmental Fund Types	Fiduciary Fund Type	Account Groups	Totals	
	General	Trust and Agency	General Long-Term Debt	(Memorandum Only)	June 30, 1980
ASSETS					
Cash	\$ 190,328	\$ 7,595	\$ 48,642	\$ 246,565	\$ 265,858
Receivables					
Accounts	25,605	2,013		27,618	17,016
Due From Other Governments	91,605	36,123		128,015	98,034
Due From Other Funds	25,526	6,865		32,391	33,890
Due From Other Sources	50,000			50,000	
Amount To Be Provided For Retirement of General Long-Term Debt					
	\$ 383,351	\$ 52,596	2,638,612	2,638,612	2,983,334
TOTAL ASSETS		\$ 48,642	\$2,638,612	\$3,123,201	\$3,398,132
LIABILITIES AND FUND EQUITY					
Liabilities					
Accounts Payable	\$ 5,314	\$ 17,824	\$	\$ 23,138	\$ 25,218
Accrued Payroll and Taxes	159,374			159,374	106,304
Due To Other Funds	6,865	20,000		26,865	27,577
Due To Student Groups		23,056		23,056	23,385
Bonds and Notes Payable			2,638,612	2,638,612	2,983,334
Total Liabilities	171,553	17,824	43,056	2,871,045	3,165,818

<b>Fund Equity</b>					
<b>Fund Balances</b>					
Reserved For Encumbrances	69,739	3,130		72,869	2,605
Reserved For Incomplete Projects					45,798
<b>Unreserved</b>					
Undesignated	142,059	31,642	5,586	179,287	183,911
Total Fund Equity	211,798	34,772	5,586	252,156	232,314
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	<b>\$ 383,351</b>	<b>\$ 52,596</b>	<b>\$ 48,642</b>	<b>\$3,123,201</b>	<b>\$3,398,132</b>

The accompanying notes are an integral part of these financial statements.

**EXHIBIT B**  
**HUDSON SCHOOL DISTRICT**  
**Combined Statement of Revenues, Expenditures and Changes in Fund Balances**  
**All Governmental Fund Types**  
**For The Fiscal Year Ended June 30, 1981**

	Governmental Fund Types			Fiduciary Fund Types		Totals (Memorandum Only)	
	General	Special Revenue	Capital Projects	Alvirne Trustees Fund	Capital Reserve	June 30, 1981	June 30, 1980
<b>Revenues</b>							
School District Assessment	\$4,825,245	\$	\$	\$		\$4,825,245	\$4,221,852
Intergovernmental Revenues	493,687	247,417				741,104	872,826
Local Sources	534,978		316,737	101,794	2,192	955,701	891,694
Miscellaneous		1,077				1,077	
<b>Other Financing Sources</b>							
Interfund Transfers	600,000					600,000	66,300
Bond Proceeds							530,000
<b>Total Revenues and Other Sources</b>	<u>6,453,910</u>	<u>565,231</u>		<u>101,794</u>	<u>2,192</u>	<u>7,123,127</u>	<u>6,582,672</u>
<b>Expenditures</b>							
Instruction	2,991,464					2,991,464	3,111,464
<b>Supporting Services</b>							
Pupils							
Instructional	205,629					205,629	125,067
General Administration	62,503					62,503	55,620
School Administration	236,900					236,900	178,688
Business	306,329					306,329	160,614
	1,940,268					1,940,268	1,101,283
Facilities Acquisition and							
Construction	158,176					158,176	123,899
Debt Service	518,128					518,176	440,565

Food Service	399,719				399,719	351,506
Federal Projects	139,802				139,802	168,030
Alvirne Farm Fund	22,630				22,630	28,597
Alvirne Trustees Fund				51,737	51,737	56,180
<b>Other Uses</b>						
Interfund Transfers			530,000	50,000	20,000	131,878
<b>Total Expenditures and Other Uses</b>	<u>6,419,397</u>	<u>562,151</u>	<u>530,000</u>	<u>101,737</u>	<u>7,633,285</u>	<u>6,033,391</u>
<b>Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses</b>	34,513	3,080	(530,000)	57	( 17,808)	549,281
<b>Fund Balances - July 1 (As restated, Note 1C)</b>	177,285	31,692	530,000	658	22,679	213,033
<b>Fund Balances - June 30</b>	<u>\$ 211,798</u>	<u>\$ 34,772</u>	<u>\$ - 0 -</u>	<u>\$ 715</u>	<u>\$ 4,871</u>	<u>\$ 762,314</u>

The accompanying notes are an integral part of these financial statements.

## EXHIBIT C

—146—





**HUDSON SCHOOL DISTRICT**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**JUNE 30, 1981**

**NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The following is a summary of significant accounting policies employed in the preparation of these financial statements.

**A. Fund Accounting**

The accounts of the School District are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the School District:

**GOVERNMENTAL FUNDS**

**General Fund** — The General Fund is the general operating fund of the District. All general revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges and the capital improvement costs that are not paid through other funds.

**Special Revenue Funds** — Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. Included in this fund type are the Food Service, Federal Projects and Alvirne Farm Funds.

**Capital Projects Funds** — Transactions related to resources obtained and used for the acquisition, construction or improvement of capital facilities are accounted for in Capital Projects Funds. Such resources are derived principally from proceeds of long-term notes or bonds and from federal and state grants.

**FIDUCIARY FUNDS**

**Trust and Agency Funds** — Trust and Agency Funds are used to account for the assets held in trust or as an agent by the School District for others. The Student Activities, Capital Reserve and Alvirne Trustees funds are included within these funds.

**B. Account Groups (Fixed Assets and Long-Term Liabilities)**

All governmental funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund

balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by other municipal entities in the State, the School District does not maintain a record of its general fixed assets and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

Long-term liabilities expected to be financed from governmental funds are accounted for in the General Long-Term Debt Account Group. This account group is not a fund. It is concerned only with the measurement of financial position and not results of operations. Since they do not affect net current assets, such long-term liabilities are not recognized as governmental fund type liabilities. They are instead reported as liabilities in the General Long-Term Debt Account Group.

#### C. Changes in Accounting Principles and Financial Reporting Practices

Certain changes were made in accounting principles and financial reporting practices effective July 1, 1980, to correct and restate the financial statements in conformity with generally accepted accounting principles. The following corrections and restatements of beginning fund equities were made to give retroactive effect to those changes.

Description	Special Revenue Fund	Capital Projects Funds
To remove reserve for inventory from food service fund equity	(\$26,014)	\$
To adjust beginning fund balance for bonds issued in May, 1980, not previously recorded		530,000
Total Adjustments	(\$26,014)	\$530,000
Fund Equity, As Previously Reported	57,706	- 0 -
Fund Equity, As Restated	<u>\$ 31,692</u>	<u>\$530,000</u>

#### D. Basis of Accounting

The accounts of the General, Special Revenue and Capital Projects Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, sources of financial resources and assets are recognized when measurable and available to finance operations during the year. Uses of financial resources and liabilities are recognized when obligations are incurred from receipt of goods and services, when assessments are made by the State or in the case of judgments and claims against the School District, when there is a probability that such judgments and claims will result in liabilities, the amounts of which can be reasonably

estimated. Exceptions to this general rule include: 1) accumulated unpaid vacation and sick pay, and 2) principal and interest on general long-term debt which is recognized when due.

#### **E. Budgetary Accounting**

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the School Districts' operations. However, contrary to generally accepted accounting principles, it has not been the practice of the School District to adopt an annual budget for all Special Revenue funds.

#### **F. Encumbrances**

Encumbrance accounting, under which purchase orders, contracts and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year. The reserve for encumbrances at June 30 consists of the following:

##### **General Fund**

Operation and Maintenance of Plant	\$ 142	
<b>Facilities Acquisition and Construction</b>		
Athletic Field Development	38,668	
Smith School Site Improvements	26,249	
Site Improvements	4,680	
		<u>\$69,739</u>

##### **Special Revenue Fund**

Federal Projects Fund	<u>\$ 3,130</u>
-----------------------	-----------------

#### **G. Inventories**

Inventory in the General and Special Revenue funds consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased.

#### **H. Accumulated Unpaid Vacation and Sick Pay**

Teachers accumulate sick leave at a rate of 15 days per year at the elementary and middle schools, and at 18 days per year at the senior high level, accumulative to a maximum of 90 days. Vacation is granted in varying amounts based on length of service for employees other than teachers. At June 30, 1981, unrecorded General Fund liability included approximately \$870,325 sick pay. Vacation pay accumulation does not exceed a normal year's allowance.

#### **I. Interfund Transactions**

During the course of normal operations the School District has numerous transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental fund financial statements reflect such transactions as transfers.

## NOTE 2 — CHANGES IN LONG-TERM DEBT

The following is a summary of bond and note transactions of the School District for the fiscal year ended June 30, 1981.

	General Obligation Debt
Bonds and notes payable July 1, 1980	\$2,983,334
Bonds and notes retired during year	<u>344,722</u>
Bonds and notes payable June 30, 1981	<u>\$2,638,612</u>

Bond and notes payable at June 30, 1981, are comprised of the following individual issues:

### Maturities

\$1,000,000 1965 Middle School Building Bonds due in annual installments of \$50,000 through August 15, 1985; interest at 3.30%	\$ 250,000
\$85,000 Middle School Building Notes due in annual installments of \$4,722 through September 1, 1985; interest at 4%	23,612
\$740,000 Hudson Memorial Addition School Bonds due in annual installments of \$35,000 through June 1, 1989; interest at 5.5%	280,000
\$2,000,000 Alvirne High School Bonds due in annual installments of \$135,000 through 1985 and \$130,000 through June 1, 1990; interest at 6.6%	1,190,000
\$615,000 School Building Acquisition Bonds due in annual installments of \$60,000 through July 15, 1987; interest at 4.5%	420,000
\$530,000 School Bus Purchase Bonds due in annual installments of \$55,000 through 1986 and \$50,000 through May 1, 1990; interest at 7.20%	475,000
<b>Total</b>	<u><u>\$2,638,612</u></u>

The annual requirements to amortize all debt outstanding as of June 30, 1981, including interest payments, are as follows:

### Annual Requirements To Amortize Long-Term Debt

Fiscal Year Ending June 30, 1930,	General Obligation Debt		
	Principal	Interest	Total
1982	\$ 339,722	\$ 153,965	\$ 493,687
1983	339,722	134,631	474,353
1984	339,722	115,297	455,019
1985	339,723	95,963	435,686
1986	334,723	76,629	411,352
1987-90	945,000	138,750	1,083,750
<b>Total</b>	<u><u>\$2,638,612</u></u>	<u><u>\$ 715,235</u></u>	<u><u>\$3,353,847</u></u>



All bonds and notes are general obligation debt of the School District, which is backed by its full faith and credit.

#### **NOTE 3 — PENSION PLAN**

The teachers and employees are covered under the State of New Hampshire Retirement System. The District's contribution for normal cost of the plan is based upon an actuarial valuation of the entire State plan. Since the actuarial valuation is performed on the entire State plan the amount, if any, of the excess of vested benefits over pension fund assets for the Hudson School District is not available. The District does not have an accrued liability for past service costs. The retirement cost for 1980-81 was \$71,264.

#### **NOTE 4 — ALVIRNE TRSUTEES FUND**

The Alvirne Trustees Fund consists of monies received from the Alvirne School Trustees, a private charitable corporation. An annual budget is prepared by the School Board for approval by the Trustees. Throughout the year, separate expenditure manifests are approved by the School Board and submitted to the Trustees for reimbursement for payments made from the fund.

There is no inclusion of either the estimated revenues or expenditures in the general operating budget of the School District. Income and expenditures amounted to approximately \$101,700 in 1980-81.



# HUDSON VOTING WARRANT

March 9, 1982

## THE STATE OF NEW HAMPSHIRE

To the inhabitants of the School District of the Town of Hudson in the County of Hillsborough and State of New Hampshire, qualified to vote upon District Affairs:

YOU ARE HEREBY NOTIFIED TO MEET AT THE HUDSON LIONS' CLUB HALL IN SAID DISTRICT ON TUESDAY, THE 9th DAY OF MARCH, 1982, AT 7:00 O'CLOCK IN THE FORENOON TO ACT UPON THE FOLLOWING QUESTIONS:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose a Member of the School Board for the ensuing three years.
4. To choose a Treasurer for the ensuing year.

POLLS WILL BE OPEN FROM 7:00 A.M. AND WILL CLOSE NO EARLIER THAN 6:00 P.M.

GIVEN UNDER OUR HANDS AT SAID HUDSON THIS 11th DAY OF JANUARY, 1982.

Robert L. Cote  
Denis R. Joy  
Paul Madison

A True Copy of Warrant — Attest:

Robert L. Cote  
Denis R. Joy  
Paul Madison  
School Board

**SCHOOL WARRANT**  
**MARCH 5, 1982**  
**THE STATE OF NEW HAMPSHIRE**

To the inhabitants of the School District of the Town of Hudson in the County of Hillsborough and State of New Hampshire, qualified to vote upon District Affairs:

YOU ARE HEREBY NOTIFIED TO MEET AT THE MEMORIAL SCHOOL IN SAID DISTRICT ON FRIDAY, THE 5th DAY OF MARCH, 1982, AT 7:00 P.M. TO ACT UPON THE FOLLOWING SUBJECTS:

1. To see if the District will vote to raise and appropriate the sum of \$2,838,403.00 to fund all cost items relating to teacher's salaries and benefits for the 1982-83 school fiscal year, \$285,775.00 of such sum representing the cost of those additional salaries and benefits offered to teachers by the School Board in bargaining sessions. (Approved by the Budget Committee)
2. To see what sum of money the District will raise and appropriate for operational expenses for the forthcoming year, excluding that sum of money raised and appropriated under Article I of this warrant.
3. To see if the District will vote to raise and appropriate the sum of \$78,054 to re-roof sections of the Dr. H.O. Smith and Memorial Schools. (Approved by the Budget Committee)
4. To see if the District will vote to raise and appropriate the sum of \$42,600 to renovate the Alvirne Farm House. (Approved by the Budget Committee at \$30,000)
5. To see if the District will vote to appropriate as a supplemental appropriation for the 1981-82 fiscal year the \$30,000 that has, or will be received from the Alvirne Charitable Corporation to the Alvirne Athletic Field Capital Reserve Fund. (Approved by the Budget Committee)
6. To see if the District will vote to authorize the School Board to apply for, accept and expend, without further action by the School District Meeting, money from the state, Federal or other governmental unit or a private source which becomes available during the school fiscal year provided that such expenditure be made for purposes for which a School District may appropriate money and that such expenditure not require the expenditure of other School District funds. Further, that the School Board hold a public hearing prior to accepting and spending such money.
7. To see if the District will vote to establish a five member school board pursuant to Revised Statutes Annotated Chapter 197, Section 15. Said board to be created by electing three members at the annual school district election in 1983, two members for three year terms, and one member for one year term; and said board to be maintained by electing two members for three year terms in 1984, one member for a three year term in 1985, two members for three year terms in 1986, and so on in succeeding years.

GIVEN UNDER OUR HANDS AT SAID HUDSON, NEW HAMPSHIRE ON THIS 8th  
DAY OF FEBRUARY, 1982.

Robert L. Cote  
Paul A. Madison  
Denis R. Joy  
School Board

A True Copy of Warrant — Attest:

Robert L. Cote  
Paul A. Madison  
Denis R. Joy  
School Board

# 1982-83 BUDGET OF THE SCHOOL DISTRICT OF HUDSON, NEW HAMPSHIRE

SECTION I		BUDGET COMMITTEE			
PURPOSE OF APPROPRIATION		School Board's		Not	
Function		Approved Budget 1981-82	Budget 1982-83	Recommended 1982-83	Recommended 1982-83
1000 INSTRUCTION					
1100 Regular Programs		\$2,898,948.00	\$3,301,665.00	\$3,295,742.00	\$ 5,923.00
1200 Special Programs		314,100.00	435,773.00	435,773.00	
1300 Vocational Programs		67,404.00	78,531.00	78,531.00	
1400 Other Instructional Programs		64,846.00	87,769.00	82,879.00	4,890.00
1600 Adult/Continuing Education		-0-	-0-	-0-	-0-
2000 SUPPORT SERVICES					
2100 Pupil Services					
2110 Attendance & Social Work		-0-	-0-	-0-	-0-
2120 Guidance		137,170.00	155,490.00	155,490.00	
2130 Health		48,490.00	55,577.00	55,577.00	
2140 Psychological		7,500.00	24,580.00	20,000.00	4,580.00
2150 Speech Path. & Audiology		26,133.00	28,624.00	28,624.00	
2190 Other Pupil Services		11,877.00	12,668.00	12,668.00	
2200 Instructional Staff Services					
2210 Improvement of Instruction		18,000.00	30,201.00	30,201.00	
2220 Educational Media		54,027.00	83,991.00	76,926.00	7,065.00
2240 Other Inst. Staff Services		-0-	-0-	-0-	-0-
2300 General Administration					
2310 School Board					
2310 Contingency		-0-	-0-	-0-	-0-
2310 All Other Objects		30,566.00	34,050.00	34,050.00	
2320 All Other Objects		-0-	-0-	-0-	-0-
2320 Office of Superintendent					
2320 S.A.U. Management Serv.		201,177.00	238,165.00	238,165.00	
351					

2330	Special Area Adm. Services	34,734.00	49,440.00	49,440.00	-0-	-0-
2390	Other Gen. Adm. Services	-0-	-0-	-0-	-0-	-0-
2400	School Administration Services	361,518.00	430,772.00	404,727.00	26,045.00	
2500	Business Services					
2520	Fiscal	-0-	-0-	-0-	-0-	-0-
2540	Operation & Maint. of Plant	620,349.00	792,324.00	780,377.00	11,947.00	
2550	Pupil Transportation	321,109.00	330,749.00	330,749.00	-0-	-0-
2570	Procurement	-0-	-0-	-0-	-0-	-0-
2590	Other Business Services	-0-	-0-	-0-	-0-	-0-
2600	Managerial Services	-0-	-0-	-0-	-0-	-0-
2900	Other Support Services	671,667.00	694,849.00	692,031.00	2,818.00	
3000	COMMUNITIES SERVICES					
4000	FACILITIES ACQUISITIONS & CONST.					
5000	OTHER OUTLAYS	161,376.00	133,924.00	121,324.00	12,600.00	
5100	Debt Service					
5100	830 Principal	339,722.00	339,722.00	339,722.00		
5100	840 Interest	153,965.00	134,631.00	134,631.00		
5200	Fund Transfers					
5220	To Federal Projects Fund	179,000.00	173,900.00	173,900.00		
5240	To Food Service Fund	110,000.00	110,000.00	110,000.00		
5250	To Capital Reserve Fund	50,000.00	30,000.00	30,000.00		
1122	Deficit Appropriation	-0-	-0-	-0-	-0-	-0-
	Supplemental Appropriation	-0-	-0-	-0-	-0-	-0-
	TOTAL APPROPRIATIONS	<u>\$6,883,678.00</u>	<u>\$7,787,395.00</u>	<u>*\$7,636,527.00</u>	<u>*\$ 150,868.00</u>	

\* THE TOTAL IN THE "BUDGET COMMITTEE RECOMMENDED" COLUMN HAS BEEN REDUCED BY AN ADDITIONAL \$75,000 OVER AND ABOVE WHAT IS ITEMIZED IN THE LINE ITEMS. THIS IS NECESSARY DUE TO THE FACT THAT THE BUDGET COMMITTEE CUT AN ADDITIONAL \$75,000 BUT DID NOT INDICATE WHAT LINE ITEMS WOULD REFLECT THE REDUCTIONS. AS A RESULT, THE "BUDGET COMMITTEE NOT RECOMMENDED" COLUMN TOTAL REFLECTS AN ADDITIONAL \$75,000 IN CUTS THAT HAVE NOT BEEN ITEMIZED.

# ESTIMATED REVENUES

## SECTION II

### REVENUES & CREDITS AVAILABLE TO REDUCE SCHOOL TAXES

	Revised Revenues 1981-82	School Board's Budget 1982-83	Budget Committee Budget 1982-83
770 Unreserved Fund Balance	\$ 142,059.00	\$ 100,000.00	\$ 100,000.00
3000 Revenue From State Sources			
3110 Foundation Aid	48,635.32	48,000.00	48,000.00
3120 Sweepstakes	59,731.06	60,000.00	60,000.00
3210 School Building Aid	134,042.55	134,043.00	134,043.00
3230 Driver Education	26,820.00	31,170.00	31,170.00
3240 Handicapped Aid	217,113.07	263,362.82	263,362.82
4000 Revenue From Federal Source			
4410 ESEA	60,000.00	60,000.00	60,000.00
4430 Vocational Education	65,000.00	65,000.00	65,000.00
4460 Child Nutrition Program	110,000.00	110,000.00	110,000.00
4470 Handicapped Program	54,000.00	48,900.00	48,900.00
5000 Other Sources			
5230 Trans. From Cap. Reserve Fund	50,000.00	30,000.00	30,000.00
1000 Local Rev. other than Taxes			
1300 Tuition	500,000.00	775,000.00	775,000.00
Other	31,400.00	45,800.00	45,800.00



TOTAL SCHOOL REVENUES & CREDITS	\$1,498,801.00	\$1,771,275.82	\$1,771,275.82
DISTRICT ASSESSMENT	5,384,877.00	6,016,119.18	5,865,251.18
TOTAL REVENUES & DISTRICT ASSESSMENT	<u>\$6,883,678.00</u>	<u>\$7,787,395.00</u>	<u>\$7,636,527.00</u>

(School portion of the Business Profits Tax \$230,093 to be applied to the District Assessment when computing the School Tax Rate.)

#### BUDGET COMMITTEE

L. Joseph Jacquet  
 James W. Hetzer  
 Shawn N. Jasper  
 Raymond E. Breton  
 Sandra M. Blanchard  
 Rebel Allard  
 Robert L. Cote  
 Margaret Erb  
 Robert W. Keeser, Jr.  
 John P. Lawrence  
 Suzanne Gordon



## SOURCES OF REVENUE

	Estimated Revenues 1982 (1982-83)
<b>TAXES</b>	
Resident Taxes	\$ 95,000
National Bank Stock Taxes	50
Yield Taxes	1,500
Interest and Penalties on Taxes	50,000
Inventory Penalties	-0-
<b>INTERGOVERNMENTAL REVENUES</b>	
Meals and Rooms tax	64,400
Interest and Dividends Tax	69,000
Savings Bank Tax	40,000
Highway Subsidy	91,397
Town Road Aid	24,298
State Aid Water Pollution Projects	184,953
Business Profits Tax	320,000
<b>LICENSES AND PERMITS</b>	
Motor Vehicle Permit Fees	375,000
Dog Licenses	6,000
Business Licenses, Permits and Filing Fees	3,000
<b>CHARGES FOR SERVICES</b>	
Income from Departments	40,000
<b>MISCELLANEOUS REVENUES</b>	
Interest on Deposits	300,000
<b>OTHER FINANCING SOURCES</b>	
Proceeds of Long-Term Debt (Central Street Project)	975,000
Income from Sewer Departments	650,389*
Revenue Sharing Fund	193,754
<b>TOTAL REVENUES AND CREDITS</b>	<u>\$3,483,741</u>

### \* INCOME FROM SEWER DEPARTMENT

#### Calculation for MS-7 Sheet

FY 82-83

Total Cost of Operating Sewer Dept. FY 82-83

Acct. 5304	\$ 86,490
Acct. 5706      Principal	425,000
Acct. 5701      Interest	241,025
	<u>\$752,515</u>

Subtract Amount To Be Raised By Taxes

From: Sewer Bond Capital Recovery Formula, By 12/10/81 — Table

\$752,515
- 76,190
<u>- 25,936</u>

\$650,389

Income From  
Sewer Dept.

# PETITIONED MONEYED WARRANT ARTICLES

Description	Request	7/1/82 to 6/30/83	
		Budget Committee	Recommendations
Air Compressor (Hwy Garage)	13,000	Not Recommended	
(2) Pick-up Trucks	15,000	Not Recommended	
Street Paving	300,000	Not Recommended	
New Highway Garage	400,000	Not Recommended	
Heating System (Old Hwy Garage)	25,000	Not Recommended	
Robinson Pond Reconstruction	55,000	Not Recommended	
Grader	75,000	Not Recommended	
Sidewalk Plow	7,000	Not Recommended	
Town Administrator	25,000	Not Recommended	
Police Emergency Recording System	13,000	Recommended	13,000
Police Night Vision System	5,000	Not Recommended	
Fire Alarm System - Library	6,000	Recommended	6,000
Library Capital Reserve	100,000	Not Recommended	
Fire Truck (Diesel Pumper)	110,000	Recommended	90,000
Fire Truck (Diesel Tractor)	20,000	Recommended	20,000
Dispatcher (Fire Department)	10,000	Not Recommended	
	<u>1,179,000</u>		<u>129,000</u>

## SELECTMEN'S WARRANT ARTICLES

7/1/82 to 6/30/83

Description	Budget	Selectman	Budget Committee Recommendations
Assistant Building Inspector	16,000 plus Benefits (2,500)	18,500	Not Recommended
Secretary - Building Inspector	10,400 plus Benefits (15%)	11,960	Not Recommended
Facilities Plan		59,000	59,000 Recommended
St. Joseph's Hospital - Elderly Meals		3,800	3,800 Recommended
Nashua Community Council		7,994	4,000 Recommended
Traffic Light, Rt. 111 & Kimball Hill Road		60,000	Not Recommended
Purchase Water Company Land		50,000	43,400 Recommended
Central Street Reconstruction		875,000	875,000 Recommended
Dental Insurance Plan		22,000	22,000 Recommended
Jette Field Right-of-Way		20,000	20,000 Recommended
Pave West Road		60,000	60,000 Recommended
Sewer Project		100,000	100,000 Recommended
Purchase Tate Land	To be reimbursed by users	5,000	5,000 Recommended
		<u>1,293,254</u>	<u>1,192,200</u>

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Request	Selectman	Bud. Com.	
TOWN OFFICERS SALARIES (5100)									
01	Selectmen			9,600		9,600	9,600		
02	Trustee of Trust Funds			300		300	300		
03	Town Manager			*		*	*		
TOTALS				9,900	4,951	9,900	9,900	9,900	
TOWN OFFICER'S EXPENSES (5101)									
01	Payroll	47,100	42,442	58,296*	29,671	69,055	66,900		
02	Supplies	2,000	4,247	2,600	2,034	3,200	3,000		
03	Repairs	200	268	200	419	200	200		
05	Telephone	—	—	7,500	3,494	8,400	8,400		
19	Notices & Ads	500	970	600	20	600	600		
21	Assoc. Dues	2,050	2,565	3,000	3,322	3,257	3,200		
25	Outside Hire	1,000	1,851	1,300	2,289	2,352	2,300		
50	Audit	6,000	6,759	5,000	15,093	7,000	6,000		
61	New Equip. Small	2,000	871	2,000	138	1,000	1,000		
62	Town Reports	5,000	6,202	5,000	—	5,000	5,000		
65	Directories	850	1,009	1,000	—	1,050	1,050		
67	Machine Accounting	0	4,838	2,500	2,497	5,000	5,000		
68	Mileage, Expenses		616	400	95	200	200		
69	Rental		2,412	2,750	1,077	2,750	2,750		
73	Postage		1,777	2,500	799	2,500	2,500		
74	Training		225	414	383	750	700		
95	Transportation		0	100		0	0		
99	Misc. = Car Expense	1,000	2,000		818	1,750	1,600		
TOTALS		73,170	77,163	97,160	62,562	114,064	110,400	110,400	

\* Includes Town Mgr. Salary



# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman Bud. Com.
TOWN BUILDING (5103)									
01	Payroll — Janitor			8,000	4,086			12,126	8,000
02	Supplies	1,800	1,416	1,800	2,168			2,500	2,000
03	Repairs	500	1,025	500	267			500	500
04	Electricity	5,500	8,932	6,000	3,290			9,000	8,000
06	Water	300	224	400	142			400	400
25	Outside Hire	200	58	200	380			200	200
33	Plant Maintenance	200	111	200	0			0	0
58	Janitorial	8,000	6,994	0	493			0	0
61	New Equipment	1,000	1,917	1,000	1,430			1,000	1,000
69	Rental	0	0	0	0			0	
76	Major Alterations	0	0	8,850	3,855			4,750	4,500
83	Rubbish Removal	450	737	450	333			750	750
	TOTALS	17,950	21,437	27,400	16,506			31,226	25,350
TOWN CLERK & TAX COLLECTOR (5102)									
01	Payroll	34,176	32,989	37,251	17,552			38,051	
02	Supplies	900	598	1,000	207			1,000	
03	Repairs	800	800	200	0			100	
19	Notices & Ads	25	11	25	0			25	
20	Deeds	25	18	25	0			25	
21	Assoc. Dues	30	34	30	12			30	
22	Legal	250	363	200	0			200	
52	Tax Sale	800	869	1,000	1,023			1,000	
61	New Equip.	500	466	500	0			500	
68	Mileage	100	97	100	24			100	
73	Postage	3,800	2,285	4,000	853			4,300	
74	Cont. Education			1,300	0			1,200	
	TOTALS	43,071	38,530	45,631	19,737			46,531	46,531
									25,350

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman	
BUILDING INSPECTOR (5104)										
01	Payroll	17,000	16,929	18,530	9,675			20,197	20,197	
02	Supplies	350	224	350	53			1,500	300	1,300
03	Repairs (Car)	430	115	400	313			400	400	
21	Dues	100	150	100	30			210	175	165
43	Film	50	0	50	10			50	25	
61	New Equip.	0	70	0	0			0	0	
68	Mileage	0	41	0	23			0	0	
73	Postage	35	10	35	2			35	25	
74	Training	700	255	500	174			700	500	
09	Gasoline	800	724	900	107			900	900	
	TOTALS	19,465	18,586	20,865	10,386			23,992	22,522	23,512
BUDGET COMMITTEE (5105)										
02	Supplies	30	15	30	51			30		
19	Notices	50	26	50	—			50		
21	Assoc. Dues	0		0	—			0		
25	Outside Hire	410		410	—			410		
73	Postage	10		10	—			10		
	TOTALS	500	46	500	51			500	500	500
ELECTION & REGISTRATION (5106)										
5106-01	Payroll (Supervisors)	600	600	600				600	600	
5106-02	Supplies	350	1,405/-269	350				350	650	
5106-03	Repairs	150	0	0				100	100	
5106-05	Telephone	0	0	0				20	0	
5106-19	Legal Notices	0	0	0				100	0	

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman
5106-21	Association Dues	0	0	0	0	0	0	20	0
5106-38	Layouts (Ballots)	0	0	0	0	0	0	150	0
5106-57	Police Duty	350	288	250	250	300	300	300	300
5106-58	Janitors	250	0	250	0	300	0	300	0
5106-59	Meals	250	300	100	100	200	200	300	300
5106-61	New Equipment (Small)	0	3,106	0	0	500	500	500	500
5106-69	Equipment Rental	175	0	175	0	200	200	200	200
5106-73	Postage	65	190	100	100	100	100	100	100
5106-88	Ballot Clerks	1,160	1,383	700	700	2,000	1,800	1,800	1,800
5106-89	Moderator & Assistant	550	528	270	270	500	600	500	600
5106-90	Ballots & Printing	540	1,526	350	350	900	1,500	900	1,500
5106-91	Checklist Supervisors	350	282	300	300	450	450	450	450
5106-92	Checklist Printing	*	512	0	0	500	500	500	500
5106-93	Rent of Hall	1,800	0	0	0	1,000	750	1,000	750
5106-99	Miscellaneous	7,190	8,196	3,700	3,700	0	0	0	0
	<b>TOTALS</b>					1,329	8,350	8,350	8,350
<b>CONSERVATION COMMISSION (5108)</b>									
02	Supplies	500	36.98	500	15	200	200		
05	Telephone	0	25.01	75	10	75	75		
21	Assoc. Dues	125	150.00	150	180	180	180		
25	Outside Hire	1,000	163.00	1,500	0	1,000	2,521	2,521	2,521
68	Expenses	75	30.24	60	66	75	75		
72	Copies	75	40.50	60	0	75	75		
73	Postage	75	4.49	55	4	75	75		
74	Training			155	0	85	85		
95	Misc.		54.00			100	100		
	<b>TOTALS</b>	1,850	528.00	4,076	275	1,865	3,386	3,386	3,386

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		
		Budget	Actual	Budget	Actual	Request	Selectman	Bud. Com.		
COMPUTER-MACHINE ACCOUNTING (5109)										
	Appropriation Forwarded	6,000		6,000	138	6,000	6,000	6,000	6,000	
	TOTALS	8,000								
		14,000	10,605							
TREASURER (5110)										
	Payroll	2,200		2,200	1,100	3,000	2,200			
	Supplies	100		100	133	100	100			
	Repairs	75		75	0	75	75			
	TOTALS	2,375	1,650	2,375	1,233	3,100	2,375		2,375	
TOWN ENGINEER (5111)										
	Payroll	33,450	37,451	56,100	29,184	63,660	60,065			
	Supplies	670	549	580	351	720	720			
	Repairs	240	232	385	21	300	300			
	Telephone	0	0	0	0	1,000	0			
	Gasoline	780	709	1,630	10	960	960			
	Grease & Oil	30	0	40	0	40	40			
	Tires	150	17	75	0	75	75			
	Association Dues	182	89	135	102	330	330			
	Outside Hire	2,000	778	0	0	17,000	0			
	Layouts	700	0	250	0	700	700			
	Traffic Lights	400	0	0	0	1,200	0			
	New Equipment - Small	2,348	2,234	2,250	916	5,800	800			
	Travel Expenses	300	30	500	76	1,200	200			
	Copies	150	29	0	19	100	100			
	Postage	0	414	0	237	160	160			

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		
		Budget	Actual	Budget	Actual			Request	Selectman	Bud. Com.
82	Engineering	3,500	1,664	500	332			500	500	
74	Training				310				500	
	<b>TOTALS</b>	44,900	44,575	62,450	31,558			93,745	65,450	65,450
	<b>EMPLOYEE'S RETIREMENT (5113)</b>									
	<b>TOTALS</b>	17,450	8,423	17,450	6,181			16,000	16,000	16,000
	<b>SOCIAL SECURITY (5114)</b>									
	<b>TOTALS</b>	30,000	36,501	33,430	13,479			40,000	40,000	40,000
	<b>POLICE RETIREMENT (5116)</b>									
	<b>TOTALS</b>			37,051	24,985			71,000	71,000	71,000
	<b>FIRE RETIREMENT (5117)</b>									
	<b>TOTALS</b>	24,603	18,312	29,317	16,762			39,500	39,500	39,500
	<b>BLUE CROSS &amp; MATTHEW THORNTON (5118)</b>									
5118-00	Blue Cross/Matthew Thornton	38,466	46,594	53,000	36,632			60,000	60,000	75,000
	<b>UNEMPLOYMENT (5119)</b>									
	<b>TOTALS</b>	9,000	4,528	9,000	694			9,000	9,000	9,000
	<b>POLICE DEPARTMENT (5200)</b>									
01	Payroll	439,072	414,896	473,037	220,482			461,407	526,772	526,772
02	Supplies	2,700	2,982	3,000	1,361			4,500	3,000	3,000
03	Repairs & Maint.	7,000	6,068	6,500	5,711			6,500	6,500	6,500



# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81			81-82			6 mos.			7/1/82 to 6/30/83		
		Budget	Actual		Budget	Actual		Budget	Actual		Request	Selectman	Bud. Com.
04	Electricity & Gas	700	2,066		0	0		0	0		2,100	0	0
05	Telephone	0	6,087		6,500	3,472		8,800	3,472		8,800	8,000	8,000
09	Gasoline	36,000	33,890		45,000	12,556		45,900	12,556		45,900	34,000	34,000
10	Grease & Oil	700	3,005		2,000	1,571		4,500	1,571		4,500	4,000	4,000
11	Tires	3,500	5,356		3,500	2,187		5,000	2,187		5,000	5,000	5,000
15	Blood Alcohol Test	300	4		300	4		300	4		300	100	100
16	Radio Repairs	2,075	3,345		2,000	2,099		2,075	2,099		2,075	2,000	2,000
19	Newspapers	100	73		100	47		100	47		100	100	100
21	Associations	0	63		0	72		100	72		100	100	100
22	Legal Fees	0	9,241		0	582		20,000	582		20,000	10,000	10,000
25	Outside Hire	150	1,984		150	26,205		20,000	26,205		20,000	1,000	1,000
26	Food & Groceries	885	309		400	45		200	45		200	400	400
33	Plant Maintenance	0	0		0	261		2,000	261		2,000	0	0
39	Major Repairs (Cruisers)	0	0		6,000	1,857		6,000	1,857		6,000	6,000	6,000
40	Bicycle Registration	500	22		0	0		0	0		0	0	0
43	Film & Developing	1,000	1,042		1,000	628		1,000	628		1,000	1,000	1,000
44	Uniforms	6,500	7,239		6,500	5,410		6,500	5,410		6,500	7,350	8,350
45	Ammunition	300	400		250	0		250	0		250	300	300
61	New Equipment (Small)	2,345	3,590		8,700	600		4,800	600		4,800	1,000	1,000
68	Travel Expenses	200	0		200	0		200	0		200	0	0
69	Rental	500	450		500	162		500	162		500	500	500
71	Cruisers	26,857	15,914		25,000	0		25,000	0		25,000	20,000	20,000
73	Postage	500	423		200	172		400	172		400	400	400
74	Training	2,000	2,762		3,000	511		3,000	511		3,000	3,000	3,000
76	Major Improvements	0	0		0	142		1,000	142		1,000	0	0
87	Exams	50	0		50	70		100	70		100	500	500
057	Special Duty					1,794			1,794			0	0
	<b>TOTALS</b>	533,934	532,242		593,787	283,391		632,232	283,391		632,232	641,022	642,022



# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman
FIRE DEPARTMENT (5201)									
01	Salaries	274,580	271,917	336,634	156,448			371,656	371,000
02	Supplies	4,175	5,175	5,700	3,454			5,550	5,550
03	Repairs	7,400	16,878	10,950	7,228			8,350	8,350
04	Electricity	4,700	6,619	8,000	1,099			8,000	8,000
05	Telephone	-0-		3,000	1,739			3,000	3,000
06	Water	400	125	400	110			300	300
07	Heating Fuel	9,500	7,136***	12,500	5,654***			12,500	12,500
09	Gasoline	4,000	6,578	5,000	2,502			5,000	5,000
10	Oil & Grease	550	706	1,000	92			1,000	1,000
11	Tires	500	221	1,280	1,716			1,900	1,900
16	Maintenance of Radio	600	2,521	1,300	592			1,200	1,200
17	Brush Fires	600	0	800	0			700	700
18	Fire Alarm	600	92	600	391			7,100	7,100
21	Association Dues	500	815	1,300	670			1,300	1,300
28	Medical	100	0	100	615			200	200
33	Building Maintenance	3,200	4,770	21,500	19,774			2,850	2,850
39	Major Repairs	3,000	4,500	-0-	0			7,500	7,500
44	Uniform Allowance	2,000	3,251	2,500	0			5,300	5,300
46	Hose	1,250	467	2,600	2,108			2,000	2,000
61	New Equipment	4,060	5,636	9,500	7,349			6,350	5,050
71	Car	-0-	0	-0-	0			8,500	8,500
73	Postage	200	302	300	215			300	300
74	Training	800	1,467	1,000	525			1,500	1,500
95	Transportation	200	5	200	14			200	0
96	Diesel Fuel	2,300	—	3,000	—			3,700	3,700
TOTALS		327,900*	339,567	429,164	214,692			465,956	463,800
									463,800

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman	
AMBULANCE (5202)										
02	Supplies	1,600		1,800	549			1,800	1,800	
03	Repairs	950		1,000	833			800	800	
09	Gasoline	1,800		2,200	0			2,200	2,200	
10	Oil & Grease	50		100	0			100	100	
11	Tires	140		-0-	0			200	200	
16	Radio Maintenance	150		300	0			200	200	
21	Association Dues	300		300	0			200	200	
61	New Equipment	-0-		300	0			700	700	
73	Postage	400		600	0			700	700	
74	Training	500		800	525			500	500	
	TOTALS	5,890		7,400	1,907			7,300	7,300	7,300
DAMAGES & LEGAL (5203)										
	TOTALS	10,000	9,686	10,000	11,278			10,000	10,000	10,000
ANIMAL CONTROL (5204)										
01	Payroll	14,040	14,118	16,336	7,728			18,926	18,908	
								12,688	12,356	
								6,240	6,552	
02	Supplies	325	359	400	629			475	475	
03	Repairs	290	637	400	644			300	600	
04	Electrical	0	21	0	84			500	300	
05	Telephone/Comex Answering Serv.	216	290	240	312			280	1,200	
07	Heat Propane Gas	0	0	0				1,200	1,200	
09	Gasoline	2,000	2,079	344	33			2,000	2,000	
10	Oil & Grease	60	2	60	0			60	60	

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman
11	Tires	400	34	125	260			125	260
16	Radio Repair	25	168	150	66			50	50
19	Newspaper Ads	0	17	50	93			50	50
21	Association Dues	20	0	50	50			50	50
22	Legal	0	0	0	0			0	0
23	Damages	100	110	100	0			100	100
24	Euthanasia 5 dogs per week								
	\$5.00 per dog	350	832	780	438			780	3,500*
25	Outside Labor	0	70	100	0			0	0
26	Groceries & Food wild life & cat increase	400	269	500				800	500
28	Rental 225/mo.	2,400	2,475	2,700				3,024	2,700
32	Cleaning Agents	175	0	175				250	175
33	Plant Maintenance	0	0	0				125	100
43	Film & Developing	153	0	30				20	20
44	Uniforms	125	752	200				200	200
61	Misc. Small Equipment	0	0	0				650	400
68	Expenses Mileage	0	287	0				0	0
73	Postage	0	8	0				25	25
83	Rubbish Removal	260	0	260				0	0
87	Medical Vet Fees	350	60	300				400	400
936	Vehicle Repair	0	262	0				250	0
	<b>TOTALS</b>	21,874	22,453	23,250	14,047			32,720	33,273
									31,000

\* Includes Cremation of Animals

## CIVIL DEFENSE (5205)

<b>TOTALS</b>	25	14	50	0	50	50	50
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# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman Bud. Com.
INSURANCE (5206)									
5206-AL	Accident & Life Davis & Towne	16,000	15,005	19,000	7,730			21,000	21,000
5206-AM	Ambulance	650	700	850				850	850
5206-BC	Building & Contents	0	0	0				0	0
5206-BI	Boiler	175	168	200				225	225
5206-EQ	Police & Fire Equipment								
	Tower & Camera	125	30	125				125	125
5206-FA	Firemen's Acc. (Volunteer)	0	0	0				0	0
5206-EC	Fleet Collision & Fire	0	337	0				0	0
5206-FL	Fleet Liability	20,935	23,513	28,000	28,222			33,000	33,000
5206-LF	Multi-Peril	0	0	0				0	0
5206-BU	Burglary	0	472	0				0	0
5206-PI	Personal Injury	0		0				0	0
5206-SA	Sports Activities	0		0				0	0
5206-SP	Sewer & Pump Mach.	175	154	200				200	700
5206-TB	Town Officer's Bonds	700	943	800				1,200	1,200
5206-WC	Workman's Comp.	82,728	75,514	90,000				105,000	105,000
5206-GL	Fire & Gen. Liability	11,471	10,691	18,500	17,686			19,804	19,804
	Police Prof. Liability	4,212	4,914	5,200	5,130			5,800	5,800
	Public Officials Liability							4,000	
TOTALS		160,819	134,095	163,029	117,757			187,204	191,704
HEALTH DEPT. (5300)									
5300-01	Payroll	1,300		1,450	375			1,650	
5300-02	Supplies (inc. Safety Equip.)	160		160	0			410	
5300-05	Telephone			0				1,100	
5300-68	Expenses Mileage	900		960	400				

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Request	Selectman	Bud. Com.
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman			
5300-73	Postage	25		25				80				
5300-25	Outside Hire (VNA)	10,000		10,000		7,659		15,000	12,500			12,460
	<b>TOTALS</b>	12,385	11,817	12,595		8,533		18,240	15,740			13,200
<b>LANDFILL (5301)</b>												
01	Payroll	22,152	34,128	25,597		16,671		29,455	29,635			
02	Supplies	600	779	500		1,023		1,250	1,250			
03	Repairs	3,078	129	3,750		2,416		4,125	4,000			
04	Electric	1,320	1,905	2,050		173		2,255	2,300			
05	Telephone	0	163	275		145		305	300			
10	Grease & Oil	0	0	0		0		600	400			
14	Gravel	0	1,595	1,200		0		1,200	1,200			
19	Notices	0	141	0		56		200	200			
25	Outside Hire	0	5,115	4,000		5,052		9,000	5,000			
32	Cleaning Agents	0	0	0		0		50	50			
33	Bldg. Maintenance	450	205	450		116		450	450			
38	Layouts	0	0	0		0		500	500			
39	Major Repairs (500)	10,000	15,832	18,000		2,025		18,000	18,000			
61	New Small Equip.	0	0	0		0		0	0			
69	Equipment Rental	4,000	1,544	4,000		0		4,000	2,000			
96	Diesel Fuel	7,000	5,017	6,000		2,507		7,000	7,000			
72	Copies (Solid Waste Reports)	0	37	0		53		50	0			
95	Transportation	400	0						0			
76	Major Improvements								4,000			
	<b>TOTALS</b>	49,000	67,195	65,822		34,437		78,440	76,285			76,285



# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman	
SEWER (5304)										
01	Payroll	36,400	22,209	36,830	14,706			40,401	40,900	
02	Supplies	5,200	4,289	8,000	6,544			8,800	8,800	
03	Repairs	3,033	252	4,000	2,321			4,400	4,400	
04	Electric	800	872	910	315			1,000	800	
11	Tires	500	206	600	198			660	660	
12	Tarvia	500	0	50	0			50	50	
25	Outside Hire	500	70	500	1,705			550	550	
34	Frames & Covers	810	584	800	414			880	880	
35	Pipes	4,000	2,995	1,000	1,135			1,100	1,100	
39	Major Repairs	0	0	0	0			0	0	
61	New Small Equip.	1,800	726	1,800	0			1,800	1,800	
69	Equip. Rental	1,000	25	500	0			500	500	
19	Notices	0	0	0	120			50	50	
75	Sewage Treatment (Formerly 5305 Acct.)									
TOTALS		55,443	33,914	54,990	27,472			25,000	86,490	86,490
HIGHWAY DEPARTMENT (5400)										
00	Overtime	N/A		13,000				28,000	28,000	26,700
01	Payroll	185,956	163,319.11	178,095	86,754			211,068	212,020	198,500
02	Supplies	15,000	10,370.27	15,000	6,937			15,000	15,000	15,000
03	Repairs	15,000	30,199.90	15,000	6,089			16,500	15,000	15,000
04	Electric	1,500	1,782.98	1,700	693			2,000	2,000	2,000
05	Telephone	1,800	808.82	1,200	366			1,320	1,300	1,300
06	Water	500	146.43	350	86			385	350	350
07	Bldg. Fuel	3,140	6,785.87	3,454	0			3,800	3,800	3,800
08	Salt	25,000	24,500.00	30,000	0			31,000	31,000	0



# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Request	Selectman			
09	Gasoline (2,667.33)	15,000	8,479.94	12,000	4,992	12,000	12,000	12,000	12,000	
10	Grease & Oil	3,500	967.25	4,000	0	4,400	2,000	4,400	4,400	
11	Tires	4,000	2,149.64	5,000	3,187	5,500	5,000	5,000	5,000	
12	Bituminous Prod.	15,000	88.80	15,000	4,508	15,000	15,000	15,000	15,000	
13	Stone	1,232	1,173.88	1,200	1,882	1,200	2,000	2,000	2,000	
14	Gravel	12,000	3,939.63	12,000	1,308	12,000	8,000	8,000	8,000	
16	Radio	1,400	999.56	1,500	243	2,500	1,200	1,200	1,200	
19	Notices	50	202.30	500	197	500	500	500	500	
21	Association Dues	46	10.00	46	0	50	50	50	50	
23	Damages & Legal	300	0	300	0	300	0	0	0	
25	Outside Hire	5,000	4,092.20	10,000	6,258	11,000	7,000	7,000	7,000	
37	Medical Expenses	80	0	120	361	250	250	250	250	
32	Cleaning Agents	745	700.96	745	0	820	750	750	750	
33	Plant Maintenance	23,000	25,296.31	5,600	180	7,000	7,000	7,000	7,000	
34	Grates & Frames	1,500	0	1,500	980	1,500	1,500	1,500	1,500	
35	Drain Pipe	3,550	2,893.33	2,000	1,545	2,000	2,000	2,000	2,000	
36	Blades	4,000	1,496.33	5,000	2,709	5,500	5,500	5,500	5,500	
37	Posts	1,600	0	1,600	0	1,600	0	0	0	
39	Major Repairs	4,000	1,524.00	5,000	3,135	10,000	10,000	10,000	10,000	
42	Signs & Markings	6,900	6,596.14	10,000	4,045	11,000	11,000	11,000	8,000	
43	Film	30	59.04	70	0	70	70	70	70	
47	Traffic Lights	900	2,113.00	1,200	659	1,200	2,000	2,000	2,000	
61	New Small Equip.	4,000	2,507.95	6,000	4,911	7,300	7,300	7,300	7,300	
69	Equip. Rental	2,400	454.32	17,000	355	21,500	21,500	21,500	21,500	
73	Postage	0	14.40	10	7	10	10	10	10	
79	Brush Cutting/Mowing	2,800	2,286.15	3,000	2,946	3,300	3,300	3,300	3,300	
80	Uniforms (3,319.37)	4,071	3,025.37	3,500	1,728	4,500	4,500	4,500	4,500	
82	Engineering	0	0	0	0	0	0	0	0	
95	Transportation	200	48.53	100	0	100	0	0	0	

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Request	Selectman			
96	Diesel Fuel	8,800	15,124.26	16,500	9,123	18,150	18,150	18,150	18,150	
74	Training	0	0	0	0	200	250	250	250	
110	Guardrail	0	0	0	5,995	21,345	21,000	21,000	0	
38	Bounds & Layouts	0	421.30	0	1,721	500	500	500	500	
93	Damages (Winter)		99.61		0	100	100	100	100	
	TOTALS	369,000	300,177.58	392,936	161,620	491,468	477,880	477,880	410,480	
	STREET LIGHTING (5401)									
	Street Lighting	100,000	100,155	100,000	35,927	110,000	110,000	110,000	110,000	
	TOWN CONSTRUCTION (5406)									
	Sidewalks	10,000	12,156	25,000	0	0	0	0	0	
	Drainage Projects			15,000	0	15,000				
	TOTALS			40,000	0	15,000	15,000	15,000	15,000	
	TOWN ROAD AID (5409)									
	A Funds	15,505	0	32,479	50,981	18,754				
	B Funds	0				15,980				
	TOTALS					34,734	34,734	34,734	34,734	
	HIGHWAY SUBSIDY (5410)									
	TOTALS	25,732	88,887	55,466	33,664	50,969	50,969	50,969	50,969	
	ADDITIONAL HIGHWAY SUBSIDY (5411)									
	TOTALS	46,856	78,431	41,995	41,622	40,428	40,428	40,428	40,428	

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81	81-82	6 mos.	7/1/82 to 6/30/83
		Budget	Actual	Budget	Request
				Actual	Selectman
					Bud. Com.
<u>TOWN POOR (5500)</u>					
TOTALS		15,000	22,021	20,000	8,964
				20,000	20,000
				20,000	20,000
<u>SOLDIER'S AID (5501)</u>					
TOTALS		1,000	3,741	1,000	419
				1,000	1,000
				1,000	1,000
<u>OLD AGE ASSISTANCE (5502)</u>					
TOTALS		4,000	8,089	4,000	4,047
				4,047	9,500
				9,500	9,500
<u>UNEMPLOYMENT ASSISTANCE (5503)</u>					
70/wk. x 52 wks.		3,000	2,600	3,200	1,560
				3,640	3,640
				3,640	3,640
<u>AID TO DISABLED (5504)</u>					
TOTALS		5,000	15,517	10,000	7,823
				14,000	14,000
				14,000	14,000
<u>RECREATION COMMISSION (5600)</u>					
01 Salaries		12,260	7,753	13,400	4,838
02 Supplies		5,987	10,692	6,000	906
Babe Ruth		4,469		2,878	2,878
Repairs & Vandalism			3,583		672
Utilities		3,500	2,698	3,000	1,042
Telephone		200	457	450	186
Water		175	78	150	52
Notices		100	29	50	83
Outside Hire		10,549	14,325	11,200	6,205
Plant Maintenance (see 03 Acct.)		1,200	1,398	500	0
33				500	0
				11,200	11,200
				100	100
				150	150
				450	450
				3,000	3,000
				2,500	2,500
				2,800	2,800
				5,950	5,950
				15,018	15,000

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman	
49	Arts & Crafts	1,000	730	400	12			950	800	
57	Police	100	0	100	0			100	0	
61	New Equipment	2,000	3,106	2,000				3,500	3,500	2,500
68	Travel Expense	350	99	200	57			700	1,000	
75	Skating Rinks	1,800	814	1,000	0			1,200	1,200	
76	Major Improvements	5,700	0	5,000	0			5,200	5,200	4,200
78	Field Maintenance (Mowing)	5,000	442	1,500	162			2,000	2,000	
83	Trash Removal		780	200	192			250	100	
95	Mileage	450	89	0	775			350	0	
	Misc.	200		0				0		
	<b>TOTALS</b>	50,900	47,606	48,028	14,629			56,297	54,950	52,950
<b>PARKS (5601)</b>										
01	Payroll	4,092	37.50	0				0		
02	Supplies (Decorations)	200	138.77	3,000	3,300			200		
03	Repairs	180	123.00	0	9			100		
04	Electric	100	82.58	150	21			300		
25	Outside Hire	0	4,880.00	4,600	3,300			7,150		
33	Ground Maintenance	0		0				0		
69	Equip. Rental	0	48.00	0				0		
	<b>TOTALS</b>	4,572	5,309.85	7,750	6,330			7,750	7,750	7,750
<b>ROBINSON ROAD (5605)</b>										
01	Payroll	11,880	11,138	11,030	13,956			14,770		
02	Supplies	1,719	677	1,700	524			3,790		
04	Electric	—		600	0			600		
05	Telephone	225		200	25			200		

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman Bud. Com.
19	Notices	25	10	25	0	25	0	25	
25	Outside Hire	3,964	2,029	5,800	144	5,800	144	5,800	
33	Vandalism	600		600	0	800	0	800	
61	New Equipment	500		200	0	1,700	0	1,700	
69	Toilets	1,800	1,110	1,800	480	1,800	480	1,800	
76	Major Improvements	3,000	8,506	2,400	100	2,400	100	2,400	
83	Rubbish	350	39	350		350		350	
	<b>TOTALS</b>	24,063	23,678	24,705	15,401	32,235	29,000	32,235	27,000
	Approp. Forwarded	<u>3,300</u>							
		27,363							

THERE ARE NO MONIES AVAILABLE HERE FOR MERRIFIELD PARK!

## INTEREST ON LONG TERM DEBT (5701)

Contracts 1, 2, 3									
Clement Park									
Centronics								241,025	
Contract 4								21,775	
Derry St.								6,273	
N.H. Bond Bank								269,073	269,073
<b>TOTALS</b>		334,406	329,935	300,235	193,680			269,073	269,073

## LONG TERM DEBT — BONDS (5706)

Sewer Project  
Contracts 1, 2, 3  
Clement Park  
Centronics



# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Request	Selectman	Bud. Com.	
CEMETERIES (5900)									
	Contract 4		425,000	425,000	425,000	425,000			
	Derry St.		50,000	50,000	50,000	50,000			
	N.H. Bond Bank		15,000	15,000		15,000			
	TOTALS	489,500	490,000	490,000	475,000	490,000	490,000	490,000	
LIBRARY (5901)									
01	Payroll	1,000	0	0		0			
25	Outside Hire	0	0	1,000	0	1,000	1,000	1,000	
Social Security									
01	Payroll	5,823	5,823						
02	Supplies	69,118	61,068.43	75,339	32,667.00	87,988	87,988		
		2,559	2,043.43	3,000	1,018.95	3,300	3,300		
					406.41				
03	Repairs	2,500	2,060.79	2,500	703.78BM	2,500	2,500		
04	Electric	3,000	2,479.47	3,500	485.03	3,500	3,500		
05	Telephone	650	1,326.48	1,800	374.13	1,800	1,800		
06	Water	475	89.16	500	29.31	500	500		
07	Oil	3,000	2,999.40	3,450		3,450	3,450		
08	Bookmobile Repair	1,500	2,541.32	—		1,000	1,000		
09	Bookmobile Gasoline	1,800	779.02	2,000	183.28	2,000	2,000		
21	Association Dues	150	234	200	103.00	200	200		
25	Outside Hire	700	481.00	900	82.50	900	900		
33	Maintenance	2,000	1,755.16	2,500	1,117.36	2,500	2,500		
61	New Equipment	2,001	1,246.85	3,598	1,497.87	3,600	3,600		
68	Mileage	1,000	622.62	1,100	16.00	1,100	1,100		
73	Postage	800	1,050.61	1,200	553.75	1,500	1,500		



# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman	Bud. Com.
74	Training School	650	392.76	800	149.00		149.00	800	800	
74A	Special Programs	800	745.87	1,000	20.00		20.00	1,200	1,200	
81	Petty Cash	500	208.00	500	150.00		150.00	500	500	
99	Books	18,500	20,548.00	25,000	12,250.05		12,250.05	30,000	30,000	
99A	Audio Visual	500	502.23	700	320.76		320.76	1,000	1,000	
	TOTALS	118,026	105,746.00	128,539	72,666.00		72,666.00	149,338	149,338	142,000
	HYDRANT RENTAL (5902)									
	TOTALS	320,000	212,718	350,000	160,572		160,572	360,000	360,000	
	PLANNING BOARD (5905)									
02	Supplies			125	145		145	125		
19	Notices			1,200	1,924		1,924	1,200		
20	Deeds & Plans (Registry)			1,440	409		409	1,440		
21	Dues (NRPC)			4,193	4,193		4,193	4,892		
25	Outside Hire			1,960	1,705		1,705	2,872		
68	Travel Expenses				16		16	200		
72	Copies				3,928		3,928	1,200		
73	Postage			1,000	931		931	2,160		
	TOTALS	22,095	17,719	9,918	13,321		13,321	14,089	14,089	13,800
	MEMORIAL DAY (5906)									
	TOTALS	100	160	150	0		0	200	200	1,200

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Request	Selectman			
ZBA (5908)										
02	Supplies			50	78	170	170			
19	Notices			750	505	1,180	1,180			1,080
25	Outside Hire			650	342	1,710	1,710			850
22	Attorney Fee			0		900	900			
61	Small Equipment			400	193	100	100			
68	Mileage Expenses & Conference Dues			150		150	150			
	Postage			400	750	450	450			
73	TOTALS			2,200	1,879	4,660	4,660			3,700
CAPITAL RESERVE (5911)										
	TOTALS	0		5,000	5,000	5,000	5,000			5,000
ASSESSOR (5912)										
		30,401		33,245	16,708	36,237	36,237			
01	Payroll			300	123	400	400			
02	Supplies			700	57	700	0			
20	Deeds			100	321	100	100			
21	Association Dues			1,500	526	1,800	1,200			
68	Mileage			800	474	800	800			
74	Training									
	TOTALS	33,000	34,569	36,645	18,281	40,037	38,737			38,737
SELECTMEN'S CONTINGENCY (5999)										
	TOTALS			10,000	0	10,000	10,000			10,000

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83	
		Budget	Actual	Budget	Actual	Request	Selectman	Bud. Com.	
5100	Town Officers Salaries	33,900	33,128	9,900*	4,951	9,900	9,900		
5101	Town Officers' Expenses	73,170	77,163	97,160*	62,562	114,064	110,400		
5102	Town Clerk/Tax Collector	43,071	38,530	45,631	19,737	46,531	46,531		
5103	Town Building	17,950	21,437	27,400	16,506	31,226	25,350		
5104	Building Inspector	19,465	18,586	20,865	10,386	23,992	22,522	23,512	
5105	Budget Committee	500	46	500	51	500	500		
5106	Election & Registration	7,190	8,197	7,100	1,329	8,290	8,350		
5108	Conservation Commission	1,850	528	2,755	275	1,865	1,865	3,386	
5109	Computer Machine Acct.	6,000	10,605	6,000	138	6,000	6,000		
5110	Treasurer	2,375	1,650	2,375	1,233	3,100	2,375		
5111	Town Engineer	44,900	44,575	62,450	31,558	93,745	65,450		
5112	Communication	18,000	17,022	0	0	0	0		
5113	Employees' Retirement	17,450	8,423	17,450	6,181	16,000	16,000		
5114	Social Security	30,000	36,501	33,430	13,479	40,000	40,000		
5116	Police Retirement	33,146	26,426	37,051	24,985	71,000	71,000		
5117	Firemen Retirement	24,603	18,312	29,317	16,762	39,500	39,500		
5118	Blue Cross/M. Thornton	38,466	46,594	53,000	36,632	60,000	60,000	75,000	
5119	Unemployment	9,000	4,528	9,000	694	9,000	9,000		
5200	Police	533,934	535,610	593,787	283,391	632,232**	641,022	642,022	
5201	Fire	327,900	339,567	429,164	214,692	465,956	463,800		
5202	Ambulance	5,890	5,482	7,400	1,907	7,300	7,300		
5203	Damages & Legal	10,000	9,686***	10,000	11,278	10,000	10,000		
5204	Animal Control	21,874	22,453	23,250	14,047	32,720	33,273	31,000	
5205	Civil Defense	25	14	50	0	50	50		
5206	Insurance	137,171	134,095	163,029	58,768	187,204	191,704		

\* Town Manager \$ Moved to Account 5101

\*\* Does not include Union Wage Negotiations

\*\*\* Another 9,679 was absorbed in Town Dept. Budgets: 5102: \$363; 5200: \$9,241; 5908: \$75.

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Bud. Com.
		Budget	Actual	Budget	Actual	Request	Selectman			
5300	Health Department	12,385	11,817	12,595	8,533	18,240	15,740	13,200		
5301	Landfill	49,000	67,224	65,822	34,437	78,440	76,285			
5304	Sewer Department	54,543	51,063	54,990	33,008	85,190	86,490			
5400	Highway Department	367,044	300,178	392,936	161,620	491,468	477,880	410,480		
5401	Street Lighting	100,000	100,155	100,000	35,927	110,000	110,000			
5406	Town Construction	60,000	13,427	40,000	0	20,000	15,000			
5409	Town Road Aid	15,505	0	32,479	50,981	34,734	34,734			
5410	Highway Subsidy	54,530	88,887	55,466	33,664	50,969	50,969			
5411	Special Subsidy	46,856	78,431	41,995	41,622	40,428	40,428			
5500	Town Poor	15,000	22,021	20,000	8,964	20,000	20,000			
5501	Soldiers' Aid	1,000	3,741	1,000	419	1,000	1,000			
5502	Old Age Assistance	4,000	8,089	4,000	4,047	9,500	9,500			
5503	Unemployment Assistance	3,000	2,600	3,200	1,560	3,640	3,640			
5504	Aid to Disabled	5,000	15,517	10,000	7,823	14,000	14,000			
5600	Recreation	50,900	47,606	48,028	14,629	56,297	54,950	52,950		
5601	Parks	4,572	5,310	7,750	6,330	7,750	7,750			
5605	Robinson Pond	24,063	23,678	24,705	15,401	32,235	29,000	27,000		
5701	Interest on Bonds	334,406	329,935	300,235	193,680	269,073	269,073			
5702	Interest on Notes	12,113	112	57	0	0	0			
5706	Bond Payments	489,500	490,000	490,000	475,000	490,000	490,000			
5707	Note Payments	1,875	1,875	1,875	0	0	0			
5900	Cemeteries	1,000	0	1,000	0	1,000	1,000			
5901	Library	118,026	105,746	128,539	72,666	149,338	149,338	142,000		
5902	Hydrant Rental	320,000	212,718	350,000	160,572	360,000	360,000			
5905	Planning Board	22,095*	17,719	9,918	13,321	14,089	14,089	13,800		
5906	Memorial Day	100	160	150	0	200	200	1,200		
5908	ZBA	*	*	2,200	1,879	4,660	4,660	3,700		
5911	Capital Reserve	0	0	5,000	5,000	5,000	5,000			

# BUDGET — TOWN OF HUDSON, N.H.

Line Item	Description	7/1/80 - 6/30/81		81-82		6 mos.		7/1/82 to 6/30/83		Request	Selectman	Bud. Com.
		Budget	Actual	Budget	Actual	Budget	Actual	Request	Selectman			
5912	Assessing Department	33,000	34,569	36,645	18,281			40,037	38,737			
5999	Contingency	0	0	10,000	0			10,000	10,000			
	<b>TOTALS</b>	3,657,343	3,491,736	3,968,649	2,230,906			4,303,166	4,271,355			4,206,066
	Operating Budget & Long Term Debt											
	Selectmen's Warrant Articles							1,293,254				1,192,200
	Petitioned Warrant Articles							1,179,000				129,000
	<b>TOTAL — Warrant Articles</b>			263,000								1,321,200
	<b>TOTAL BUDGET</b>			4,231,649				6,777,420				5,527,266

Planning Board and ZBA Combined



**TOWN WARRANT**  
**THE TOWN OF HUDSON**  
**THE STATE OF NEW HAMPSHIRE**

To the inhabitants of the Town of Hudson, in the County of Hillsborough in said State, qualified to vote in Town affairs:

You are hereby notified to meet at the Hudson Lions Club Hall, in said Hudson, on Tuesday, March 9, 1982, to elect Town Officers for the ensuing year and to vote on the following referendum questions:

- |  |     |    |
|--|-----|----|
| 1. Are you in favor of increasing the Board of Selectmen to five members? (By Petition)                                    | YES | NO |
| 2. Do you favor the continuation of the Town Manager Plan as now in force in this town? (By Petition)                      | YES | NO |
| 3. Shall the government of the Police Department of the Town of Hudson be entrusted to a Police Commission? (By Selectmen) | YES | NO |
| 4. If so, shall such Police Commissioners be chosen by:  |     |    |
| a) Popular election at Town elections?   |     |    |
| b) Appointment of the Governor with consent of the Council?  |     |    |
| 5. Shall we adopt the provisions of RSA 72:43-f for the adjusted elderly exemptions from property tax? (By Petition)       | YES | NO |

**BUILDING CODE REFERENDUM QUESTIONS**

1. Are you in favor of the adoption of the amendment to the building code ordinance as proposed by petition of the voters for this Town?  
(Disapproved by the Planning Board)

Description: The proposed amendment repeals the National Building Code and the Hudson Building Code and adopts the BOCA Building Code.

**ZONING REFERENDUM QUESTIONS**

1. Are you in favor of the adoption of Amendment No. 1 as proposed by petition of the voters for this Town?  
(Approved by the Planning Board)

Description: The proposed amendment would rezone the area between Route 111 and Dugout, Lawrence and Griffin Road from Industrial (C) to Residential (A-2).



2. Are you in favor of the adoption of Amendment No. 2 as proposed by petition of the voters for this Town?  
(Approved by the Planning Board)  
  
Description: The proposed amendment would rezone the so-called Cheney Acres Subdivision off Sullivan Road from Rural (D) and Industrial (C) to Residential (A-1).
3. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town zoning ordinance as follows?  
(Approved by the Planning Board)  
  
Description: The proposed amendment would rezone the area around West Road Northwest of Route 102 from Rural (D) to Industrial (C).
4. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town zoning ordinance as follows?  
(Approved by the Planning Board)  
  
Description: The proposed amendment would rezone the area around Centronics and Clement Industrial Park on Route 111 from Rural (D) to Industrial (C).
5. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town zoning ordinance as follows?  
(Approved by the Planning Board)  
  
Description: The proposed Amendment would replace Article 1, Section 6.0a (height requirements for structures).
6. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town zoning ordinance as follows?  
  
Description: The proposed amendment would delete "Miscellaneous Business Offices and Professional Services" from the A-1 and A-2 Residential zones in Article III, Section (d)10 (Table of Regulations).
7. Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town zoning ordinance as follows?  
(Approved by the Planning Board)  
  
Description: The proposed amendment would delete Section (e) of Article III (Table of Regulations) "Wholesale and Manufacturing" as permitted uses in the Rural (D) zone and add "Gravel Removal Operations" as a permitted use in the Rural (D) and Industrial (C) zones.
8. Are you in favor of the adoption of Amendment No. 8 as proposed by the Planning Board for the Town zoning ordinance as follows?  
(Approved by the Planning Board)  
  
Description: The proposed amendment would delete Section (d) of Article III (Table of Use Regulations) "Retail Service" as permitted uses in the Rural (D) zone except for Funeral and Nursing Homes.

9. Are you in favor of the adoption of Amendment No. 9 as proposed by the Planning Board for the Town zoning ordinance as follows?  
(Approved by the Planning Board)

Description: The proposed amendment would amend Article X to allow for a Zoning Administrator other than the Building Inspector.

10. Are you in favor of the adoption of Amendment No. 10 as proposed by the Planning Board for the Town zoning ordinance as follows?  
(Approved by the Planning Board)

Description: The proposed amendment would replace Article VI (Mobile Homes) to comply with N.H. State Law Chapter 406.

The following articles of the Warrant are to be taken up on Saturday, March 13, 1982 at the Hudson Memorial School Auditorium in said Hudson at 9:00 AM:

1. To see if the Town will vote to raise and appropriate the sum of \$875,000.00 to reconstruct Central Street from the vicinity of Lowell Road (N.H. Route 3A) to the vicinity of Burnham Road (N.H. Route 111); said project to include the reconstruction of Lowell Road intersection and the Burnham Road intersection, and to raise said sum by the issuance of Serial Bonds or Notes under, and in compliance with, the provisions of the Municipal Finance Act, New Hampshire Revised Statutes Annotated, Chapter 33:1, as amended, and to authorize the Selectmen to issue and negotiate such bonds or notes, and to determine the rate of interest thereon, and to take such other actions as may be necessary to effect the issuance, negotiations, sale and delivery of such bonds or notes, as shall be in the best interest of the Town.

(By Selectmen) (Recommended by Budget Committee)

2. To see if the Town will vote to raise and appropriate the sum of \$110,000.00 to purchase a Diesel Pumper to replace the 1960 pumper. This pumper is to be a minimum of 1,000 GPM with 750 gallon water capacity and conform with NFPA 1901 and ISO requirements and further authorize the Selectmen, if it is deemed necessary, to raise the money through bonds or notes in compliance with the Municipal Finance Act or take any other action necessary for this purpose.

Note: The 1960 will be stripped and parts used to repair the 1968 pumper, such as: Cab, power steering, transmission, and pump parts

(By Petition) (\$90,000.00 Recommended by Budget Committee)

3. To see if the Town will vote to raise and appropriate the sum of \$100,000.00 for the purpose of constructing sewage facilities which are requirements contained in the Federal Water Pollution Control Act, as amended (33 U.S.C. 1251 et seq.) and will qualify the Town for Federal funds, such sum to be raised by the issuance of Serial Bonds or Notes not to exceed \$100,000.00 under, and in compliance with, the provisions of the Municipal Finance Act (N.H. RSA 33:1 et seq., as amended); to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds and notes as shall be in the best interest of the Town of Hudson; and to direct the Selectmen to enter into contracts or agreements for the actual costs with industry or industrial parks which will provide for payment to the Town by each such industry or industrial park for the cost of extending sewer lines to, or providing sewage facilities for, the industry or industrial park; and to allow the Selectmen to expend such monies as become available from the Federal Government under the Financial Assistance Program of the Construction Grants section of the Federal Water Control Act, as amended (33 U.S.C. 1251 et seq.); or to take any other action relative thereto. Said sum to be paid for by the users.

(By Selectmen) (Recommended by Budget Committee)

4. To see if the Town will vote to raise and appropriate the sum of \$400,000.00 for the purpose of land acquisition and construction of new Highway Facilities or take any action thereon. (The place of construction to be released at Town Meeting). Said sum if necessary to be raised by the issuance of Serial Bonds or Notes under, and in compliance with the provisions of the Municipal Finance Act, N.H. RSA Chapter 33:1, as amended and to authorize the Selectmen to issue and negotiate such bonds or notes, and to determine the rate of interest thereon, and to take such actions as may be necessary to effect the issuance, negotiation, safe

and delivery of such bond or notes, as shall be in the best interest of the Town.  
(By Petition) (Not Recommended by Budget Committee)

5. To see if the Town will vote to raise and appropriate the sum of \$300,000.00 for the purpose of continuing the Town wide paving program or take any action thereon. Said sum if necessary to be raised by the issuance of Serial Bonds or Notes under, and in compliance with the provisions of the Municipal Finance Act, N.H. RSA 33:1, as amended and to authorize the Selectmen to issue and negotiate such bonds or notes, and to determine the rate of interest thereon, and to take such action as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes, as shall be in the best interest of the Town.  
(By Petition) (Not Recommended by Budget Committee)
6. To see if the Town will raise and appropriate such sums of money as may be necessary to defray Town charges for the ensuing year.  
(By Selectmen)
7. To see if the Town will vote to accept numerous bequests as Trust Funds, for income to be used for the perpetual care of the various cemetery lots.  
(By Selectmen)
8. To see if the Town will vote to authorize the Selectmen to pledge the credit of the Town in anticipation of taxes, said amount not to exceed the amount of the previous year's taxes, committed to the Tax Collector for collection.  
(By Selectmen)
9. To see if the Town will vote to authorize and empower the Selectmen to sell and convey at public auction, or advertised sealed bids, any or all real estate acquired by the Town for unpaid taxes, pursuant to RSA 80:42, as amended in 1977.  
(By Selectmen)
10. To see if the Town will vote, pursuant to Chapter 42 of the 1979 Laws, to authorize the Board of Selectmen to apply for, accept and expend, without any further action by the Town Meeting, funds or grants from State, Federal and other governmental units or from any private sources, which become available during the fiscal year; subject, however, to the following restrictions.
  - a) Such funds or grants may only be used for legal purposes for which a Town may appropriate money;
  - b) The Selectmen are required to hold a prior Public Hearing on any action to be taken in connection with said funds or grants; and
  - c) Said funds or grants may not require the expenditure of other Town funds; or take any other action relative thereto.  
(By Selectmen)
11. To see if the Town will vote to use the \$193,326 revenue sharing allocation to offset the cost of hydrant rentals.  
(By Selectmen) (Recommended by Budget Committee)
12. To see if the Town will vote to provide a dental insurance plan as a benefit to all Town non-union employees, and to appropriate \$22,000.00 for the 1982-83 fiscal year.  
(By Selectmen) (Recommended by Budget Committee)



13. To see if the Town will authorize the Selectmen to acquire sufficient land to provide access to and parking for Jette Field, and to raise and appropriate the sum of \$20,000.00 therefore and any other action pertaining thereto.  
(By Selectmen) (Recommended by Budget Committee)
14. To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to acquire from Gordon and Lorraine Tate a piece of property on the south side of Second Brook, between Jacques Field, Jette Field and Second Brook, identified as a portion of Map 46, Lot 102-1, as authorized by Article 9 of Town Meeting of March 1979.  
(By Selectmen) (~~Not~~ Recommended by Budget Committee)
15. To see if the Town will vote to adopt and make applicable in Hudson the provisions of Chapter 252 of the New Hampshire Revised Statutes Annotated, as amended from time to time, relative to sidewalks and sewers, or to take any other action relative thereto.  
(By Selectmen)
16. To see if the voters in the Town of Hudson will appropriate the sum of money, not to exceed \$13,000.00 for the purpose of purchasing an emergency recording system for the Hudson Police Department.  
(By Selectmen) (Recommended by Budget Committee)
17. To see if the voters in the Town of Hudson will appropriate the sum of money, not to exceed \$5,000.00, for the purpose of purchasing a "Star-Tron Night Vision System" for the Hudson Police Department.  
(By Petition) (Not Recommended by Budget Committee)
18. To see if the Town will vote to amend the "Fire Prevention Code" adopted at March 8, 1977 Town Meeting under Article 20 as follows:

Amend Section 28:16 Fire Lane on Private Property devoted to public use by striking out Section "A" and "B" and inserting the following:

- a) Designation: The Fire Department, with the cooperation of the Police Department, may require and designate public and private fire lanes as may be deemed necessary for the protection of persons and property.

The firelane shall allow for the efficient and effective use of fire apparatus and other emergency vehicles in such places as shopping malls and centers, bowling lanes, theaters, eating places, apartments, and condominium complexes and other places of public assembly where deemed necessary.

- b) Designated fire lanes shall be maintained free from obstructions and vehicles and clearly marked in a manner prescribed by the Fire and Police Departments.
- c) This section shall apply equally to new and existing conditions except existing conditions shall be granted until July 1, 1982 to comply.
- d) Violation by owner/occupant of Section "A" shall be fined a maximum of \$10.00 per day as may be determined by Municipal Court.
- e) Any person obstructing the free access and use of the fire lane is subject to a \$5.00 parking fee payable to the Town of Hudson.  
(By Petition)

19. To see if the Town will vote to raise and appropriate the sum of \$3,800.00 to support St. Joseph's Community services for the elderly.  
(By Selectmen) (Recommended by Budget Committee)
20. To see if the Town will vote to raise and appropriate the sum of \$7,994.00 to support Nashua Community Council.  
(By Selectmen) (\$4,000.00 Recommended by Budget Committee)
21. To see if the Town will vote to authorize the Selectmen to issue quit claim deeds for the following pieces of property, acquired by Tax Collector's deed, back to the original owner, Victor T. Guertin, for amounts not less than all accrued taxes, interest and cost:  
  
Victor T. Guertin  
Map 011, Lot 039  
Map 011, Lot 056  
Map 011, Lot 056-001  
Map 011, Lot 059  
Map 011, Lot 059-001  
Map 017, Lot 019  
Map 018, Lot 019-001  
Map 017, Lot 016  
  
(By Selectmen)
22. To see if the Town will vote to raise and appropriate the sum of \$60,000.00 to reconstruct West Road and purchase right-of-way, if necessary from Route 102 to the Londonderry town line or to take any other action pertaining thereto.  
(By Selectmen) (Recommended by Budget Committee)
23. Are you in favor of electing the members of the Hudson Planning Board as allowed in Chapter 36:4, 11 (b) of the State of New Hampshire Revised Statutes Annotated?  
(By Petition)
24. Are you in favor of directing the Selectmen to form a committee to investigate the feasibility and expense to construct a boat ramp and parking facilities on one of the Town owned properties located on the bank of the Merrimack River and to authorize the Selectmen to apply for and receive any County, State, Federal or private funds that may be available for the project. Said committee to report to the Selectmen on their findings and recommendations by 1 September 1982.  
(By Petition)



25. To see if the Town will vote to adopt the following ordinance, relative to denials of permits to persons and business entities who are in violation of Town ordinances, approved site plans and zoning regulations.

The Town of Hudson

Denial of Permits, Approvals and Licenses

No person, partnership, corporation or other business entity shall, while such person, partnership, corporation or other business entity, or while any partnership, corporation or other business entity in which such person is an officer or holds 50% or more of the beneficial interest, owes any sum of money to the Town of Hudson, whether in the nature of taxes, fees, or otherwise, or is engaged in any course of conduct which violates any of the laws of the State of New Hampshire, or any of the ordinances of the Town of Hudson, or any condition, requirement or decision of any officer, board, agency or department of the Town of Hudson, or any contract or agreement with any such officer, board, agency or department, shall be entitled to any license, permit, approval or other action by any officer, board, agency or department of the Town of Hudson unless and until such time as such sum of money is fully paid, including all interest thereon, and unless and until such course of conduct has ceased for a period of 30 consecutive days.

No part of this ordinance shall pertain to a building or parcel of land containing two (2) or less dwelling units (2 apartments) in or on which the owner resides.

All ordinances or parts of ordinances which are inconsistent herewith are hereby repealed.

This ordinance to become effective 15 days after passage and will be enforced by the Selectmen and/or their designee or any Town Board or Registered Voter by notification to the Selectmen and/or their designee.

(By Petition)

26. To see if the Town will vote to require the Selectmen to submit, in article form, all new additions to Town personnel and monies to be paid to them and all salary increases to elected and appointed officials in all departments or offices in the Town, notwithstanding any previous articles passed at a previous Town Meeting. This action shall remain in effect until rescinded by the voters of the Town at a future annual Town Meeting.  
(By Petition)

27. To see if the Town will vote to rescind any action taken under Article 21, as amended, at the March 1981 Town Meeting, relative to the sale of Ottarnic Pond beach frontage to Oscar and Elizabeth Frost of 12 Marshmallow Path and instruct the Selectmen to reasonably compensate the Frost's for any expenses incurred as a result of any contractual arrangements.  
(By Petition)

28. To see if the Town will direct the Selectmen to set aside a reasonable amount of time at their weekly Selectmen's meeting for questioning by any person in the Town relative to Town business or other Town matters, this request being made in the interest of responsible Town government and in accordance to the principle of the right-to-know law.  
(By Petition)

29. To see if the Town will vote to permit any voter in the Town to raise any question relative to prior years' budgets or Town expenditures including, but not limited to, an appropriation of \$16,000.00 by the 1978 Special Town Meeting for tax mapping.  
(By Petition)
30. To see if the Town will direct the Selectmen to continue mailing the annual property inventory form each year pursuant to State Statute for the benefit of the property owners in the Town. This procedure shall remain in effect until rescinded by a vote of the Town at an annual Town Meeting.  
(By Petition)
31. To see if the Town will vote to raise and appropriate the sum of \$20,000.00 for the purchase of a used late-model diesel tractor (truck with a 5th wheel and tandem rear axle suitable to handle the 6000 gallon water tanker), said unit to replace the existing unit. Necessary money received from sale of old unit to be used for painting, parts, and outside labor to fix new tanker.  
(By Petition) (Recommended by Budget Committee)
32. To see if the Town will vote to raise and appropriate a sum of \$10,000.00 to hire a dispatcher and an assistant clerk for the Fire Department, 45 hours per week at approximately \$4.90 per hour.  
(By Petition) (Not Recommended by Budget Committee)
33. To see if the Town will vote to authorize the Conservation Commission to retain the unexpended portion of its 1981-82 appropriation, said funds to be placed in a special Conservation Fund in accordance with RSA 36-A:5.  
(By Petition)
34. To see if the Town will vote to extend the existing sewer at the corner of Belknap and Melendy Roads extending in a northerly direction approximately 500 feet on Melendy Road to take on four (4) homes to be paid for by a betterment assessment to the respective property owners as a Change Order to Contract Four (4).  
(By Petition)
35. To see if the Town would vote to use monies of the \$450,000.00 Derry Road Bond issue for the purpose of constructing traffic signals in the area of Hudson Mall.  
(By Petition)
36. To see if the Town will vote to rescind Article 2 in the 1979 Town Warrant in the amount of \$450,000.00 covering the reconstruction of Derry Street, and to apply the remaining bond proceeds of \$350,000.00 to a subsequent bond issue.  
(By Petition)
37. To see if the Town will vote to establish a capital reserve fund for the purpose of building an addition to Hills Memorial Library and for this purpose raise and appropriate the sum of \$100,000.00 this year.  
(By Petition) (Not Recommended by Budget Committee)
38. To see if the people of Hudson will vote to authorize the Selectmen to hire a Town Administrator at a salary not to exceed \$25,000.00. The Town Administrator's duties are the administration of the Town Office and Departments and other responsibilities as directed by the Selectmen.

The Town Administrator will work under contract to the Town of Hudson, renewable annually on the date of hire by the Selectmen.

The terms of the contract to be determined by the Selectmen.  
(By Petition) (Not Recommended by Budget Committee)

39. To see if the Town will vote to raise and appropriate the sum of \$6,000.00 to install a complete fire, smoke and evacuation system for the Library as required by the Life Safety Code and Fire Department.  
(By Petition) (Recommended by the Budget Committee)
40. To see if the Town will be in favor of increasing the number of Hills Memorial Library Trustees to six members.  
(By Petition)
41. To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for the purchase of two new pick-up trucks to replace the 1974 service pick-up and the 1970 Foreman pick-up or take any action thereon.  
(By Petition) (Not Recommended by Budget Committee)
42. To see if the Town will vote to raise and appropriate the sum of \$13,000.00 for the purchase of a new air compressor, in trade for the existing 1954 air compressor.  
(By Petition) (Not Recommended by Budget Committee)
43. To see if the Town will vote to raise and appropriate the sum of \$25,000.00 for the installation of a new heating and ventilating system for the present Highway Garage on Melendy Road, Hudson, N.H., or take any action thereon.  
(By Petition) (Not Recommended by Budget Committee)
44. To see if the Town will vote to raise and appropriate the sum of \$75,000.00 for the purchase of a new grader. The existing grader to be traded toward the new purchase. (Cost of a new grader without trade is approximately \$110,000.00).  
(By Petition) (Not Recommended by Budget Committee)
45. To see if the Town will vote to raise and appropriate the sum of \$7,000.00 for the purchase of a used sidewalk plow.  
(By Petition) (Not Recommended by Budget Committee)
46. To see if the Town will vote to raise and appropriate the sum of \$55,000.00 for the purpose of reconstructing Robinson Road from Henry Drive to Boyd Road.  
(By Petition) (Not Recommended by Budget Committee)
47. To see if the Town will vote to raise and appropriate the sum of \$50,000.00 to purchase 19 acres of land bordering Ottarnic Pond and abutting Merrifield Park, or take any other action thereto.  
(By Selectmen) (\$43,400.00 Recommended by Budget Committee)
48. To see if the Town will vote to raise and appropriate the sum of \$59,000.00 for the preparation of a Facilities Plan (a sewer master plan).  
(By Selectmen) (Recommended by Budget Committee)
49. To see if the Town will vote to raise and appropriate the sum of \$60,000.00 to purchase and install 24 hour traffic signals at the Route 111, Greeley Street, Kimball Hill Road Intersection.  
(By Selectmen) (Not Recommended by Budget Committee)
50. To see if the Town will vote to hire a clerk typist/receptionist for the office of the Building Inspector, and to raise and appropriate a sum not to exceed \$10,400.00 plus benefits.  
(By Selectmen) (Not Recommended by Budget Committee)

51. To see if the Town will vote to establish a full time position as Assistant Building Inspector to assist the Building Inspector in enforcing the building codes and zoning ordinances, and to raise and appropriate a sum not to exceed \$16,000.00 plus benefits.  
(By Selectmen) (Not Recommended by Budget Committee)
52. To see if the Town will adopt a by-law governing the permit for operation of the Hudson Speedway as follows:  
  
The Town of Hudson grants a permit to (ownership) to operate the Hudson Speedway on Sundays between the hours of \_\_\_\_\_ and \_\_\_\_\_, from May \_\_\_\_\_ to October \_\_\_\_\_ under the conditions of one private duty officer per \_\_\_\_\_ people in attendance and prohibiting the sale and possession of alcoholic beverages on the premises at any time.  
(By Selectmen)
53. To see if the Town will vote to authorize and empower the Board of Selectmen to establish a schedule of fees to be charged to industrial, commercial, residential, or other entities, for water line, water use, or hydrant rental services, and to further authorize and empower the Board of Selectmen to collect said fees quarter-annually or at such other intervals as may be deemed appropriate by the Board of Selectmen; or to take any other action relative thereto.  
(By Selectmen)
54. To see if the Town will vote to allow operation of a day care center between the hours of 7:00 AM and 6:00 PM at the property located at 25 Greeley Street, Hudson, N.H.  
(By Petition)

Leon F. Malouin, Jr.  
John P. Lawrence  
George A. Arris  
Selectmen of Hudson

## NOTES



## NOTES

## PARLIAMENTARY RULES OF PROCEDURE

		Second Required	Debatable	Amendable	Vote Required	May Reconsider
<b>PRIVILEGED MOTIONS</b>						
1	Dissolve or adjourn	Yes	No	No	Maj.	No
2	Adjourn to a fixed time	Yes	Yes	Yes	Maj.	No
3	Recess	Yes	Yes	Yes	Maj.	No
4	Fix the time to (or at) which to adjourn	Yes	Yes	Yes	Maj.	Yes
5 †	Question of privilege	No	No	No	None	No †
6	Call for the orders of the day	Yes	No	No	2/3	No

### SUBSIDIARY MOTIONS

7	Lay on the table	Yes	No	No	2/3	Yes
8	The previous question	Yes	No	No	2/3	No
9	Limit or extend debate	Yes	No	No	2/3	Yes
10	Postpone to a time certain	Yes	Yes	Yes	Maj.	Yes
11	Commit or refer	Yes	Yes	Yes	Maj.	Yes
12	Amend (or substitute)	Yes	Yes	Yes	Maj.	Yes
13	Postpone indefinitely	Yes	Yes	No	Maj.	Yes

### INCIDENTAL MOTIONS

Same † rank as motion out of which they arise	Point of order	No	No	No	None	No †
	Appeal	Yes	Yes	No	Maj.	Yes
	Division of a question	Yes	Yes	Yes	Maj.	No
	Separate consideration	Yes	Yes	Yes	Maj.	No
	Fix the method of voting	Yes	Yes	Yes	Maj.	Yes
	Nominations to committees					
	Withdraw or modify a motion	No	No	No	Maj.	No
	Suspension of rules	Yes	No	No	2/3	No

### MAIN MOTIONS

None	Main motion	Yes	Yes	Yes	Var.	Yes
*	Reconsider or rescind	Yes	*	No	Maj.	No
None	Take from the table	Yes	No	No	Maj.	No
None	Advance an article	Yes	Yes	Yes	Maj.	Yes

† May interrupt the speaker, all others may not.

**HUDSON  
TOWN OFFICES  
Telephone Extensions**

<b>POLICE DEPARTMENT</b>	<b>EMERGENCIES ONLY</b>	<b>883-5508</b>
	<b>BUSINESS NUMBER</b>	<b>883-1400</b>
<b>FIRE DEPARTMENT</b>	<b>EMERGENCIES ONLY</b>	<b>883-7707</b>
	<b>BUSINESS NUMBER</b>	<b>883-3161</b>
<b>AMBULANCE</b>	<b>EMERGENCIES</b>	<b>883-7707</b>
<b>SELECTMEN'S OFFICE</b>	<b>889-1882</b>	<b>TOWN ENGINEER</b>
		<b>889-1891</b>
<b>TOWN MANAGER</b>	<b>889-1882</b>	<b>ASSESSOR</b>
		<b>889-1880</b>
<b>BUILDING INSPECTOR</b>	<b>889-1882</b>	<b>TOWN CLERK</b>
		<b>889-1890</b>

<b>Animal Control Officer</b>	<b>882-9215</b>
<b>Library</b>	<b>882-8621</b>
<b>Health Officer</b>	<b>889-8333</b>
<b>Alvirne High School</b>	<b>889-0131</b>
<b>Dr. H. O. Smith School</b>	<b>883-8851</b>
<b>Webster School</b>	<b>882-6851</b>
<b>Memorial School</b>	<b>889-2104</b>
<b>Library Street School</b>	<b>882-5544</b>
<b>Superintendent of Schools</b>	<b>883-7765</b>
<b>Youth Center</b>	<b>880-1600</b>